

Alamance County
Fiscal Year 2022
Manager's Recommended Budget



Presented May 17, 2021

Alamance County, North Carolina
Adopted Budget
Fiscal Year 2021-2022

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MANAGER'S BUDGET MESSAGE

Prepared for Manager's Recommended Budget, May 17, 2021

Alamance County Board of Commissioners

As the prescribed Budget Officer according to the North Carolina Local Government Budget and Fiscal Control Act, it is my duty to submit the fiscal year 2021-2022 recommended budget for your consideration. This recommended budget maps a path forward for Alamance County informed by Covid-19-related challenges, along with other lessons and needs revealed through our continual communication with County departments, staff, community stakeholders, and citizens. While the fiscal year 2020-2021 budget demonstrated grim anticipated financial impacts, the County's largest revenue sources have materialized far better than originally projected. For this reason, along with the aggressive Covid-19 vaccination efforts in North Carolina, we anticipate continued strong revenue projections for the coming fiscal year. These revenue projections result from continued population and industrial growth in the County stemming from our convenient geographic location and high quality of life. Alamance County's population growth is a tremendous influence on future planning and decision-making around the budget. The North Carolina State Demographer projects that Alamance County's population could increase over 5% in just five years¹ as shown in the data below:

Calendar Year	American Indian / Alaska Native	Asian	Black	Other	White	Grand Total
2015	2,785	2,397	30,121	3,474	117,719	156,496
2016	2,960	2,493	30,778	3,669	119,841	159,741
2017	3,133	2,587	31,405	3,860	121,847	162,832
2018	3,318	2,689	32,116	4,062	124,167	166,352
2019	3,481	2,773	32,613	4,238	125,656	168,761
2020	3,625	2,850	33,025	4,392	126,806	170,698
2021	3,751	2,909	33,240	4,522	127,227	171,649
2022	3,910	2,979	33,560	4,687	128,029	173,165
2023	4,063	3,056	33,968	4,847	129,176	175,110
2024	4,216	3,133	34,373	5,007	130,318	177,047
2025	4,370	3,209	34,779	5,164	131,459	178,981
2026	4,522	3,286	35,186	5,323	132,601	180,918

As you read through this document, please note that County staff have worked diligently to ensure that prioritized allocations restore operations and programs previously reduced for virus-related financial concerns. In addition, this proposed budget continues to invest in our largest and most important asset, our employees. These public service professionals have worked tirelessly and faithfully for well over a year to keep our community healthy, safe, and informed. By restoring and expanding personnel initiatives in this budget, we are better situated for retention and recruitment needed to fulfill growing service obligations. This budget also continues to make appropriate allocations

¹ North Carolina Office of State Budget & Management State Demographer, "State Demographer Data." Accessed May 5, 2021. <https://demography.osbm.nc.gov/explore/?sort=modified>

to administer the adopted Capital Plan. Capital-related appropriations appear in the General Fund's debt service, capital reserves transfers, and education budget units. These allocations ensure that we are rehabilitating and expanding our education infrastructure for the benefit of our students, teachers, and community at-large. Our strong revenue capacity has also allowed us to propose targeted, strategic allocations that move the County forward in achieving its strategic objectives stated in *Vision Alamance*. The future of Alamance County appears bright, thanks to the hopeful end of the pandemic, resilient and reliable revenue sources, and the faithful service of our County employees.

An overview of the 2021-2022 recommended General Fund budget:

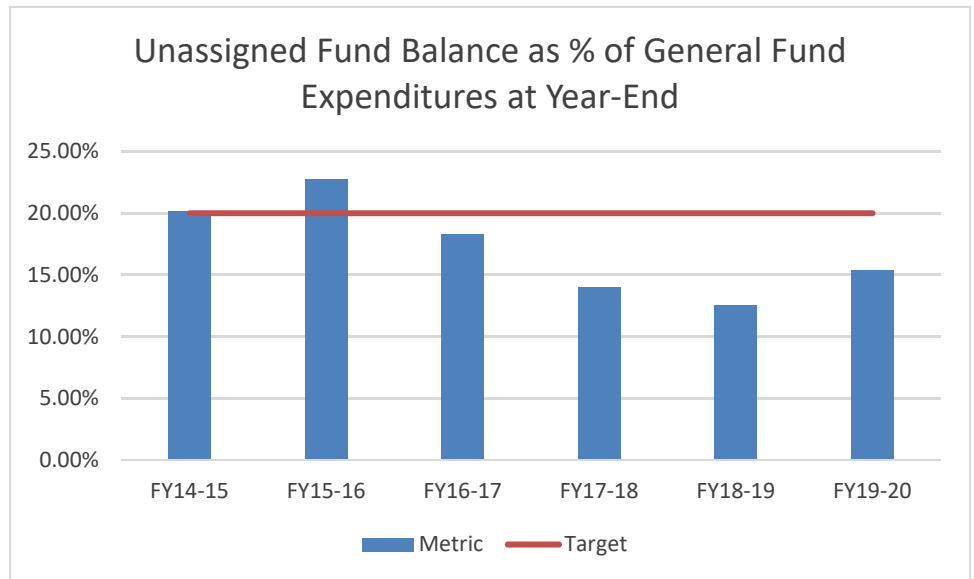
- Fiscal year 2021-2022 budget recommendation totals \$ 222,967,944 for all 23 budgetary funds.
- The property tax rate is recommended to remain at \$0.67 per \$100 property valuation for the third consecutive year.
- Property tax revenue is projected to increase due to overall tax base growth by 3.51% or \$3,488,388.
- Sales tax revenue is projected to decrease by 2.02% (\$740,000) from expected fiscal year 2020-2021 year-end collections.
- Use of \$2,000,000 in appropriated fund balance for operations, \$1,500,000 less than the previous year's budgeted allocation.
- Use of \$1,776,479 in designated funds from sources for the following purposes: Airport sewer project, SARA Management equipment and MC1 replacement, revaluation, small area land development plan, inspections operations, and continuing Covid-19-related expenditures.
- Reduces proposed General Fund spending by \$3,050,441 from budget retreat requests, also representing a \$17,071,436 increase from the previous fiscal year's original general fund allocation.
- Restores County *Pay-Go* Capital Improvement Projects in the amount of \$250,000 and adds an additional \$50,000 for Alamance Parks facility maintenance, totaling \$300,000 for fiscal year 2021-2022 projects.
- Ensures full funding according to the Capital Plan for ABSS' and ACC's bond debt services costs and *Pay-Go* projects.
- Maintains the 2% Merit Program for full-time-permanent County employees and removes the 2% Merit pay from all budget units organized under the Alamance County Sheriff in favor of a higher Cost-of-Living adjustment.
- Implements a new 2% Cost-of-Living-Adjustment (COLA) for all existing full-time County employees and a 5% COLA for all budget units organized under the Alamance County Sheriff.
- Implements a 5-and-6-year service bonus program, expanding upon the existing 7+ year program.
- Adds 10 new positions, including 4 new School Resource Officers.
- Freezes 14 positions in the Detention Department.
- Accommodates required increases of \$623,404 for employee retirement costs and \$2,217 for retiree insurance.
- Approves a fire district tax increase of 3 cents for Snow Camp VFD.

Goals: Financial and Budgetary Policies

The County Budget is crafted with consideration of key aspects of the Financial and Budgetary Policy adopted by the Board of Commissioners. Key aspects of the financial policies include:

Fund Balance Target

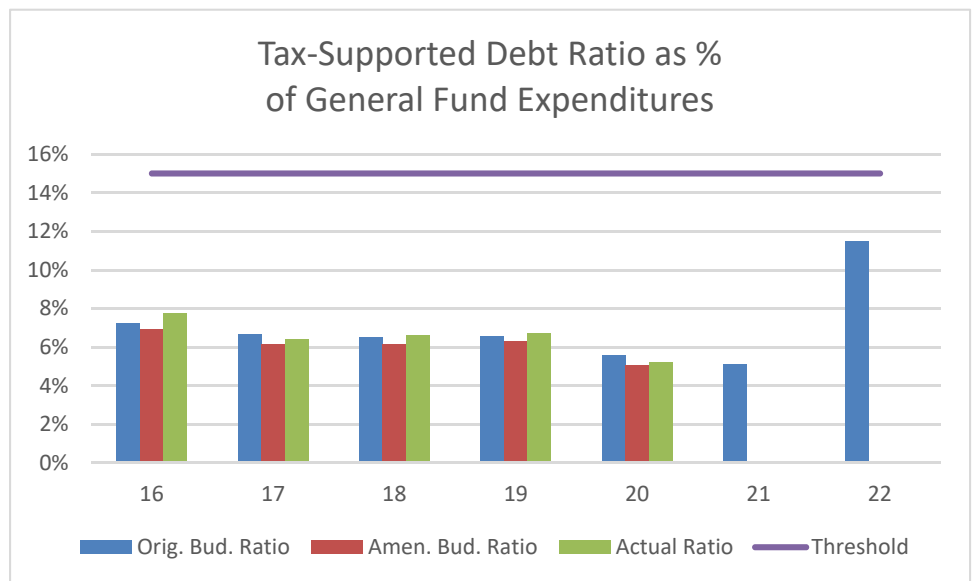
Fund balance is used for cash flow to fund operations while taxes and other revenues are collected throughout the year. Additionally, fund balance is a safety net for emergencies and is a factor in the consideration of bond ratings. Alamance County's policy is to maintain unassigned General Fund savings (fund balance) equal to at least 20% of the year's General Fund expenditures at year-end. The chart shows the most previous six years of unassigned fund balance as a percentage of general fund expenditures. According to the financial audit of fiscal year 19-20, Alamance County had an unassigned fund balance of \$24,587,727, or 15.4% of that year's General Fund expenditures.



While Alamance County's fiscal policy monitors and measures the *unassigned* fund balance, the Local Government Commission (LGC) monitors the *available* fund balance of all local governments in North Carolina. The LGC recommends an unassigned fund balance of at least 8% of General Fund expenditures for that year. According to the State Treasurer's Annual Financial Information Reports for fiscal year 2020, Alamance County had an available fund balance of \$46,834,177, or 27.5% of that year's General Fund expenditures – well above the LGC recommendation.

Debt Ratio Limit

The County's financial policy states that tax-supported debt service shall not exceed 15.0% of General Fund expenditures in any given year. Alamance County has consistently met this goal and always considers the effects on future operating budgets when determining if and when to finance capital expenditures with debt. Alamance County has consistently complied with this policy, and the tax-supported debt ratio included in this budget is 11.46% of General Fund expenditures, having increased substantially due to the issuance of education bonds in April of 2021. The chart to the right demonstrates six years of the County's performance on this metric.



Adherence to these guidelines and policies benefit the County's fiscal sustainability and bond ratings. The County's bond rating is a critical factor in the cost of financing capital projects with debt instruments. Rating agencies consider a variety of metrics in determining the bond rating, including but not limited to: tax base, current debt obligations, and fund balance. As part of the bond issuance process, Alamance County was subject to an updated bond rating assignment, receiving a rating of Aa2 from Moody's and AA from Standard & Poor in the spring of 2021. Alamance County was successful in maintaining these same ratings as reported in the fiscal year 2020 audited financial statements. Ultimately, better bond ratings save citizens money through generally lower interest rates on bonded debt.

Budget Process

Alamance County develops and adopts a budget calendar each year to guide the budget process as a supplement to the prescribed processes of the North Carolina Local Government Budget and Fiscal Control Act (NCLGBFCA). The full budget calendar is included in the appendix of this document, and details are presented below:

Operating Budget: Budget staff began planning for the fiscal year 2022 budget by meeting individually with each County department between August and December to gather preliminary requests for the next budget, including position requests, equipment and vehicle needs, and contract changes. Staff compiled these lists and estimated costs. Departments were given until the end of March to directly enter their budgets for revenues and expenditures into the County's accounting software. In the meantime, individual departments met with the County Manager and budget staff to communicate their needs and requests and to provide updates. The County's complete requests were compiled and presented at the April 21-22, 2021 budget retreat. After the retreat, the County Manager and staff began balancing expenditures to meet revenue estimates. Revenues were continually monitored and adjusted as new information became available. The Manager's Recommended Budget is presented at the May 17, 2021 meeting of the Governing Board. Public comment and budget adoption are scheduled for the June 7, 2021 meeting.

Capital Improvement Plan and Capital Budget: In addition to the operating budget, capital budget planning and updates take place year-round. Updates are made according to conversations with ABSS, ACC, and County staff regarding project timelines, project costs, bond issuance dates, and installment financing needs. An updated capital plan will be included in the presentation on May 17, 2021 and will be pending adoption by the Governing Board on June 21, 2021.

Outside Agency Funding: The Alamance County Board of Commissioners may choose to allocate funding to non-governmental agencies that serve citizens of the county. There are several different funding options for such agencies. The agencies may receive funding allocated through the County's share of the Home and Community Care Block Grant administered by the North Carolina Department of Health and Human Services if they provide services utilized by aging citizens. Agencies that visitors and tourists to Alamance County may receive an allocation of the County's share of occupancy tax. These types of agencies, or any others, may also receive additional general funding from the County if approved by the Board of Commissioners. Agencies wishing to apply for funding through Alamance County were notified of the application process and given until March 1, 2021 to submit their requests. Staff entered those requests into the accounting system, and all requests were included in the budget retreat.

In total, Alamance County received funding requests from 18 outside agencies. Of those agencies, 19 receive funding in this budget, including one agency receiving first-time funding from the county – Crossroads Sexual Assault Response. The total allocation for outside agency funding is **\$3,633,799**. Details on County funding to outside agencies can be found on page 50 in the summary tables section of this document.

General Fund Revenues

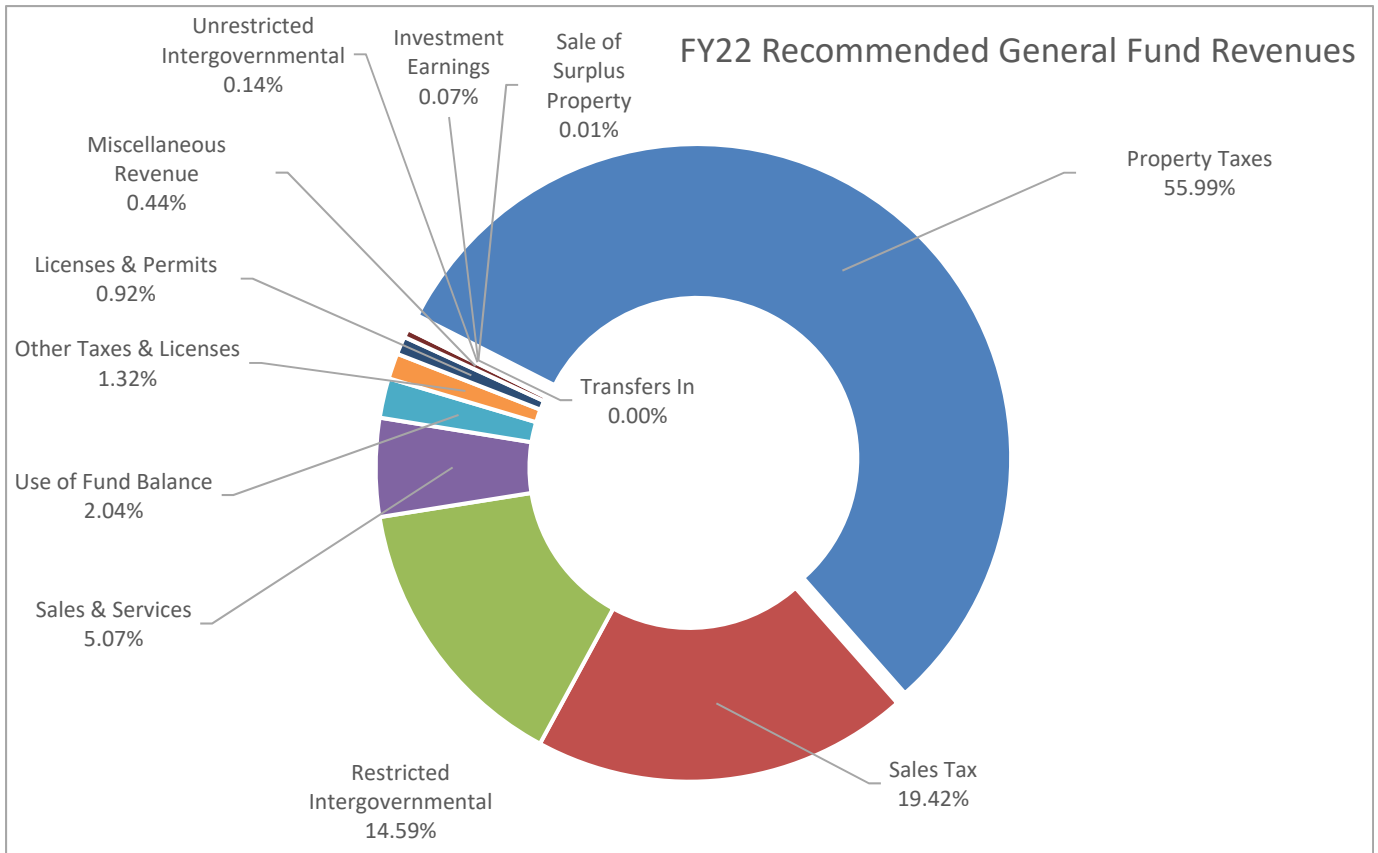
Revenue Projection Methodology: County staff track and estimate revenue using different methodologies, depending on the revenue source. Current year property tax for real property and vehicles are calculated according to a formula that incorporates property values, tax rate, and estimated collection rate. For this budget, estimated values and associated collection rates are outlined in the next subsection.

Sales tax projections are calculated using a combination of a mathematical trend analysis accounting for seasonality known as *exponential smoothing*, along with objective considerations. The projected sales tax collections for fiscal year 2022 represent a 2.02%, or \$740,000, decrease from estimated fiscal year 2021 year-end collections. Sales tax collections in fiscal year 2021 generated far more revenue than originally budgeted in anticipation of Covid-19-related economic effects. County staff estimate the slight decrease due to the potential of fewer sales in the absence of direct Federal Government stimulus payments to citizens.

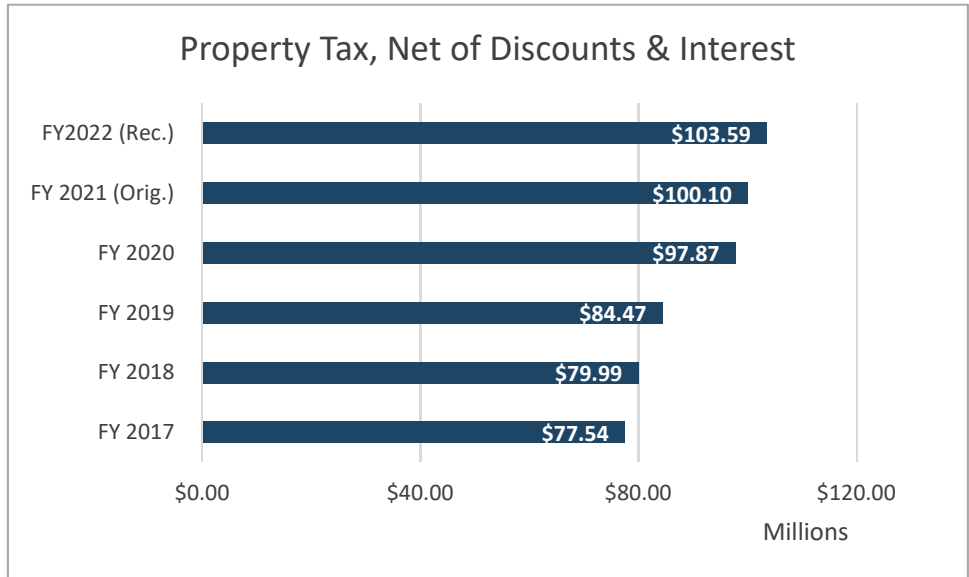
Other revenue sources are also projected using other standard trend analysis tools and previous years' data. In addition, departments submit their anticipated departmental revenues directly, given their familiarity with those revenues. For a categorical comparison among revenues between fiscal year 2021 and 2022, refer to page 62.

Major Revenue Highlights:

- The property tax rate is recommended to remain at 67 cents per \$100 value for the third consecutive year.
- Revenue from ad valorem taxes is projected to increase by 3.51% from the fiscal year 2021 adopted budget.
- Sales tax revenue is projected to increase by 45.86% from the fiscal year 2021 adopted budget.
- Revenue from licenses and permits is projected to increase by 12.87% from the fiscal year 2021 adopted budget, due to strong fiscal year 2021 Register of Deeds fee collections and continued increases from County growth. Growth also drives Inspections fees, which are budgeted to increase by \$125,000.
- The Register of Deeds Excise Tax budget has been increased by \$451,212 to better reflect actual collection trends, which reliably come in over previously adopted budget numbers.
- Restricted Intergovernmental revenues are expected to increase by 7.19% from the adopted 2021 budget figures.



Property Taxes: Estimated property values are provided by the County Tax Assessor in a monthly report. The Budget & Management Department depends on these value estimates to budget property tax revenue. Taxable *real property* values are expected to increase by 2.14% over the budgeted values of fiscal year 2021. In addition, taxable *personal property* values are expected to increase by 5.03%, and taxable *utilities* property values are expected to decrease by 15.00%. Overall, taxable property values are expected to increase by 3.17%. For the fiscal

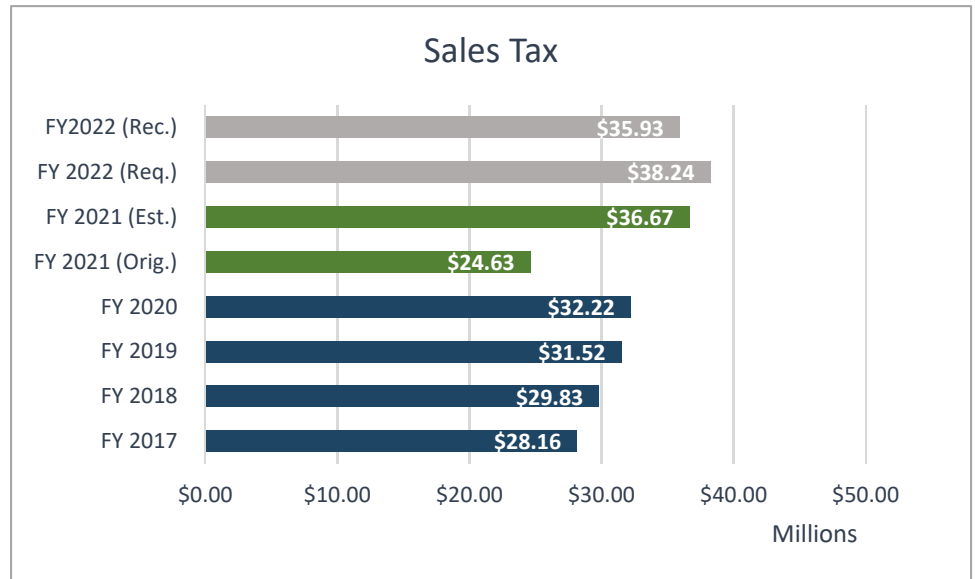


year 2021 budget, staff have estimated a 98.70% collection rate for taxes collected by the County and a 99.08% collection rate for the vehicle taxes collected by the North Carolina Department of Motor Vehicles under that Tax and Tag Together Program; the rates stated in Schedule K-2 of the most recent fiscal year 2020 financial audit. Budgeted revenues for property tax collections, both current and delinquent, in this budget are 3.48% higher than the original fiscal year 2021 budget. The value of one penny of the tax rate for this budget is **\$1,533,571**.

Property Tax Base

	2021	2022	
	Budgeted Values	Recommended Values	% Increase / Decrease
Real Property	11,494,193,665	11,740,089,419	2.14%
Personal	1,728,169,016	1,815,062,464	5.03%
Utilities	371,799,194	316,024,816	-15.00%
Motor Vehicles	1,459,511,091	1,660,224,797	13.75%
Total Taxable Value	15,053,672,966	15,531,401,496	3.17%

Sales Tax: Alamance County collects a total of 2.0 cents on every dollar of taxable sales. The sales tax consists of three separate articles authorized by the North Carolina General Statutes. The sales tax chart displays more detail than other categories due to the significance and movement of projections around this particular revenue.



Article 39: One cent on every dollar. The State collects this revenue and redistributes it to the county in which the sale was made.

Article 40: One-half cent on every dollar. The State collects this revenue and redistributes it to each county on a per-capita basis. Thirty percent of the Article 40 collection is earmarked for school capital or debt.

Article 42: One-half cent on every dollar. The State collects this revenue and redistributes it to the county in which the sale was made. Sixty percent of the Article 42 collection is earmarked for school capital or debt.

Fiscal year 2021 sales tax revenues collections for all months through May were over 14% more than for the same months of fiscal year 2020. County staff have projected that the total fiscal year 2021 sales tax revenue collection will come to \$36,670,400. For the fiscal year 2021 budget, staff recommend a total sales tax budget of \$35,930,400.

Other Taxes and Licenses:

Other Taxes and Licenses represent locally collected taxes other than property tax and sales tax. Overall, this revenue category is expected to increase 49.63% from the current fiscal year 2021 budget, primarily due to the recovery of occupancy tax and budgeting by trend analysis for the Real Property Transfer Tax.

Occupancy Tax: Occupancy tax revenues were budgeted abnormally low for the original fiscal year 2021 due to Covid-19 travel impacts. However, this revenue has been collected at a

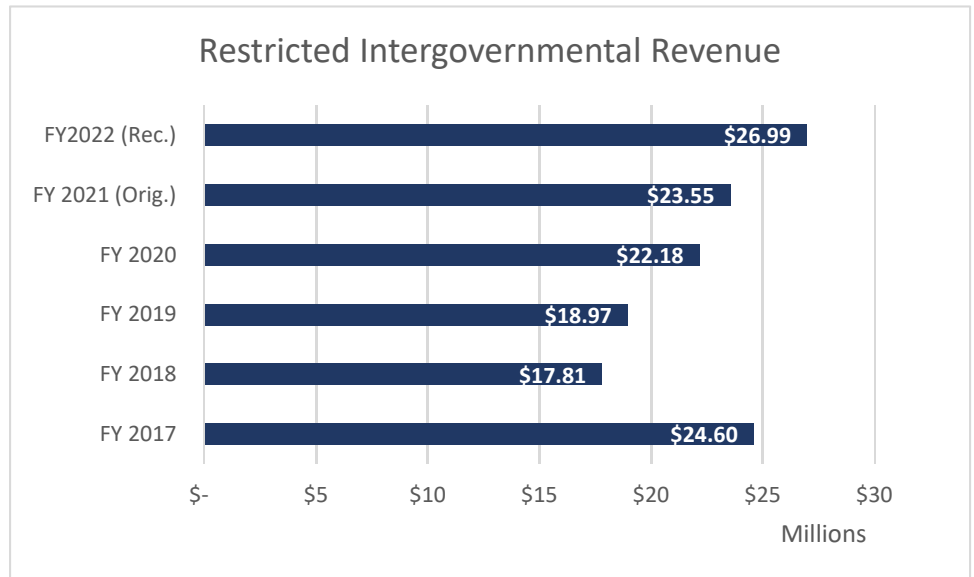
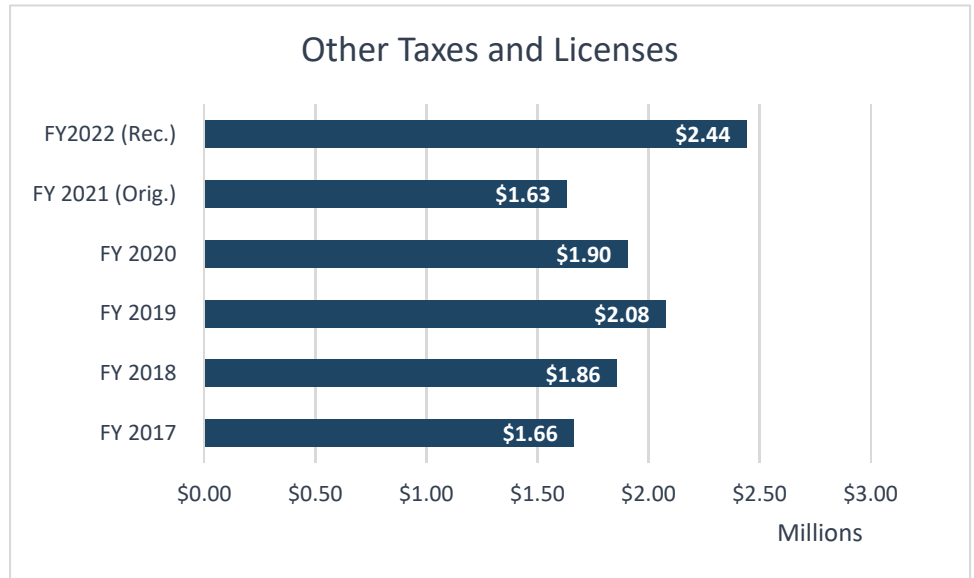
higher level than originally anticipated. Strong collections and expected increases in travel and vacationing results in an increase of 88.39% in this recommended budget. This revenue is split between the County, which retains 1/3 of the collection, and the local Tourism Development Authority, which retains 2/3 of the collection. This revenue is earmarked for activities and expenses to attract visitors to Alamance County.

Real Property Transfer Tax: The Real Property Transfer Tax is a State-imposed charge applied to properties sold within the County. Counties share half of the revenue with the State. As of the end of April, this revenue had already exceeded the budgeted figure by \$206,692 (28.51%). Alamance County’s Real Property Transfer tax has been trending upwards for several years and regularly eclipses budgeted figures. County staff recommend raising the budgeted figure for this revenue by \$451,213 (62.24%) above the adopted fiscal year 2021 budget.

Intergovernmental Revenue:

Intergovernmental revenues are shared by the state and federal governments, generally to fund specific programs. These program-specific requirements assign the revenue the “restricted” label. This category includes Social Services reimbursements, health programs, certain detention revenues, and even some grants from the State for parks and recreation activities. Restricted Intergovernmental revenues are budgeted to increase by 14.62% over the original fiscal year 2021 budget. This revenue has steadily increased year-over-year as the county’s continues to grow.

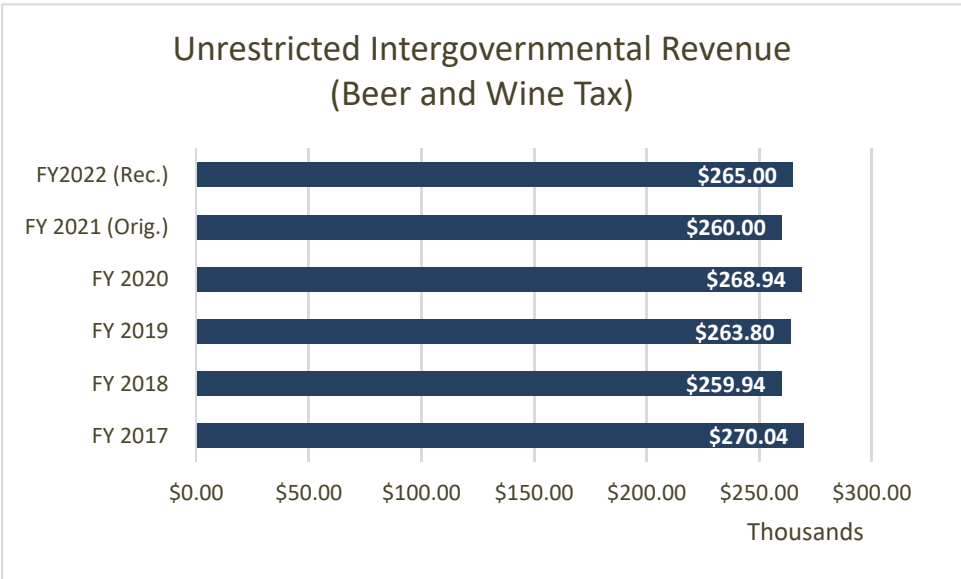
Unrestricted Intergovernmental revenues are budgeted at a slight increase over the original 2021 budget.



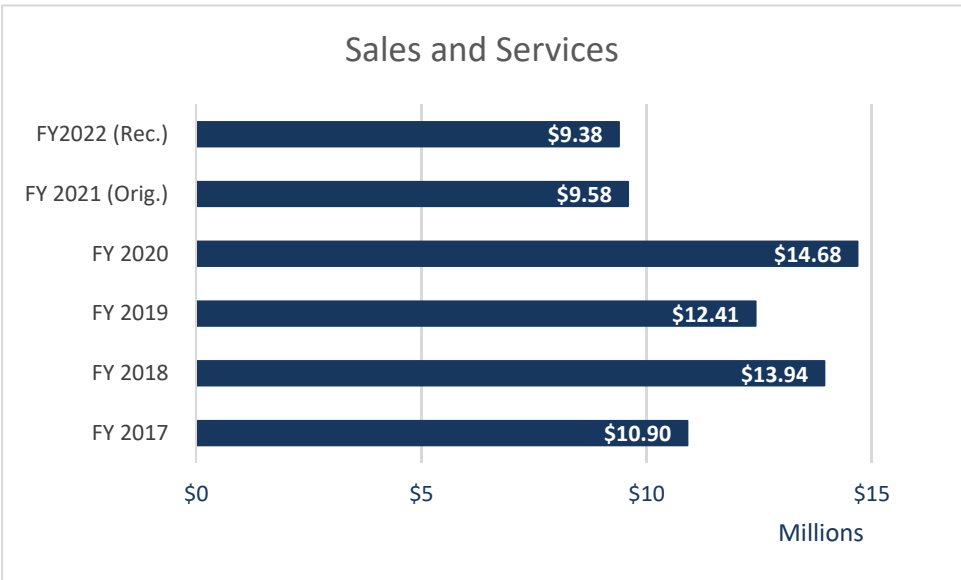
Human Services Reimbursements: Alamance County’s Health and Social Services Departments are heavily supported by intergovernmental revenues. All federal and state reimbursements are based on estimates provided by the NC Department of Health and Human Services and adjusted for local conditions. These reimbursements are linked directly to human services operational and programmatic expenditures.

Lottery Proceeds: Lottery proceeds are distributed to counties for the purpose of funding school capital expenditures or school-associated debt service from previous capital financings. Revenues are budgeted in the Schools Capital Reserve Fund and only are utilized in the general fund when the funds are transferred for a debt service payment. Alamance County has budgeted \$1,459,068 in estimated lottery proceeds for fiscal year 2021.

Beer and Wine Tax: This tax is the only intergovernmental revenue source categorized as “unrestricted” that Alamance County receives. It may be used for any public purpose.² The tax is paid by producers of alcohol based on their sales in North Carolina. Beer and Wine tax revenues have been relatively stable over recent years, averaging approximately \$266,000 per year over the previous six years for which data is available. Staff recommend a budget of \$265,000 for fiscal year 2022, representing an increase of \$5,000 over the adopted fiscal year 2021 budget.



General Fund Sales and Service: Sales and service revenue is generated when county departments provide services directly to residents and are reimbursed either directly from residents or from a third party, such as Medicaid. Departments often determine their own fees for sales and services, subject to approval by the Governing Board. The exception is Medicaid, because reimbursement rates are set by the federal government. Overall, the Sales and Services revenue category is expected to decrease by 2.11% in fiscal year 2022 compared with original fiscal year 2021 budget. This is primarily the result of expected decreases in ambulance billing revenues.



² G.S. 105-113.82 (g)

Licenses & Permits: Licenses and permits are issued by the Register of Deeds, Inspections Office, and Department of Social Services. The Register of Deeds issues marriage licenses, records plats, and other such activities as prescribed by the North Carolina Statutes. Register of Deeds recording fees are determined by the statutes and are not controlled by the Governing Board. Most other fees are established locally and can be set at various levels at the discretion of the Department, including Inspections Fees, subject to the approval of the Governing Board. County staff



expect revenue for fiscal year 2022 to be \$195,000 higher than the original fiscal year 2021 budget – an increase of 12.87%.

Register of Deeds Fees: Fees are charged for essentially all service offered by the Register of Deeds. The budget for fiscal year 2022 is set at \$860,000 as determined by trend analysis on previous years’ data and expected year-end amounts for the current fiscal year.

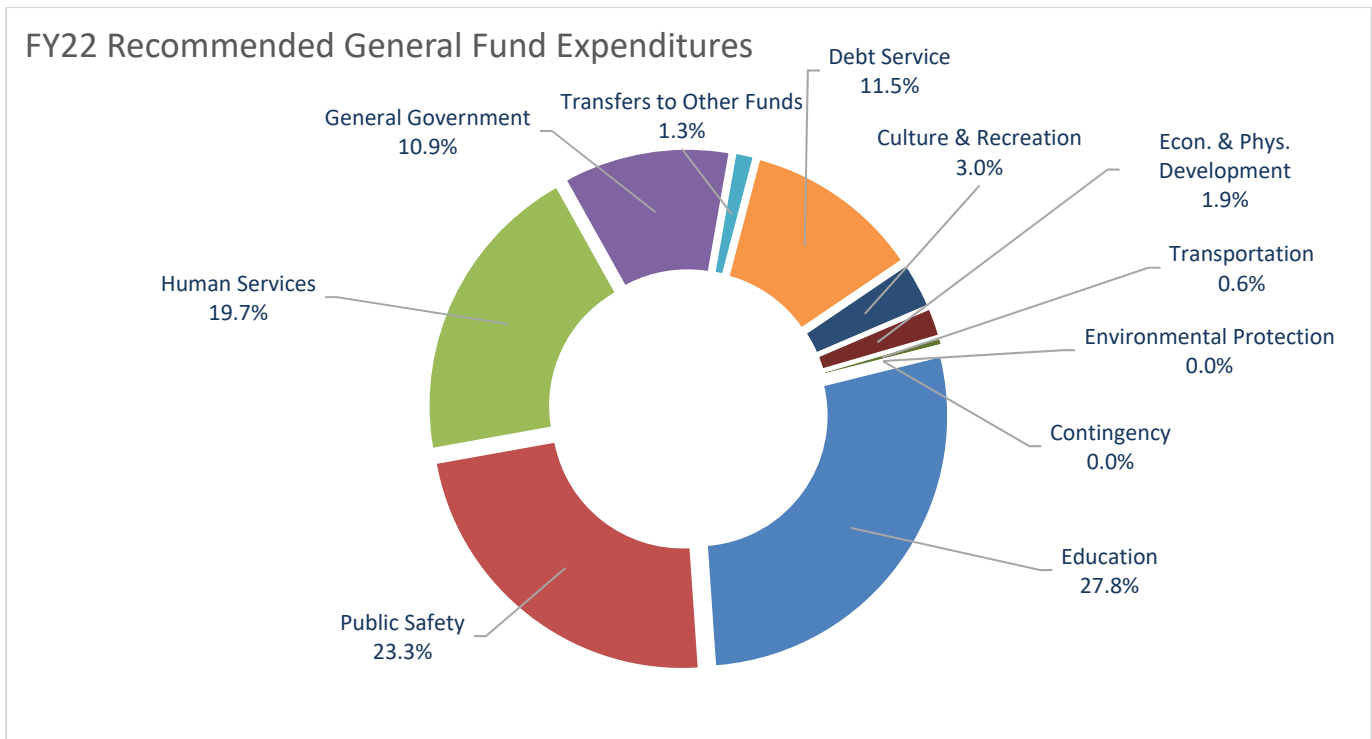
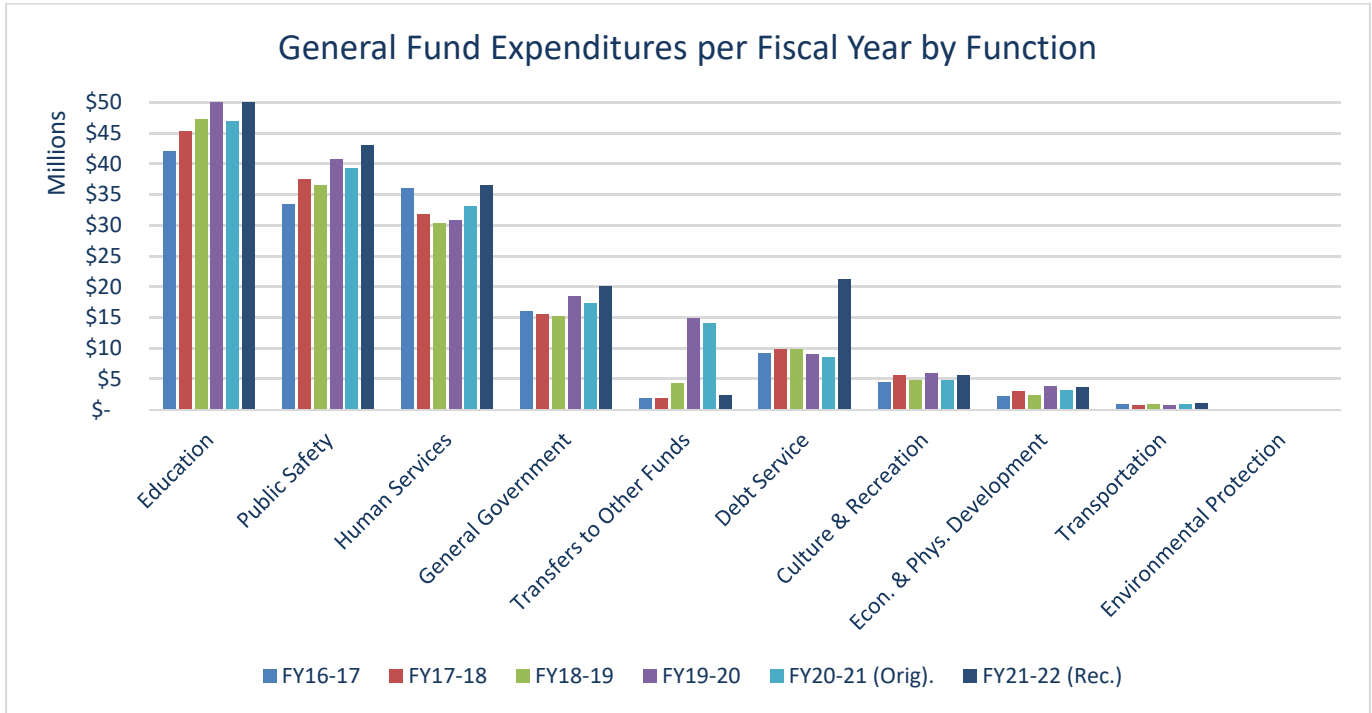
Building Inspection Fees: The budgeted figure for 2022 is \$850,000, which is a 17.24% increase from the original 2021 budget to account for continued permitting and inspection volume along with recommended fee adjustments.

Investment Earnings: Interest rates have been severely impacted by the economy and effects of the Covid-19 pandemic. Lower interest rates yield lower returns on the County’s cash investments. As a result, County staff recommend a budget of \$125,000 for investment earnings in fiscal year 2022, representing an 82.14% decrease from the adopted fiscal year 2021 budget.

Transfers In: Transfers represents a flow of resources into the General Fund from other funds. The most common example would be the transfer of funds the Schools Capital Reserve Fund into the General Fund for a debt service payment in accordance with the capital plan. In fiscal year 2022, no such transfers are budgeted.

General Fund Expenditures

Overall department expenses within Alamance County are budgeted to increase 10.16% above the adopted fiscal year 2021 budget due to the restoration of cuts made in the previous year. Education, Public Safety, and Human Services remain the most prominent expenditure categories for Alamance County and account for over 70% of the General Fund expenditures presented in this budget.



Public Safety: The Public Safety function budget will increase by 9.45% compared to the original fiscal year 2021 budget. The main factor contributing to this increase is the restoration of cuts made in the previous budget, along with the addition of various Sheriff's Department positions throughout fiscal year 2021. Public safety will remain the second-largest function within the General Fund by expenditure behind Education.

Human Services: The Human Services function includes both County units and outside agencies receiving HCCBG funds. Many of this function's expenditures are also either reimbursed by intergovernmental agencies or covered by grants. Additionally, some units of Human Service operate entirely without County funding, including WIC and the Dental Clinic. The budget for this function will increase by 10.62% compared to the original fiscal year 2021 budget. This increase is attributed to restoration of cuts made in the previous budget, including the restoration of salary and wage allocations previously removed to account for typical lapsed salaries, and the increase of capital allocations to human service units for equipment and vehicles in fiscal year 2022.

Transfers: The Transfers function represents County funds that are moved *out* of the General Fund and *into* Capital Reserve or Capital Project Funds for the County, Alamance-Burlington School System, and Alamance Community College. Contingency funds are also typically budgeted in this function, but this budget's contingency allocation is zero. Transfers will decrease by 82.78% from the original fiscal year 2021 budget, due to the allocation of increased debt service payments in the fiscal year 2022 budget.

General Government: The General Government budget for fiscal year 2022 is an increase of 16.60% from fiscal year 2021's original budget. The increase results from restoring cuts made in the previous fiscal year accounting for typical lapsed salaries, restoring the County's merit program, unfreezing of vacant positions, and the restoration of the *Penny Plan*.

Debt Service: Debt Service includes both principal and interest payments for all financing arrangements for capital projects, and vehicle and equipment purchases. The debt service is budgeted for Alamance-Burlington School System, Alamance Community College, and Alamance County. The debt service budget only includes future payments on existing debt as of July 1, 2021. The Debt Service budget for fiscal year 2022 is an increase of 147.38% from the fiscal year 2021 budget because of new debt incurred from the April 2021 general obligation bond sale.

Culture & Recreation: The Culture and Recreation function is comprised of both County agencies and outside agencies receiving Occupancy Tax funds. The budget for this function will increase by 18.14% from the original fiscal year 2021 budget. This increase results from the rebound of occupancy tax allocations and the restoration of cuts made in fiscal year 2021 by freezing vacant positions and reducing operational and programmatic allocations in the Library and Parks Departments.

Economic & Physical Development: The Economic and Physical Development function budget will increase by 12.42% from the original fiscal year 2021 budget. This is due to an increase in industrial economic development allocations expected in fiscal year 2022.

Transportation: The Transportation function represents funds paid to the Alamance-Burlington Airport Authority, Piedmont Area Rapid Transit (PART), and the Alamance County Transit Authority (ACTA). These allocations are made through a variety of funding, including general revenues for the Airport Authority, a special rental vehicle tax for PART, and a combination of HCCBG and general revenues for ACTA.

Environmental Protection: The Environmental Protection function is exclusively comprised of the contracted agreement between Alamance County and the North Carolina Division of Forestry. The increase of 16.21% is based on the budget submitted to the County by the Division of Forestry for the coming year.

Education Funding

In addition to the initiatives and projects covered above, the County received a request from the Alamance-Burlington School System (ABSS) totaling \$46,763,142, (\$43,463,142 for operations and \$3,300,000 for capital improvements) compared to the fiscal year 2021 budget of \$43,203,142. The recommended budget fulfills the entire \$46,763,142 request for ABSS as requested at the budget retreat and adds an additional \$800,000 for school fines and forfeitures as required by new accounting standards from the Governmental Accounting Standards Board (GASB). These allocations are funded by pass-through State court fines. The total ABSS budget recommended is \$47,563,142.

The County received a request from Alamance Community College (ACC) totaling \$4,495,378 (\$3,722,028 for operations and \$773,350 for capital improvements) compared to the fiscal year 2021 budget of \$3,754,312. The recommended budget totals \$3,878,892, which allocates \$3,544,892 for operations and \$334,000 for capital improvements.

Funding will assist both the Alamance-Burlington School System and Alamance Community College with their capital plan budget projects.

Capital Improvement Plan (CIP)

A Capital Improvement Program (CIP) is a forecast of major capital projects over a given time frame - typically five years. Developing a CIP is considered a best practice for local governments for several reasons. The CIP provides a written plan for the replacement and rehabilitation of a unit's assets and allows time for project design, arranging financing, and identifying and purchasing land. In addition, an established CIP helps the unit maintain or improve its bond rating, as rating agencies typically expect that a unit will have a developed CIP if they plan to incur debt financing.³

Alamance County's first Capital Improvement Program was approved in conjunction with the fiscal year 2020 budget. The County's capital policy states that a project must cost at least \$20,000 to be considered a capital project. In addition, the project must have a useful life span of 10 years or more (except for technology projects), and meeting one or more of the following definitions:

1. Involves the acquisition or construction of any physical facility for the community;
2. Involves the acquisition of land or an interest in land for the community;
3. Involves the acquisition or construction of public utilities;
4. Involves the ongoing acquisition of major equipment or physical systems, (i.e., computer technology, radio systems, major specialized vehicles, etc.);
5. Involves modification to facilities, including additions to existing facilities which increase the square footage, useful life, or value of the facility; and/or
6. Capital maintenance or replacement projects on existing facilities, defined as: a non-recurring project to repair, maintain, or replace existing capital facilities for the purpose of protecting the County's investment in a facility and minimizing future maintenance and replacement costs.

The County's Capital Plan consists of projects funded by a combination of current year revenues, capital reserve funds, and debt instruments, including bonds and installment loans. In the fiscal year 2021 budget, the County cut all Pay-Go capital funding to balance the budget. The intent of the Capital Plan was to allocate \$250,000 each year going forward. The recommended fiscal year 2022 budget restores that allocation and adds a \$50,000 annual allocation for Parks capital improvements.

³ Justin Marlowe, William C. Rivenbark, and A. John Vogt, *Capital Budgeting and Finance: A Guide for Local Governments* (Washington, D.C.: ICMA Press, 2009), 26-29.

The Alamance County Capital Plan is funded through the recommended General Fund budget as outlined below:

Alamance-Burlington School System

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Revenues		
	Federal Subsidies	\$140,511
	Restricted Sales Tax	\$8,987,081
	NC Lottery Proceeds	\$1,459,068
	County MOU for QSCB Debt Service	\$130,000
	Property Tax Impact (5.64 cents per \$100 Value)	\$8,649,340
	Total Revenue	\$19,366,000
<hr/>		
Expenditures		
	Existing Debt Service	\$4,532,365
	April 2021 Bond Series Debt Service	\$11,280,994
	Pay-Go Capital Improvements	\$3,300,000
	Total Expenditures	\$19,113,359
<hr/>		
	Transfers From (To) Capital Reserves	(\$252,641)

Alamance Community College

<hr/>		
Revenues		
	Debt Stepdown Allocation	\$2,945,745
	Property Tax Impact (1.40 cents per \$100 Value)	\$2,147,000
	Total Revenue	\$5,092,745
<hr/>		
Expenditures		
	Existing Debt Service	\$2,287,339
	April 2021 Bond Series Debt Service	\$1,789,573
	Pay-Go Capital Improvements	\$334,000
	Total Expenditures	\$4,410,912
<hr/>		
	Transfers From (To) Capital Reserves	(\$681,833)

Alamance County

<hr/>		
Revenues		
	Debt Stepdown Allocation	\$2,480,254
	Radio DS Contributions from Fire Districts	\$60,152
	Total Revenue	\$2,540,406
<hr/>		
Expenditures		
	Existing Debt Service	\$761,183
	Proposed Debt Service	\$46,750
	Pay-Go Capital Improvements	\$300,000
	Total Expenditures	\$1,107,933
<hr/>		
	Transfers From (To) Capital Reserves	(1,432,473)

Alamance County Vehicles & Equipment Requests (Penny Plan)

Department	Item	Cost
EMS	Replacement Ambulance	200,000.00
EMS	Ambulance Remount	115,000.00
Environmental Health	Vehicle	25,000.00
Inspections	Vehicle x2	54,000.00
Parks	Vehicle	29,925.00
Revaluation	Field Equipment	27,630.00
Revaluation	Vehicle	12,442.00
Sheriff	12 Dodge Durangos	557,688.00
Social Services	Vehicle x2	49,214.00
Total Vehicle & Equipment Costs		1,070,899.00
Debt Service		401,330.00
.96 Tax Rate Allocation		1,472,229.00
Penny Plan Requests Under (Over) Available Revenue		-

Alamance County Vehicles & Equipment Funded with Other Revenue

Department	Item	Cost
SARA Management	MC1 Replacement	275,000.00
SARA Management	Radios	10,000.00
Total Vehicles & Equipment Funded with Other Revenue		285,000.00

Fire Districts

Fire districts are the most common service districts established by counties in North Carolina.⁴ Alamance County contains 12 service districts established for fire protection under the authority of North Carolina General Statutes. Each fire district levies a property tax separate from the countywide tax collected in the General Fund. The Snow Camp Fire District is budgeted for a rate increase of 0.03. All other Fire Districts are recommended to remain at the current tax rate. For a letter from the Snow Camp VFD regarding the requested tax increase, please see the appendix.

Fire District	Current Tax Rate	Proposed Tax Rate
54 East	0.0900	0.0900
Altamahaw-Ossipee	0.1400	0.1400
E. M. Holt	0.1175	0.1175
East Alamance	0.1050	0.1050
Eli Whitney/87South	0.1100	0.1100
Elon	0.1200	0.1200
Faucette	0.1200	0.1200
Haw River	0.1350	0.1350
North Central Alamance	0.1150	0.1150
North Eastern Alamance	0.1000	0.1000
Snow Camp	0.0950	0.1250
Swepsonville	0.0900	0.0900

Special Revenue and Capital Reserve Funds

The County maintains several special revenue and capital reserve funds. Special revenue funds collect revenue sources that are restricted as to their use, and the Local Government Commission requires they be maintained in funds separate from the General Fund. The County's twelve fire districts are each maintained in their own special revenue fund. In addition, the Emergency Telephone System (ETS) is maintained as a special revenue fund. The State 911 Board levies a monthly service charge of 70 cents on each telephone number assigned to a residential or commercial subscriber. The 911 Board uses a formula to determine how much revenue will be allocated to each public safety answering point (PSAP). The revenue must be accounted for in its own separate fund, and must be used for the lease, purchase, or maintenance of emergency telephone equipment, addressing, telecommunications furniture, and dispatch equipment located exclusively in the building where the PSAP is located. Some other nonrecurring costs may be covered, subject to the approval of the 911 board.⁵ The recommended budget for the E911 is \$1,051,644

The County's capital reserve funds include: County Buildings Capital Reserve, Schools Capital Reserve, and ACC Capital Reserve Funds. Allocations made by the capital reserve funds are transfers to capital project funds or to the General Fund for the purpose of paying debt service or funding Pay-Go capital projects.

Tourism Development Authority Fund

The County has entered into a contract with the Tourism Development Authority to oversee the operation of the Convention and Visitor's Bureau. The Tourism Development Authority must spend its allocations on operations and programs that promote visitation and tourism to Alamance County. The recommended Tourism Development Fund budget for fiscal year 2022 is \$759,015.

Landfill Fund

The Landfill Fund is the Alamance County's only enterprise fund. Financially, the Landfill Fund continues to operate as budgeted, setting aside sufficient funds for closure and post-closure reserves as required by law. User fees generate revenue in this enterprise fund.

⁴ Kara Millonzi, "Revenue Sources," in *Introduction to Local Government Finance*, 4th Edition. Kara Millonzi. (Chapel Hill: University of North Carolina at Chapel Hill School of Government, 2018), 67.

⁵ Kara Millonzi, "Revenue Sources," in *Introduction to Local Government Finance*, 4th Edition. Kara Millonzi. (Chapel Hill: University of North Carolina at Chapel Hill School of Government, 2018), 85-86.

Employee Compensation and Positions

The proposed budget reinstates the Merit Program, initially cut in the fiscal year 2021 budget and later restored. The proposed budget also implements a County-wide 2% Cost-of-Living Adjustment for all full-time general County employees and a 5% compensation adjustment for all budget units organized under the Sheriff. A 5-and-6-year service bonus is also included at budgeted cost of \$62,370. Additionally, the budget includes ten new full-time positions, three reclassifications, and the unfreezing of various positions. This budget recommends no new Career Ladders.

GENERAL FUND

New Positions

Department	Position	Proposed Annual Salary	Fringe Benefits
Central Communications	8-Hour ACSO Telecommunicator	\$33,411	\$16,731
County Manager	Administrative Assistant	\$35,000	\$17,068
GIS Mapping	GIS Tech	\$45,470	\$19,294
Parks	Park Technician II	\$32,000	\$16,431
Planning	Planner I	\$40,000	\$18,131
School Resource Officers	Deputy	\$44,500	\$20,738
School Resource Officers	Deputy	\$44,500	\$20,738
School Resource Officers	Deputy	\$44,500	\$20,738
School Resource Officers	Sergeant	\$55,062	\$23,375
Veterans' Services	Administrative Assistant	\$26,811	\$15,328
TOTAL		\$401,254	\$188,572

Reclassifications

Department	Position	Proposed Annual Salary	Fringe Benefits
Veterans' Services	Veterans' Services Officer	\$51,623	\$20,602
Veterans' Services	Assistant Services Officer	\$52,520	\$20,793
Veterans' Services	Veterans' Services Officer	\$63,249	\$23,074

Career Ladders

Department	Proposed Annual Salary	Fringe Benefits
None.		

LANDFILL FUND

New Positions

Position	Proposed Annual Salary	Fringe Benefits
None.		

Reclassifications

Position	Proposed Annual Salary	Fringe Benefits
None.		

Fee Changes

It is recommended that the following fee changes be implemented as part of the FY201-2022 budget:

Department	Fee	Current	Proposed
Dental Clinic			
	Amalgam-1 surf.	\$119.00	\$130.00
	Resin Composite 1 Surf	\$148.00	\$155.00
	Nitrous Oxide	\$58.00	\$85.00
Fire Marshal			
	Blasting Permit – 3 Days	\$75.00	Eliminate – New flat rate \$225.00 / 30 Days
	Blasting Permit – 15 Days	\$150.00	Eliminate – New flat rate \$225.00 / 30 Days
	Automatic & Manual Fire-Extinguishing Systems Permit required for the installation, modification, or removal from service of a sprinkler, standpipe system, or other Kitchen Suppression or Alternate Automatic Extinguishing System		
	Modification to existing system (10 or less heads)	\$50.00	\$100.00
	Standpipe System (Permit required in addition to any other automatic fire extinguishing system construction permits)	\$150.00	\$200.00
	Kitchen hood suppression system & other alternative automatic fire extinguishing systems (Permit required in addition to any other automatic fire extinguishing system construction permits)	\$100.00	\$150.00
	Construction Permit for installation of, or modification to fire alarm and detection systems and related equipment.		
	Modification to existing system	\$50.00	\$100.00
	New construction: 1-30,000 sq. ft.	\$150.00	\$200.00
	Fire Pumps		
	Construction permit for the installation of, or modification to fire pumps and related fuel tanks, jockey pumps, controllers, and generators (Permit required in addition to other automatic fire extinguishing system construction permits)	\$75.00	\$100.00
	Emergency Responder Radio Coverage	-	\$100.00
	Solar Farm Plan Review and Inspections	-	\$200.00
	Fees will be doubled if permits not obtained before work and/or even occurs		
Library			
	Overdue audiovisual equipment	\$2.50 per item per day	\$0 (Eliminate)
	Overdue book, CD, DVD, or playaways	\$0.25 per item per day	\$0 (Eliminate)

Department	Fee	Current	Proposed
	Overdue interlibrary loan materials	\$0.50 per item per day	\$0 (Eliminate)
	Overdue lucky day books & DVDs	\$1.00 per item per day	\$0 (Eliminate)
Parks			
	Weddings	County Resident \$100.00 Non-County Resident \$120.00	\$100 to \$500 depending on services
	Fishing in stocked ponds	\$5 per day / \$25 annual pass	\$5 per day / \$35 annual pass
	Gymnasium Use	County Resident \$25.00 Non-County Resident \$40.00	County Resident \$40.00 Non-County Resident \$60.00
Planning			
	Plat Recording (Collected by Register of Deeds)	\$21.00 per sheet	(Eliminate)
	Review Officer Signature	-	\$25.00
	Use Verification Letter / ABC Permit	\$25.00	Apply rate to ABC Permit
Building Permits & Inspections			
	<u>Other Residential Fees</u>		
	Plans not approved after a second review will incur additional fee per revision	-	\$50.00
	<u>Plan Review</u>		
	Plans not approved after a second review will incur an additional fee per revision	\$100.00	Adds verbiage "per revision"
	<u>Electrical Permits</u>		
	Non-Residential	-	½ of 1% of total electrical costs

A. Inspection Fees

1. Transferable. In some cases, permit fees may be transferred from one permit to another upon **Director's approval**. Permit fees are not refundable.

It is recommended that all other fees and verbiage remain the same

Internal Service Funds

The County maintains two internal service funds – the Employee Insurance Fund and the Worker's Compensation Fund. These funds were created so the County could self-fund their health insurance benefits extended to employees and worker's compensation liability, respectively. According to the most recent audited financial statements (Schedule H-2), the Health Insurance Fund held a fund balance of **\$2,996,868** and the Workers' Compensation Fund held a fund balance of **\$1,308,327** as of June 30, 2020.

Employees can choose from one of three health insurance plans. The County offers a High Deductible Health Plan, Copay Plan 70 and Copay Plan 80. Employer paid premiums for health insurance will remain the same. Employee paid premiums will also remain the same provided the employee has met the following three criteria: annual physical exam, biometrics screening and completing an on-line health assessment. If the employee has not met the criteria, they are in non-compliance and will have to pay \$50 per month for employee only coverage. The Employee Insurance Rates chart reflects the premiums for a compliant employee. The Employee Paid rates would increase by \$50 per month for non-compliant employees.

Employer paid premiums for dental insurance will remain the same. Employee paid premiums will also remain the same. The proposed budget does not rely on an appropriation of retained earnings to balance the budget.

Alamance County, North Carolina

Employee Insurance Rates

Type of Coverage	FY 2021-2022		Total Premium
	Employer Paid	Employee Paid	
<i>Health Insurance – High Deductible Health Plan - Compliant</i>			
Employee Only	752.00	0.00	752.00
Employee + Child	752.00	350.00	1,102.00
Employee + Spouse	752.00	460.00	1,212.00
Employee + Family	752.00	735.00	1,487.00
<i>Health Insurance – Copay Plan 70 - Compliant</i>			
Employee Only	752.00	25.00	777.00
Employee + Child	752.00	390.00	1,142.00
Employee + Spouse	752.00	475.00	1,227.00
Employee + Family	752.00	775.00	1,527.00
<i>Health Insurance – Copay Plan 80 – Compliant</i>			
Employee Only	752.00	50.00	802.00
Employee + Child	752.00	405.00	1,157.00
Employee + Spouse	752.00	515.00	1,267.00
Employee + Family	752.00	810.00	1,562.00
<i>Dental Insurance</i>			
Employee Only	49.50	0.00	49.50
Employee + Child	49.50	24.25	73.75
Employee + Spouse	49.50	31.75	81.25
Employee + Family	49.50	51.50	101.00

In Conclusion

While we are unable to meet all requests submitted for this fiscal year 2022 budget given our revenue constraints and multi-year budgeting model, I am pleased to put forth this budget that I believe will accommodate our most important needs and maintain the high quality of service that our residents have come to expect. We expect to see continued levels of residential, commercial, and industrial growth in Alamance County, and we will continue to look for ways to best serve those who live, work, and recreate here – that is our ultimate goal. In closing, I would again like to thank our hard-working and dedicated County employees for carrying our organization through this very difficult and unpredictable year.

This budget was presented on May 17, 2021. The public comment period for this budget will take place on June 7, 2021 at the scheduled meeting of the Governing Board. All who wish to make a public comment on the budget are encouraged to contact the County Clerk, Tory Frink, by email at Tory.Frink@alamance-nc.com or by phone at 336-570-4042

Sincerely,

Bryan Hagood
Alamance County Manager

BUDGET ORDINANCE

Fiscal Year 2021-2022

Alamance County, North Carolina

BE IT ORDAINED by the Board of Commissioners of Alamance County, North Carolina:

Section I. Budget Adoption, 2021-2022

There is hereby adopt the following anticipated revenues and expenditures, financial plans, and certain restrictions and authorizations for Alamance County for the fiscal year beginning July 1, 2021 and ending June 30, 2022.

Section II. Summary

General Fund	\$ 185,031,806
Emergency Telephone System Fund	1,051,644
County Buildings Reserve Fund	1,433,473
Schools Capital Reserve Fund	253,641
ACC Capital Reserve Fund	682,833
Fire Districts Fund	6,182,471
Tourism Development Authority	759,015
Landfill Fund	12,294,958
Employee Insurance Fund	14,125,636
Worker's Compensation Fund	<u>1,152,467</u>
Total Appropriations	<u>\$ 222,967,944</u>

Section III. Appropriations

There is hereby appropriated from the following funds these amounts for the fiscal year:

<u>Fund</u>	<u>Appropriation</u>
General Fund	
Governing Body	\$264,824
County Manager	3,452,331
Planning	405,363
Human Resources	816,678
Budget	286,653
Finance	1,073,024
Purchasing	94,845
Tax Administration	2,525,472
Revaluation	401,250
GIS Mapping	402,885
Legal	474,975
Clerk of Court	46,443
Superior Court Judges	6,500
District Court Judges	8,600
District Attorney	49,602
Court Services	231,300
Elections	1,390,275
Register of Deeds	899,889
Information Technology	4,223,635
Maintenance	3,045,575
Other Public Safety	100,000

Fund	Appropriation
Sheriff	14,620,582
School Resource Officers	1,214,713
Jail	12,527,213
Emergency Management	175,257
Fire Marshal	460,230
Fire Service	49,537
SARA Management	568,924
Inspections	1,018,152
Emergency Medical Services	8,535,593
Community Para-medicine	108,000
Animal Shelter	786,713
Central Communications	2,890,228
Division of Forestry	89,538
Economic & Physical Development - Other	3,184,432
NC Cooperative Extension Service	377,389
Soil Conservation	451,332
Health	10,401,371
WIC Program	830,373
Dental Clinic Program	1,710,000
Social Services	20,242,759
Veteran's Services	300,857
Office of Juvenile Justice	430,442
Home & Community Care Block Grant	1,236,519
Other Human Services	1,963,456
Alamance-Burlington School System	47,563,142
Alamance Community College	3,878,892
Library - Alamance County	3,118,790
Parks	2,276,720
Culture & Recreation - Other	201,568
Debt Service	21,202,538
Transfer to Other Funds	2,416,427
Contingency	0
Total Appropriations	<u>\$ 185,031,806</u>
Emergency Telephone System Fund	
Public Safety	\$ 1,051,644
Total Appropriations	<u>\$ 1,051,644</u>
County Buildings Reserve Fund	
Transfer to Project Fund	\$ 1,433,473
Total Appropriations	<u>\$ 1,433,473</u>
Schools Capital Reserve Fund	
Transfer to Project Fund	\$ 253,641
Total Appropriations	<u>\$ 253,641</u>

Fund	Appropriation
ACC Capital Reserve Fund	
Transfer to Project Fund	\$ 682,833
Total Appropriations	<u>\$ 682,833</u>
Fire Districts Fund	
54 East	\$ 396,452
Altamahaw-Ossipee	630,613
E.M. Holt	885,673
East Alamance	483,125
Eli Whitney/87 South	577,823
Elon	324,343
Faucette	538,716
Haw River	284,864
North Central Alamance	156,977
North Eastern Alamance	406,835
Snow Camp	644,828
Swepsonville	852,222
Total Appropriations	<u>\$ 6,182,471</u>
Tourism Development Authority	
Tourism Development Authority Operations	\$ 759,015
Total Appropriations	<u>\$ 759,015</u>
Landfill Fund	
Landfill Operations	\$ 12,294,958
Total Appropriations	<u>\$ 12,294,958</u>
Employee Insurance Fund	
Employee Health Insurance	\$ 14,125,636
Total Appropriations	<u>\$ 14,125,636</u>
Worker's Comp Fund	
Worker's Compensation Insurance	\$ 1,152,467
Total Appropriations	<u>\$ 1,152,467</u>

Section IV. Revenues

The following revenues are estimated to be available during the fiscal year beginning July 1, 2021 and ending June 30, 2022 to meet the foregoing appropriations:

Fund	Revenue
General Fund	
Current Year Property Taxes	\$ 102,749,251
Prior Year and Other Property Taxes	843,803
Sales Tax	35,930,400
Other Taxes & Licenses	2,440,212
Unrestricted Intergovernmental	265,000
Restricted Intergovernmental	26,990,763
Sales & Services	9,379,940
Licenses and Permits	1,710,500
Investment Earnings	125,000
Miscellaneous Revenues	805,458
Sale of Fixed Assets	15,000
Appropriated Fund Balance	2,000,000
Designated Fund Balance	<u>1,776,479</u>
Total Revenues	<u>\$ 185,031,806</u>
Emergency Telephone System Fund	
Restricted Intergovernmental	\$ 661,774
Investment Earnings	1,000
Appropriated Fund Balance	<u>388,870</u>
Total Revenues	<u>\$ 1,051,644</u>
County Buildings Reserve Fund	
Investment Earnings	\$ 1,000
Operating Transfers	<u>1,432,473</u>
Total Revenues	<u>\$ 1,433,473</u>
Schools Capital Reserve Fund	
Investment Earnings	\$ 1,000
Operating Transfers	<u>252,641</u>
Total Revenues	<u>\$ 253,641</u>
ACC Capital Reserve Fund	
Investment Earnings	\$ 1,000
Operating Transfers	<u>681,833</u>
Total Revenues	<u>\$ 682,833</u>
Fire Districts Fund	
Property Taxes	\$ 6,182,471
Total Revenues	<u>\$ 6,182,471</u>

Fund	Revenue
Tourism Development Authority	
Occupancy Taxes	\$ 556,134
Investment Earnings	500
Miscellaneous Revenue	2,000
Appropriated Fund Balance	181,322
Designated Fund Balance	<u>19,059</u>
Total Revenues	<u>\$ 759,015</u>
Landfill Fund	
Other Taxes & Licenses	\$ 334,950
Sales & Services	4,738,647
Miscellaneous	88,813
Investment Earnings	27,250
Appropriated Retained Earnings	<u>7,105,298</u>
Total Revenues	<u>\$ 12,294,958</u>
Employee Insurance Fund	
Sales & Services	\$ 13,581,136
Miscellaneous	537,500
Investment Earnings	<u>7,000</u>
Total Revenues	<u>\$ 14,125,636</u>
Worker's Comp Fund	
Sales & Services	\$ 1,019,400
Investment Earnings	2,000
Appropriated Retained Earnings	<u>131,067</u>
Total Revenues	<u>\$ 1,152,467</u>

Section V. Levy of Taxes

There is hereby levied a tax at the rate of **67 cents** per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2021, for the purpose of raising the revenue listed as “Current Year Property Taxes” as set forth in the foregoing estimates of revenues.

This rate of tax is based on an estimated total assessed valuation of **\$15,531,401,496** and an estimated collection rate of **98.70 percent** for County collections, and **99.08 percent** for State motor vehicle tax collections.

Section VI. Levy of Taxes - Fire Districts

There is hereby levied the following special district tax rates for County fire districts. These tax rates are levied per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2021 for the purpose of raising the revenues set forth above in the Fire Districts Fund section.

	<u>Tax Rate per \$100 Valuation</u>	<u>Total Assessed Valuation</u>
54 East	0.0900	\$ 447,906,936
Altamahaw-Ossipee	0.1400	458,343,149
E.M. Holt	0.1175	766,475,254
East Alamance	0.1050	467,695,568
Eli Whitney/87S	0.1100	533,899,404
Elon	0.1200	274,171,772
Faucette	0.1200	456,949,303
Haw River	0.1350	214,920,528
North Central Alamance	0.1150	138,779,619
North Eastern Alamance	0.1000	413,727,842
Snow Camp	0.1250	524,954,777
Swepsonville	0.0900	962,978,555

This rate of tax is based on an estimated total assessed valuation of **\$15,531,401,496** and an estimated collection rate of **98.70 percent** for County collections, and **99.08 percent** for State motor vehicle tax collections.

Section VII. Fees

A. There is hereby established, for the fiscal year beginning July 1, 2021 and ending June 30, 2022, the following fees for services as indicated:

Planning

Subdivision Review

Preliminary Plat Review	\$150.00
Technical Review Committee Submittal	\$300.00
Final Plat Review	\$150.00 + \$30 per lot
Exempt Plat Review	\$50.00
Review Officer Signature	\$25.00
Subdivision Ordinance Waiver (per item)	\$300.00
Existing Non-Conforming Private Road Determination	\$50.00 per review

Wireless Communication Facilities

Cell Tower Application Fee	\$2,500.00
Collocation Permit	\$50.00

Floodplain, Watershed and Streams

Floodplain Development Permit	\$100.00
Floodplain Variance (Replacing/Clarifying Zoning Variance fee)	\$300.00
Watershed Site Plan Review	\$100.00
Watershed Ordinance Variance (Replacing/Clarifying Zoning Variance fee)	\$300.00

General Fund Summary

On-Site Stream Determination	\$50.00
No Practical Alternative Determination	\$50.00

Sexually Oriented Businesses

Sexually Oriented Business Owner's License	\$500.00
SOB Owner's License-Renewal (yearly)	\$250.00
Sexually Oriented Business Manager's License	\$100.00
SOB Manager's License-Renewal (yearly)	\$50.00

Heavy Industrial Development Ordinance

Heavy Industrial Intent to Construct Permit	\$500.00
Heavy Industrial Operations Permit	\$50.00
Heavy Industrial Development (Replacing/Clarifying Zoning Variance fee)	\$300.00

Maps and Copies

8.5x11, black and white	\$0.15 per page
8.5x11, color	\$0.50 per page
11x17, black and white	\$1.00 per page
11x17, color	\$1.50 per page
18x24, black and white	\$3.00 per page
18x24, color	\$5.00 per page
24x36, black and white	\$8.00 per page
24x36, color	\$10.00 per page
36x48, black and white	\$18.00 per page
36x48, color	\$20.00 per page
Custom GIS Maps-over 15 minutes Analyst time	\$25.00 per hour
Any Ordinance (8.5 x11)	\$0.15 per page

Misc. Items

Appeal of Administrative Decision	\$150.00
Road Signs	\$140.00
Use Verification Letter / ABC Permit	\$25.00

Landfill

Solid Waste Disposal

Residential household garbage (bagged)	\$40.00 per ton \$0.50 per bag (32 gallon) \$5.00 minimum if weighed on landfill scale
Non-hazardous waste that requires special handling and/or management, waste determination testing and analysis, and/or State approval for landfill disposal	\$52.00 per ton
Yard waste (pure load)	\$19.00 per ton
Stumps (pure load)	\$22.00 per ton
Roofing/Shingles (pure load)	\$40.00 per ton
Brick/Concrete/Inert Debris (dirt)	\$40.00 per ton
Burned Waste	\$10.00 per unit (barrel)
Scrap tires (not eligible for free disposal)	\$76.56 per ton
County Residents - may dispose of 5 tires or less per year, off rims, at no charge	
Hauler Annual Fee – Residential	\$15.00
Hauler Annual Fee – Commercial	\$15.00
Hauler Annual Fee – Recyclables	\$15.00

If for any reason the scales at the County landfill are inoperative, the Landfill Manager or his designee shall estimate the load and determine the amount to be charged unless an average cost per load or container has been established by recent previous data by the user, then the recent previous average per load or container shall apply.

Library Fees

Book Club Kit – Replacement	\$10.00
Books & Stories to Go – Replacement	\$10.00
Collection Agency Referral Fee	\$10.00
Collection Agency Small Balance Referral Fee	\$3.00
Computer Printouts (black & white)	\$0.10 each
Computer Printouts (color)	\$0.40 each
FAX Service (outgoing only)	\$1.75 1st page, \$1.00 each additional
Interlibrary Loan—books	\$3.00 per item
Interlibrary Loan—photocopies	Variable - lender determines
Interlibrary Loan—lost/damaged	Cost of items and processing fee charged by lending institution
Laminating	\$1.00 service charge + \$0.10/inch
Lost Library Materials (if price is listed in computer)	Cost plus \$5.00 processing
Lost Library Materials (if price is not listed in computer)	\$10.00 plus \$5.00 processing
Paper (for typing)	\$0.05 per page
Photocopies (black & white)	\$0.10 each
Photocopies (color; May Memorial Children's copier only)	\$0.50 each
Replacement Library Cards	\$1.00
Travel drive	\$5.00

Environmental Health Fees

EOP – Engineered Option Permit available per N.C. Session Law 2015-286 (HB765): Regulatory Reform Act of 2015; G.S. 130A-336.1(n)

Improvement Permits (Site Evaluations) -Residential

≤ 360 GPD (2 or 3 bedrooms)	\$265.00 or EOP \$80.00
361-600 GPD (4 or 5 bedrooms)	\$340.00 or EOP \$100.00
>600 GPD (6 bedrooms or more)	\$400.00 or EOP \$120.00

Improvement Permits (Site Evaluations) – Non-Residential \$400.00 or EOP \$120.00

Setback Compliance

Existing System Inspection	\$125.00
Existing System Inspection for Plat	\$125.00
Manufactured Home Park Existing System Inspection	\$125.00

Septic System/Well Permit Revisions/Revisits

Permit In-office Revision (no site visit)	\$35.00 or EOP \$10.00
Permit Re-visit/Revision (site visit needed)	\$125.00 or EOP \$35.00
Site Revisit Fee (assessed when property has not been properly prepared for staff)	\$70.00 or EOP \$21.00

Authorization to Construct Type I, II, IIIa, c, d, e, f, g	\$250.00 or EOP \$75.00
Authorization to Construction Type IIIb	\$485.00 or EOP \$145.50
Authorization to Construction Type IV	\$730.00 or EOP \$219.00
Authorization to Construction Type V	\$1,250.00 or EOP \$375.00
Authorization to Construction Type VI	\$2,000.00 or EOP \$600.00
New Well Permit	\$385.00
Replacement Well Permit	\$385.00
Well Repair Permit	\$250.00
Well Repair Permit (with no camera)	\$75.00
PVC Camera Inspection	\$120.00

General Fund Summary

Well Camera Inspection	\$120.00
Full H ₂ O Panel (Bact, Inorg, Nitrate)	\$110.00
Bacterial H ₂ O Sample	\$40.00
Chemical H ₂ O Sample	\$85.00
Nitrate H ₂ O Sample	\$45.00
Petroleum H ₂ O Sample	\$100.00
Volatile Organic Compounds (VOC)	\$100.00
Pesticide H ₂ O Sample	\$100.00
Tattoo Permit	\$175.00
Swimming Pool Permit Application (each pool)	\$115.00
Swimming Pool Plan Review	\$285.00
Restaurant Plan Review	\$250.00
Temporary Food Establishment Permit Application	\$75.00
Limited Food Establishment Permit Application	\$75.00

Fire Marshal Inspection Fees

State Mandated General Inspections	\$0.00
Fire and Life Safety Plan Review – Review proposed new and existing architectural/building plans to confirm fire and life safety compliance within the design submitted.	\$50.00 - up to 1000 sq ft, \$100.00 for 1001 – 4000 sq ft, \$200.00 for 4001-49,999 sq ft, \$300.00 for 50,000 sq ft or greater
Note: Plans that are not approved after second review will incur an additional \$100.00 per review fee.	
Fire Alarm and Detection Systems: Construction permit for installation of fire alarm and detection systems and related equipment.	\$200.00 for up to 30,000 sq ft, \$300.00 for 30,001-80,000 sq ft \$500.00 for > 80,000 sq ft \$500.00 for High-Rise
Fire Alarm and Detection Systems: Construction permit or modification to fire alarm and detection systems and related equipment.	\$100.00
Special License Inspection-Non State Mandated	\$55.00
ABC License Inspection	\$100.00
Tank Installation/Removal	\$100.00 per tank
Tent Inspections	\$50.00 for tents up to 1000 sq ft, \$75.00 for tents 1001 – 2000 sq ft, \$100.00 - tents 2001 sq ft or greater
Tents open on all sides under 700 sq ft do not need a permit (See exceptions in the 2012 NC Fire Code section 105.6.43)	
Fire Works Inspection – single event	\$150.00
Blasting Permit	\$225.00 for 30 days
Storage of Explosives – Annual Permit	\$100.00
Automatic & Manual Fire-Extinguishing Systems	
Permit required for the installation, modification, or removal from service of a sprinkler, standpipe system, or other Kitchen Suppression or Alternate Automatic Extinguishing System.	
Modifications to existing system, 10 or less sprinkler heads (e.g. turning of heads)	\$100.00
Automatic & Manual Fire-Extinguishing Systems: Sprinkler Systems	\$150.00 (2 Risers or less), \$300.00 (3 or more Risers), \$500.00 (High-Rise Building Sprinkler Systems)
Automatic & Manual Fire-Extinguishing Systems – Standpipe System (Permit required in addition to any other Automatic Fire Extinguishing System Construction Permits)	\$200.00 non-High Rise Building \$300.00 High-Rise Building

General Fund Summary

Automatic & Manual Fire-Extinguishing Systems – Kitchen Hood Suppression Systems & Other Alternative Automatic Fire Extinguishing Systems (Permit required in addition to any other Automatic Fire Extinguishing System Construction Permit)	\$150.00
Fire Alarms/Fire Suppression Tests for Cooking Equipment	
Fire Alarms/Fire Suppression Tests for Auto-extinguishing Systems	
Fire Pumps Construction Permit for installation of, or modification to fire pumps and related fuel tanks, jockey pumps, controllers, and generators. (Permit required in addition to other Automatic Fire Extinguishing System Construction Permits.)	\$100.00
Civil Citation Fees	\$50.00 - \$150.00
Amusement Building (30 Days)	\$75.00
Carnivals and Fairs Permit	\$75.00
Combustible Dust-Producing Operations Annual Permit	\$150.00
Covered Mall Buildings-Operations Permit for the placement of retail fixtures and displays, concession equipment, displays of highly combustible goods and similar items in the mall (common areas)	\$100.00/ 30 day permit
Covered Mall Buildings-Operational Permit for the display of liquid- or gas- fired equipment in the mall	\$100/ 30 day permit
Covered Mall Buildings-Operational Permit for the use of open-flame or flame-producing equipment in the mall.	\$100.00 / 7 day permit
Dry Cleaning Plants- Annual Operational Permit	\$75.00
Exhibits and Trade Shows Permit	\$75.00 / 30 days
Private Fire Hydrants – Operational Permit for the removal from service, use operation of private fire hydrants	\$25.00 / hydrant
Emergency Responder Radio Coverage	\$100.00
Solar Farm Plan Review and Inspections	\$200.00
Fees will be doubled if permits not obtained before work and/or event occurs	

SARA Management Fees

Code 1 Administrative Fee	\$624.00
Code 2 Administrative Fee	\$374.40
Code 3 Administrative Fee	\$218.40
Code 4 Administrative Fee	\$312.00
Code 5 Administrative Fee	\$187.20
Code 6 Administrative Fee	\$62.40

EMS Ambulance Service Fees

BLS Non-Emergency	\$275.00
BLS Emergency	\$445.00
ALS Emergency	\$525.00
ALS Non-Emergency	\$335.00
ALS-2 Emergency	\$765.00
Treatment/No Transport	\$150.00
Transportation rate	\$13.00 per loaded mile
Wait Time/Per hour	\$90.00

Dental Clinic

Recall Exam	\$44.00
Limited Exam	\$67.00

General Fund Summary

Comprehensive Exam	\$72.00
Detailed Evaluation-prob focused	\$84.00
Limited re-eval established pt	\$44.00
Complete Series Xrays	\$102.00
Periapical xray	\$27.00
Periapical xray-two or more	\$20.00
Occlusal Film	\$35.00
Bitewing Single Film	\$24.00
Bitewing Two Film	\$36.00
Bitewing Three Film	\$45.00
Bitewing Four Film	\$54.00
Panoramic Film	\$107.00
Diagnostic Cast	\$60.00
Teledentistry Encounters Without Live Video, Recorded Video and/or Digital Photos	\$0.00
Prophylaxis-Adult	\$80.00
Prophylaxis-Child	\$58.00
Topical Fluoride (varnish)	\$43.00
Topical Fluoride (foam)	\$43.00
Sealant per tooth	\$47.00
Silver Diamine Fluoride	\$40.00
Space Maintainer-Fixed Unilateral	\$248.00
Space Maintainer-Fixed Bilateral	\$341.00
Amalgam-1 surf.	\$130.00
Amalgam-2 surf.	\$150.00
Amalgam-3 surf.	\$189.00
Amalgam 4+ surf.	\$211.00
Resin 1 surf anterior	\$126.00
Resin 2 surf. Anterior	\$154.00
Resin 3 surf. Anterior	\$188.00
Resin 4+surf.	\$230.00
Resin Composite Ant.Crn.	\$210.00
Resin Composite 1 Surf.	\$155.00
Resin Composite 2 Surf.	\$192.00
Resin Composite 3 Surf.	\$245.00
Resin Composite 4 Surf.	\$288.00
PFM Crown	\$918.00
Full Gold Crown	\$918.00
Recement Crown	\$42.00
Prefab SS Crown Prim.	\$233.00
Prefab SS Crown Perm.	\$275.00
Prefabricated resin crown	\$280.00
Sedative Filling	\$98.00
Core Buildup Inc. Pins	\$123.00
Pin Retention Per Tooth	\$34.00
Temporary (Fracture)	\$169.00
Therapeutic Pulpotomy	\$164.00
Anterior Root Canal	\$630.00
Bicuspid Root Canal	\$715.00
Molar Root Canal	\$860.00

General Fund Summary

Internal Bleaching	\$169.00
Gingivectomy 1-3 contig th/quad	\$111.00
Periodontal Scaling	\$139.00
Full Mouth Debridement	\$150.00
Periodontal Maint.	\$67.00
Complete Denture-Maxillary	\$690.00
Complete Denture-Mandibular	\$690.00
Maxi. Partial Den- Resin Base	\$512.00
Mand. Partial Den-Resin Base	\$512.00
Recement Bridge	\$57.00
Pediatric Partial Denture	\$405.00
Ext. Coronal Remnants Deciduous	\$83.00
Single Tooth Extraction	\$145.00
Surgical Extraction Erupted	\$240.00
Extraction-impacted/soft tis	\$200.00
Extraction-impacted/part bony	\$260.00
Extraction-impacted/compl bony	\$285.00
Remov impact-comp bony w/comp	\$275.00
Surgic removl resid tooth	\$150.00
Oral antral fistula closure	\$440.00
Tooth Reimplantation	\$261.00
Plcmnt of devc to facil erup th	\$255.00
Biopsy of oral tissue-hard	\$251.00
Biopsy of Oral Tissue-Soft	\$219.00
Brush Biopsy-transepith sample	\$137.00
Alveoloplasty w/extract-/quad	\$140.00
Alveoloplasty w/ext 1-3 quad	\$140.00
Alveoloplasty w/o extract/quad	\$184.00
Alveoloplasty w/o ext 1-3 th/quad	\$167.00
Excision benign lesion <=1.25 cm	\$277.00
Excision benign lesion >1.25 cm	\$252.00
Excision benign lesion, complic	\$358.00
Excision benign lesion<=1.25 cm	\$275.00
Excision malig lesion>1.25 cm	\$395.00
Excision malig lesion,complic	\$469.00
Ex malig tumor-diam <=1.25 cm	\$225.00
Ex malig tumor-diam >1.25 cm	\$389.00
Rem benign odont-diam <=1.25 cm	\$214.00
Rem benign odont-diam >1.25 cm	\$271.00
Rem benign nonodont-di<=1.25 cm	\$279.00
Rem benign nonodont-di >1.25 cm	\$411.00
Destruct lesion-phys/chem B/R	\$172.00
Removal of exostosis-per site	\$267.00
Incis&drain abscess-intra soft	\$140.00
Incis&drain abscess-extra soft	\$292.00
Suture of small wounds to 5 cm	\$250.00
Frenulectomy- separate procedure	\$300.00
Emerg. Pallative Tx.	\$105.00
Nitrous Oxide	\$85.00
Occlusal Guard	\$251.00

General Fund Summary

Enamel Micrabr (Per tooth)	\$56.00
Odontoplasty 1-2 teeth- rmv enam	\$108.00
Teledentistry – synchronous; real-time encounter	\$0.00
Teledentistry – asynchronous; information stored and forwarded to dentist for subsequent review	\$0.00

Health Clinic

I & D of abscess, paronychia, furuncle	\$ 103.00
Cryotherapy of skin tags	\$ 75.00
Evacuation of subungual hematoma	\$ 49.00
Implanon (insertion)	\$ 130.00
Implanon removal	\$ 147.00
Implanon (removal and reinsertion)	\$ 215.00
Burn care (1st degree)	\$ 76.00
Burn care (2nd-3rd degree/silvadene)	\$ 83.00
Cryotherapy of warts	\$ 95.00
Silver nitrate (chemical cautery)	\$ 68.00
Removal of foreign body nose	\$ 216.00
Venipuncture/Cap.	\$ 9.00
Collection of capillary blood sample (eg. finger, heel, ear stick)	\$ 5.00
Destruction Penile lesion	\$ 157.00
Destruction Vaginal lesion	\$ 140.00
Diaphragm fitting & instr.	\$ 112.00
Colposcopy of cervix	\$ 118.00
Colposcopy w/ biopsy & curettage	\$ 174.00
Colposcopy w/ biopsy only	\$ 168.00
Colposcopy w/ curettage only	\$ 168.00
Insertion of IUD	\$ 102.00
Removal IUD	\$ 141.00
Fetal Non-stress testing	\$ 95.00
Antepartum 4-6 visits (global code)	\$ 464.00
Antepartum 7+ visits (global code)	\$ 775.00
Post partum Care	\$ 116.00
Removal of foreign body ear	\$ 122.00
Remove ear wax	\$ 72.00
Pregnancy Testing (sliding scale)	\$ 11.00
PPD skin test	\$ 21.00
Administration 1 Vaccine	\$ 21.00
Administration 2+ Vaccines (each)	\$ 21.00
Admin 1 intranasal	\$ 21.00
Admin 1 vaccine and 1 intranasal	\$ 21.00
Meningococcal B - Bexsero	\$ 184.00
Hepatitis A (private purchase)	\$ 75.00
Hepatitis A (pediatric- thru age 18) (private purchase)	\$ 27.00
Twinrix (private purchase)	\$ 104.00
Pedvax (HIB) (private purchase)	\$ 29.00
ActHIB (HIB) (private purchase)	\$ 25.00
Gardasil (private purchase)	\$ 157.00
Gardasil 9 (private purchase)	\$ 210.00

General Fund Summary

Prevnar 13	\$ 189.00
RotaTeq (rotavirus vaccine-private purchase)	\$ 72.00
Rotarix (rotavirus vaccine-private purchase)	\$ 121.00
Kinrix (private purchase)	\$ 53.00
Dtap (private purchase)	\$ 27.00
MMR (private purchase)	\$ 74.00
Proquad (MMRV) (private purchase)	\$ 210.00
IPV (Polio) (private purchase)	\$ 34.00
Td (private purchase)	\$ 24.00
Tdap (private purchase)	\$ 46.00
Varivax (private purchase)	\$ 118.00
Pediarix (Dtap/HepB/IPV) (private purchase)	\$ 82.00
Pneumoc. poly. (private purchase)	\$ 90.00
Menactra/Menveo (private purchase)	\$ 119.00
Hepatitis B (pediatric- thru age 19) (private purchase)	\$ 21.00
Hepatitis B (private purchase)	\$ 72.00
Flu Quad 6-35 mos	\$ 20.00
Flu Quad 3+ yrs	\$ 20.00
Flu High Dose	\$ 50.00
Flu Mist	\$ 25.00
Flu Blok	\$ 50.00
Audiometry (when performed w/ HealthCheck visit, no additional reimbursement made)	\$ 12.00
Peak Flow Measurement (eff 3/16/11)	\$ 21.00
Nebulizer treatment (initial tx)	\$ 28.00
Demo/evaluation of patient utilization (nebulizer)	\$ 21.00
Pulse Oximetry (eff 3/16/11)	\$ 5.00
Develop. Screen/MCHAT	\$ 11.00
PSC/ ASQ/PHQ AH	\$ 7.00
HEADSSS/CRAFFT	\$ 10.00
PHQ CH	\$ 10.00
Therapeutic/Prophy/Diag injection	\$ 27.00
Nutr.Therapy (initial - ea. 15min)	\$ 29.00
Nutr.Therapy (re-assessment - ea.15min)	\$ 26.00
Supplies & materials	\$ 14.00
Vision (when performed w/ HealthCheck visit, no additional reimbursement made)	\$ 12.00
New PFH, PFE, SF (C10 min)	\$ 76.00
New EPFH, EPFE, SF (C20 min)	\$ 111.00
New DH, DE, LC (C30 min)	\$ 155.00
New CH, CE, MC (C45 min)	\$ 227.00
New CH, CE, HC (C60 min)	\$ 284.00
Est. (Nurse) (C5 min)	\$ 42.00
Est. PFH, PFE, SF (C10 min)	\$ 71.00
Est. EPFH, EPFE, LC (C15 min)	\$ 93.00
Est. DH, DE, MC (C25 min)	\$ 143.00
Est. CH, CE, HC (C40 min)	\$ 213.00
New 0-1 year old	\$ 184.00
New 1-4 year old	\$ 184.00
New 5-11 year old	\$ 184.00

General Fund Summary

New 12-17 year old	\$ 184.00
New 18-21 year old	\$ 184.00
New 40-54 year old	\$ 231.00
New 65+ year old	\$ 247.00
Est 0-1 year old	\$ 174.00
Est 1-4 year old	\$ 174.00
Est 5-11 year old	\$ 174.00
Est 12-17 year old	\$ 174.00
Est 18-21 year old	\$ 174.00
Est 40-64 year old	\$ 184.00
Est 65+ year old	\$ 200.00
Smoking/tobacco cessation counseling, intermed, 3-10 min	\$ 15.00
Smoking/tobacco cessation counseling, >10 min	\$ 28.00
Telephone encounter (Physician/QHP), 5-10 minutes	\$ 19.00
Telephone encounter (Physician/QHP), 11-20 minutes	\$ 31.00
Telephone encounter (Physician/QHP), 21-30 minutes	\$ 44.00
Home visit for postnatal assessment & f/u	\$ 67.00
Home visit for newborn care and assessment	\$ 67.00
Nebulizer treatment (subsequent tx)	\$ 28.00
New 5-11 year old	\$ 184.00
New 12-17 year old	\$ 198.00
New 22-39 year old	\$ 202.00
New 40-54 year old	\$ 231.00
Est 5-11 year old	\$ 147.00
Est 12-17 year old	\$ 174.00
Est 22-39 year old	\$ 179.00
Est 40-64 year old	\$ 184.00
Home visit for newborn EPSDT	\$ 67.00
Rocephin (1gm) (UTI) (cost=\$29.95/dose)	\$ 56.00
Depo-Provera (150 mg)	\$ 72.00
RhoGam/Rophylac	\$ 122.00
Unclassified Drugs (17P)	\$ 23.00
Liletta (Medicaid, BCBS or grant funds)	\$ 79.00
Mirena (Medicaid, BCBS or grant funds)	\$ 824.00
Paraguard (Medicaid, BCBS or grant funds)	\$ 428.00
Skyla (Medicaid, BCBS or grant funds)	\$ 725.00
Nexplanon (Medicaid, BCBS or grant funds)	\$ 705.00
Varicella Titer	\$ 23.00
Rabies Titer	\$ 63.00
MMR Titer	\$ 55.00
Hep B Titer	\$ 39.00
Heplisav-B Hepatitis B Vaccine	\$ 126.00
College/camp/sports physical (flat fee)	\$ 45.00
Birth Control Pills (per pack charge)	\$ 12.00
Maternal Skilled Nurse Visit	\$ 92.00
TB/STD Screen/Treatment (billed in units of 15 min-max 4/day) RN ONLY	\$ 21.00
Rabies administration (x 3 @ 5.00)	\$ 17.00
Diagnostic Interview/Evaluation	\$ 114.00
Interactive Diagnostic Interview/Evaluation	\$ 119.00
Individual Therapy (20-30 min)	\$ 49.00

General Fund Summary

Individual Therapy (45-50 min)	\$ 69.00
Individual Therapy (75-80 min)	\$ 101.00
Interactive Therapy (20-30 min)	\$ 52.00
Interactive Therapy (45-50 min)	\$ 74.00
Interactive Therapy (75-80 min)	\$ 107.00
Family Psychotherapy w/ patient	\$ 83.00

Additional Services:

Family & Friends CPR	\$ 23.00
Heartsaver CPR	\$ 39.00
Healthcare Provider CPR	\$ 45.00
Standard First Aid	\$ 34.00
Heartsaver CPR & First Aid	\$ 50.00
Childbirth education (per 1 hour of class) (S9442)	\$ 12.00
Childcare consultant classes taught by ACHD personnel/per person)	\$ 6.00

Labs:

Hgb	\$ 9.00
Urine dip + microscopy	\$ 7.00
Urine dip	\$ 7.00
Urine microscopy	\$ 7.00
Urethral gram stain	\$ 15.00
Wet mount	\$ 12.00
Thyroid panel	\$ 14.00
B12 & folate	\$ 133.00
Glucose, post prandial 2hr	\$ 5.00
Uric Acid, Serum	\$ 2.00
Lipase	\$ 46.00
Hgb A1C	\$ 9.00
B12 only	\$ 24.00
Random Blood Sugar	\$ 5.00
Folate (folic Acid)	\$ 60.00
Spot Urin Prot/creat w/ratio	\$ 26.00
Protein Total, 24 Hr Urine	\$ 25.00
TSH	\$ 7.00
FSH	\$ 15.00
Beta Hcg-Quant	\$ 12.00
Prolactin	\$ 12.00
CBC w/diff, w/platelets	\$ 5.00
Platelet Count	\$ 21.00
Antibody Screen	\$ 8.00
Hep B Surface ab	\$ 16.00
Hep B Surf Ant Labcorp	\$ 16.00
Blood Lead Serum	\$ 14.00
Anaerobic and Aerobic Cx	\$ 209.00
GC Culture	\$ 12.00
SuscepTst-Aer/Anaer	\$ 67.00
Urine C&S	\$ 12.00
Anaerobic Culture	\$ 108.00
Bile Acids	\$ 55.00

General Fund Summary

RPR, Rfx Qun	\$ 6.00
Syphyllis Sero	\$ 6.00
Beta Strep Grp B-Ant	\$ 32.00
HIV screen	\$ 8.00
3 Hr GTT	\$ 16.00
Gest Diabetes 1-hr	\$ 8.00
Hemaglobinopathy Prof	\$ 17.00
HSV 1 & 2	\$ 181.00
HCV AB (Hep C)	\$ 25.00
HSV Type 2 IgG ant	\$ 26.00
Herpes Antibody IgG	\$ 40.00
MAC Suscedptibility Bro	\$ 182.00
Chlamydia/GC NAA, Conf	\$ 240.00
C Trachomatis NAA,Confirm	\$ 168.00
Mtb NAA+AFB Smear/Cult Concentration	\$ 448.00
AFB ID by DNA Probe Rf	\$ 33.00
Rectovag GBS	\$ 116.00
Strep Gp B NAA	\$ 33.00
Rectovag GBS-PCN allerg	\$ 33.00
Pap IG	\$ 162.00
IGP, rfx Aptima HPV AS	\$ 24.00
IGP,Aptima HPV	\$ 93.00
Prenatal prof w/o varicella	\$ 290.00
TSH & Free T4	\$ 33.00
Anemia profile	\$ 134.00
CBC/D/Plt+RPR+Rh+ABO+A	\$ 31.00
Prenatla prof w/o vari/rub	\$ 36.00
Prenatal Prof w/varicella	\$ 36.00
Fasting Lipid panel	\$ 62.00
PIH panel	\$ 7.00
Hepatic Function Panel	\$ 12.00
High Risk HPV	\$ 7.00
HPV Aptima	\$ 37.00
Urine Drug Screen	\$ 198.00
789231 7+Oxycodone-Bun	\$ 15.00
Quantitative Hepatitis B Surface Antibody Test	\$ 140.00
Quantiferon-TB Gold Test	\$ 44.00
	\$ 86.00

Recreation

Wedding	\$100.00 to \$500.00 depending on services
Shelter Rental – 4 Hours	County Resident \$30.00 Non-County Resident \$40.00
Organized Historical Farm Tours	County Resident \$20.00 Non-County Resident \$40.00
Camping	\$10.00 for all camping groups up to 10 campers plus \$1.00 for each additional camper
Fishing	\$5.00/day or \$35 annual pass

Athletic Field Rental	County Resident \$10.00/hour w/o lights, \$20.00/hour w/lights or \$50.00 per day Non-County Resident \$15.00/hour w/o lights, \$30.00/hour w/lights or \$75.00 per day
Recreation Center Classroom Use – Private – 2 Hours	County Resident \$40.00 Non-County Resident \$60.00
Gymnasium Use – Private – 2 Hours	County Resident \$40.00 Non-County Resident \$60.00
Little League Baseball/Softball	County Resident - \$40.00 for one child, \$30.00 for each additional sibling Non-County Resident - \$50.00 for one child, \$40.00 for each additional sibling
Youth Basketball (non-club)	County Resident - \$40.00 for one child, \$30.00 for each additional sibling Non County Resident - \$50.00 for one child, \$40.00 for each additional sibling
Program & Camp Fees	Fees vary based on associated costs.

Building Permits and Inspections

Minimum Permit Fee	\$50.00
Extra Inspections	\$50.00 per trip
Administrative Fees (changing information, renewals)	\$35.00
Extra building permit sign card	\$5.00
Duplicate Certificate of Occupancy	\$5.00

Residential Building Permit Fees

Building Permit – New residential single family dwellings, duplexes and townhouses, additions and alterations to dwelling units (note: gross square footage includes any floored area under rook such as porches, garages, storage areas, etc.)	\$0.40 per gross sq. ft. up to 1,000 sq. ft. then \$0.25 per gross sq. ft. over 1,000 sq. ft.
Building Permit – New residential single family dwellings with fire sprinklers (includes plbg., elec., mech fees)	\$0.20 per gross sq. ft. up to first 1,000 sq ft; then \$0.125 per gross sq. ft over 1,000 sq ft.
Decks additional	\$50.00 (\$100.00 w/ poured ftg.)
Saw Service (additional)	\$50.00
Building Permit – outbuildings, garages, workshops, and similar (trade fees additional)	\$0.25 per gross sq. ft.
Manufactured/Mobile Homes (includes decks/porches, trade fees) Single-wide and double wide	\$200.00
Modular Homes (includes trade fees)	\$250.00 with poured footings
Saw service additional	\$350.00
Decks additional	\$50.00
	\$50.00 (\$100.00 with poured ftg.)

Other Permits

Deck Permit – with precast footings	\$50.00
With poured footings	\$100.00
Insulation and Energy Utilization Permit (w/o building permit)	\$50.00
Demolition of building	\$50.00
Moving building (trade fees extra)	\$100.00
Swimming Pools	\$100.00
Electrical additional	\$150.00
Solar Installations (roof mounted)	\$50.00
Ground Mounted	\$100.00
Electrical additional	\$50.00 roof / \$100.00 ground
Travel trailer and recreational vehicles	\$50.00

Electrical Permit Fees

Based on size of service and are calculated as follows:

Temporary Power	\$0.25 per amp
Service change/ reconnect	\$50.00
Miscellaneous electrical permit	\$50.00
Includes one trip – extra trips	\$50.00

Other Residential Fees:

Homeowner’s Recovery Fee	\$10.00
Residential Plan Review (Plan review fee is credited toward cost of permit)	\$100.00
Plan review – remodels and accessory buildings, solar installations (fee is credited toward cost of permit)	\$50.00
Residential fire sprinkler plan review (non-required systems only)	\$0.00
Plans not approved after a second review will incur an additional fee per revision	\$50.00

Commercial Permit Fees

Plan Review:

Commercial Plan Review (1,000 sq. ft. or less)	\$50.00
Commercial Plan Review (1,000 sq. ft. to 4,000 sq. ft.)	\$100.00
Commercial Plan Review (4,000 sq. ft. to 49,999 sq. ft.)	\$200.00
Commercial Plan Review (50,000 sq. ft. or more)	\$300.00
Plans not approved after a second review will incur an additional fee per revision	\$100.00

Building Permits:

All other Commercial	\$50.00 for the first \$1,000 of estimated value; \$4.00 per \$1,000 of estimated value up to \$100,000; then \$3.00 per \$1,000 of estimated value over \$100,000
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The construction cost for new construction and additions will be the greater of:
 1) The proposed cost listed on the Building Permit Application or 2) The cost determined from the most recent Building Valuation Data published by the International Code Council.

Permit allows for one re-inspection per trade/type of inspection. Extra inspection fees applied for additional inspections, uncorrected violations and partial inspection requests.

Signs/billboards up to 200 sq. ft.	\$50.00
Signs/billboards over 200 sq. ft.	\$100.00
Occupancy Permit/Day Care/ABC License Inspection Fees (one trip)	\$50.00

General Fund Summary

Insulation and Energy Utilization Permit (w/o building permit)	\$100.00
Mobile construction offices (trade fees extra)	\$50.00
After hours inspections (requests outside of normal operating hours)	\$60.00 per hour

Electrical Permits:

Based on size of service and are calculated as follows: \$0.40 per amp

Permit allows for one re-inspection per trade/type of inspection. Extra inspection fees applied for additional inspections, uncorrected violations and partial inspection requests.

Commercial Service Charge	\$80.00
Temporary Power	\$50.00
Temporary Saw Service	\$50.00
Low Voltage, Signs	\$50.00
Misc. Elec. Permits	\$50.00
Underground inspections (slab, ditch, etc.)	\$50.00
Non-Residential	½ of 1% of total electrical cost

Mechanical Permit Fees

Commercial-Heat Only	\$0.0004 per B.T.U.
Commercial-Cooling Only	\$0.0008 per B.T.U.
Commercial-Heating & Cooling	\$0.0004 per B.T.U. heating plus \$0.0004 per B.T.U. cooling
Commercial-Heat Pump	\$0.001 per B.T.U. (\$50.00 minimum)
Commercial-Refrigeration Systems – Walk-in cooler or unit	\$50.00 first unit, \$25.00 each additional
Boilers and Chillers	
Up to and including 150,000 B.T.U.	\$50.00
In excess of 150,000 B.T.U.	\$50.00 plus \$0.0002 per B.T.U. over 150,000. Maximum fee of \$200.00
Commercial Hood	\$100.00
Gas piping, ductwork, misc. mechanical/fuel gas permits	\$50.00

Permit allows for one re-inspection per trade/type of inspection. Extra inspection fees applied for additional inspections, uncorrected violations and partial inspection requests.

Plumbing Permit Fees

New Roughing-in	\$50.00 for first fixture, \$4.00 for each additional
Building Sewer Connection	\$50.00
Miscellaneous Plumbing / Water heater change-out	\$50.00
Water Service Connection	\$50.00

Permit allows for one re-inspection per trade/type of inspection. Extra inspection fees applied for additional inspections, uncorrected violations and partial inspection requests.

Gibsonville (Guilford County) include an additional 20% to total fees.

B. Inspection Fees

1. Permits Not Valid. No building, electrical, plumbing mechanical miscellaneous or other permit issued by the Department of Inspections shall be valid unless all fees as prescribed by this ordinance shall have been paid to Alamance County.

2. Work Commenced Prior To Obtaining Permits. In all cases where building, construction, electrical, plumbing, mechanical or other work for which a permit is required is commenced before such permit is obtained, except where specific permission is granted to proceed by the Inspections Department, any permit fee due Alamance County for a permit for such work shall be twice the amount of the regular permit fee specified herein which would have been due had such permit been obtained prior to commencing work.
3. Transferable. In some cases, permit fees may be transferred from one permit to another upon Director's approval. Permit fees are not refundable.
4. Time Limitation. All permits expire six months after the date of issuance if the authorized work has not commenced. After commencement of work, if work is discontinued for a period of twelve months, the permit expires. If no inspection has been requested within a twelve-month period, it shall be presumed that work has stopped and the permit has expired.
5. An extra trip or re-inspection fee may be assessed when the project is not ready for an inspection, recurring deficiencies exist, or inspection requests are not canceled on time.
6. Final inspections, Certificates of Completion and Certificates of Occupancy will not be issued until all outstanding fees are cleared by the Central Permitting Office.
7. Gas piping fees. When a fee is charged for gas-fired appliances, a separate gas-piping fee shall not be required as long as the gas-piping and appliance are ready for inspection at the same time. Appliance shall mean any gas connected appliance or any gas outlet provided for future appliance connection.
8. Notification of inspection results shall be left at the job site.
9. Installations not addressed by this fee schedule will be charged using a minimum fee and per inspection trip criteria.

Section VIII. Enhanced 911 System Surcharge

Effective January 1, 2008, the State changed the guidelines for surcharges to provide E911 services. The State now imposes a surcharge of 70 cents per month per line for landline and wireless phone service. The County no longer has a separate imposition of emergency telephone surcharges. The rate was reduced to 60 cents per month per line for landline and wireless phone service as of July 1, 2010.

Section IX. Budgetary Control - School System

General Statutes of the State of North Carolina provide for budgetary control measures to exist between a county and a public school system. The statutes provide:

Per General Statute 115C-429

(c) The board of county commissioners shall have full authority to call for, and the board of education shall have the duty to make available to the board of county commissioners, upon request, all books, records, audit reports, and other information bearing on the financial operation of the local school administrative unit.

The Board of Commissioners hereby directs the following measures for budget administration and review:

That upon adoption, the Board of Education will supply to the Board of County Commissioners a detailed report of the budget, showing all appropriations by function and purpose, specifically to include funding increases and new program funding. The Board of Education will provide to the Board of County Commissioners a copy of the annual audit, quarterly financial reports, copies of all budget amendments showing disbursements and use of local monies granted to the Board of Education by the Board of Commissioners.

Section X. Personnel

A. New Positions – New positions will be as follows.

Central Communications	Telecommunicator
County Manager	Administrative Assistant
GIS Mapping	GIS Tech
Parks	Park Technician
Planning	Planner
School Resource Officers	Deputy
School Resource Officers	Deputy
School Resource Officers	Deputy
School Resource Officers	Lieutenant
Veterans' Services	Administrative Assistant

B. Reclassifications – Positions will be reclassified as follow.

Register of Deeds	Assistant Register of Deeds
Register of Deeds	Deputy Register of Deeds / Passport Agent
Register of Deeds	Register of Deeds Indexer
Veterans' Services	Assistant Vet Services Officer
Veterans' Services	Assistant Vet Services Officer
Veterans' Services	Veterans' Services Officer

C. Insurance for Commissioners- Insurance benefits are provided for a commissioner based on years of service. A commissioner who has served for 8 years is eligible for 50% coverage, 12 years of service is eligible for 75% coverage and 16 years of service or more is eligible for 100% coverage.

Section XI. Authorization to Contract

The County Manager is hereby authorized to execute the necessary agreements within appropriated funds for the following purposes:

1. To form grant agreements with public and non-profit organization's
2. To lease normal and routine business equipment where the annual lease amount is not more than \$50,000;
3. To enter into consultant, professional or maintenance service agreements where the annual compensation of each agreement is not more than \$50,000;
4. To purchase apparatus, supplies, materials, or equipment where formal bids are not required by law;
5. To enter into agreements to accept State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
6. To conduct construction or repair work where formal bids are not required by law;
7. To obtain liability, health, life, disability, casualty, property, or other insurance or retention and faithful performance bonds (other than for Sheriff and Register of Deeds). Other appropriate County officials are also authorized to execute or approve such insurance and bond undertakings as provided by law;
8. To execute other administrative contracts, which include agreements and property rental lease renewals, adopted in accordance with the directives of the Board of Commissioners.

9. To execute extensions of Master Lease Agreements for personal property, including hardware, software, licensed products, computers, telephones, radios and other such assets when the renewal comes due within the effective period of this Budget Ordinance.
10. To delegate authority to enter into Agreements to the Director of Public Health and the Director of Social Services to provide program benefits to the public and to enter into non-programmatic operating agreements where the annual compensation of each agreement is not more than \$50,000 and all requirements of Chapter 159 have been met.

Section XII. Authorization to Award and Reject Bids

Pursuant to General Statute 143-129, the County Manager, and/or his designee, is hereby authorized to award formal bids within the informal range in accordance with the following guidelines:

1. The bid is awarded to the lowest responsible bidder;
2. Sufficient funding is available within the departmental budget;
3. Purchase is consistent with the goals and/or outcomes of the department.

The County Manager and/or his designee shall further be authorized to reject any and/or all bids received if it is in the best interest of Alamance County.

Section XIII. Budget Policy for State and Federal Fund Decreases

It will be the policy of this Board that it will not absorb any reduction in State and Federal funds; that any decrease shall be absorbed in the budget of the agency by increasing other revenue sources, reducing personnel, or reducing departmental expenditures to stay within the County appropriation as authorized. This policy is extended to any agency that is funded by the County and receives State or Federal money. This shall remain in effect until otherwise changed or amended by the Board of Commissioners. The County Manager is hereby directed to indicate this to each of the agencies that may be involved.

Section XIV. Annual Financial Reports

All agencies receiving County funding in excess of \$5,000.00 annually shall provide its latest annual financial statements no later than December 31, 2021. The County Finance Officer is authorized to waive the due date when deemed appropriate. Payment of approved appropriations may be delayed pending receipt of this financial information. The County reserves the right to require an agency to have an audit performed for the fiscal year in which the funds are received.

Section XV. Budget Transfers

- A. Transfers With-in Departments: The County Manager may authorize the transfer of line item appropriations between activities, objects and line items within departments.
- B. Transfers Between Departments: Transfers of appropriations between departments in a fund and from contingency shall be approved by the Board of Commissioners or may be approved by the County Manager in conformance with the following guidelines:
 1. The County Manager finds that they are consistent with operational needs and any Board approved goals;
 2. Inter-departmental transfers do not exceed \$50,000 each;
 3. Transfers from Contingency appropriations do not exceed \$50,000 each, except this limit may be exceeded when the County Manager determines an emergency exists;
 4. All such transfers are reported to the Board of Commissioners no later than its next regular meeting following the date of the transfer.
- C. Transfers Between Funds: Transfers of appropriations between funds may be made only by the Board of Commissioners with the exception of interfund transfers as established in the budget ordinance and supporting documents, which may be accomplished by the County Manager.
- D. The Budget Officer is hereby authorized to amend the General Fund budget as requested by the Finance Officer for fines and forfeiture expenditures and the Trust Fund for Department of Social Services guardianships

expenditures. All such transfers shall be reported to the Board of Commissioners no later than its next regular meeting following the date of the transfer.

Section XVI. Purchase Orders

The purchase amount requiring a purchase order shall be \$1,000.00.

Section XVII. Encumbrances

Operating funds encumbered by the County as of June 30, 2021 or otherwise designated, are hereby re-appropriated for this fiscal year.

Section XVIII. Effective Date

This budget ordinance shall be effective July 1, 2021.

Section XIX. Copies of the Ordinance

Copies of this budget ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Clerk to the Board of Commissioners for their direction in the carrying out of their duties. A copy of this budget ordinance shall be maintained in the office of the Clerk to the Board and shall be made available for public inspection.

Adopted this ___ day of June, 2021

Chair, Board of County Commissioners

Vice Chair, Board of County Commissioners

Commissioner

Commissioner

Commissioner

Attest:

Clerk to the Board

General Fund

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

Fire Districts Fund

Accounts for property taxes levied to provide fire protection services. In accordance with North Carolina General Statute Section 159-26(b)(2), separate accounts have been established for accounting purposes within the rural fire districts fund for each of the twelve fire protection districts in the county.

Schools Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the local school system.

Alamance Community College Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the College.

County Buildings Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the County.

Emergency Telephone Fund

Accounts for 911 system subscriber fees and levies as provided for in North Carolina General Statute Chapter 62A. These fees and levies are used to cover the cost for implementing, operating, maintaining, and upgrading an Enhanced 911 emergency telecommunication system.

Tourism Development Authority Fund

Accounts for the occupancy tax received. Overnight stays in Alamance County generate these taxes. The County administers the funds for the Alamance County Tourism Development Authority to promote tourism in Alamance County.

Landfill Fund

Accounts for the user charges, fees and all operating costs associated with the operation of the landfill facilities of the County. This fund also accounts for all capital projects financed by solid waste proceeds.

Employee Insurance Fund

Accounts for the County and employees' contributions to the fund and its related costs, including claims and operation expenses.

Worker's Compensation Fund

Accounts for County contributions and premiums, claims expenses, operating costs, and risk management activities of the County related to worker's compensation liability.

General Fund Summary

GENERAL FUND SUMMARY
Revenue Summary

Revenues	Adopted Budget FYE		FY 2021-2022 Budget		
	Actual FYE 6/30/20	6/30/21	Requested	Recommended	% Change ¹
Property Taxes:					
Current Year	\$ 97,098,146	\$ 99,260,863	\$ 102,800,680	\$ 102,749,251	3.5%
Prior Years	767,619	808,746	808,746	808,746	0.0%
Discounts	(273,960)	(225,000)	(225,000)	(225,000)	0.0%
Penalties & Interest	279,008	260,057	260,057	260,057	0.0%
Taxes Previously Written Off	-	-	-	-	
Sub-total: Property Taxes	97,870,813	100,104,666	103,644,483	103,593,054	3.5%
Sales Taxes	32,221,239	24,633,643	38,244,264	35,930,400	45.9%
Other Taxes & Licenses:					
Real Estate Transfer Tax	938,266	725,000	1,176,213	1,176,212	62.2%
Rental Vehicle Tax	47,087	39,243	50,000	50,000	27.4%
Part Vehicle Tax	112,452	180,000	118,000	118,000	-34.4%
Rental Heavy Equip Tax	3,774	3,000	3,500	3,500	16.7%
Privilege Licenses	6,638	5,118	5,500	5,500	7.5%
Local Occupancy Tax	796,446	456,500	860,000	860,000	88.4%
ABC Bottle Tax	51,267	40,000	45,000	45,000	12.5%
Cable Television Franchise Fees	156,502	170,000	170,000	170,000	0.0%
Landfill Franchise Fees	13,123	12,000	12,000	12,000	0.0%
Sub-total: Other Taxes & Licenses	2,125,555	1,630,861	2,440,213	2,440,212	49.6%
Unrestricted Intergovernmental:					
Beer & Wine Tax	268,941	260,000	265,000	265,000	1.9%
Sub-total: Unrestricted Intergovernmental	268,941	260,000	265,000	265,000	1.9%
Restricted Intergovernmental	21,957,565	23,548,570	24,324,908	26,990,763	14.6%
Sales & Services	14,677,612	9,582,000	9,331,753	9,379,940	-2.1%
Licenses & Permits	1,443,288	1,515,500	1,635,500	1,710,500	12.9%
Investment Earnings	1,357,283	700,000	700,000	125,000	-82.1%
Miscellaneous	2,031,769	837,160	832,399	805,458	-3.8%
Sub-total: Operating Revenues	173,954,065	162,812,400	181,418,520	181,240,327	11.3%
Other Financing Sources:					
Transfers In	1,487,176	-	2,163,213	-	
Sale of Assets	-	15,000	15,000	15,000	0%
Installment Loan Proceeds	-	-	-	-	
Designated Fund Balance	-	1,411,146	646,171	1,776,479	26%
Appropriated Fund Balance	-	3,721,824	221,824	2,000,000	-46%
Sub-total: Other Financing Sources	1,487,176	5,147,970	3,046,208	3,791,479	-26.4%
Total Revenues and Other Financing Sources	\$ 175,441,241	\$ 167,960,370	\$ 184,464,728	\$ 185,031,806	10.2%

¹-% Change Column refers to FY 2021-2021 Recommended Budget compared to FY 2020-2021 Adopted Budget.

General Fund Summary

General Fund Expenditure Summary

Expenditures	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY 2021-2022 Budget		
			Requested	Recommended	% Change ²
Governing Body	\$ 237,702	\$ 264,824	\$ 264,824	\$ 264,824	0.0%
County Manager	2,836,197	2,852,487	4,789,200	3,452,331	21.0%
Administrative Services/Planning	294,115	260,724	400,707	405,363	55.5%
Human Resources	640,836	560,909	829,453	816,678	45.6%
Budget	-	313,948	281,980	286,653	-8.7%
Finance	1,183,728	1,199,922	1,063,128	1,073,024	-10.6%
Purchasing	89,681	92,015	93,023	94,845	3.1%
Tax Administration	2,426,224	2,471,388	2,625,835	2,525,472	2.2%
Revaluation	80,936	249,382	399,183	401,250	60.9%
GIS Mapping	277,874	296,647	393,285	402,885	35.8%
Legal	410,661	428,436	483,833	474,975	10.9%
Court Services	413,804	302,445	332,445	342,445	13.2%
Elections	1,932,814	946,007	1,770,339	1,390,275	47.0%
Register of Deeds	779,122	856,890	888,600	899,889	5.0%
Management Information Systems	4,728,501	3,853,774	4,466,302	4,223,635	9.6%
Public Buildings	2,215,739	2,288,203	3,094,523	3,045,575	33.1%
Sub-total: General Government	18,547,934	17,238,001	22,176,660	20,100,119	16.6%
Other Public Safety	225,050	240,000	100,000	100,000	-58.3%
Sheriff	13,218,241	12,590,111	14,159,995	14,620,582	16.1%
Stepping Up Initiative	76,091	15,000	-	-	-100.0%
School Resource Officers	733,801	855,301	1,180,765	1,214,713	42.0%
Jail	12,508,361	12,422,753	12,995,212	12,527,213	0.8%
Emergency Management	235,782	160,253	237,591	175,257	9.4%
Fire Marshal	519,174	431,338	453,190	460,230	6.7%
Fire Service	39,409	46,747	49,537	49,537	6.0%
SARA Management/Planner	187,273	240,000	567,453	568,924	137.1%
Inspections	866,265	864,126	1,166,886	1,018,152	17.8%
Emergency Medical Service	8,661,770	8,031,747	9,088,729	8,535,593	6.3%
Community Paramedicine	87,928	90,411	108,000	108,000	19.5%
Animal Shelter	566,912	660,565	786,713	786,713	19.1%
Central Communications	2,807,234	2,690,089	2,924,309	2,890,228	7.4%
Sub-total: Public Safety	40,733,291	39,338,441	43,818,380	43,055,142	9.4%
Transportation Services Grant	225,268	252,868	-	-	-100.0%
Sub-total: Transportation	225,268	252,868	-	-	-100.0%
Divison of Forestry	69,695	77,049	89,538	89,538	16.2%
Sub-total: Environmental Protection	69,695	77,049	89,538	89,538	16.2%
Economic & Physical Development-Other	3,018,732	2,901,890	3,184,432	3,184,432	9.7%
NC Cooperative Extension Service	387,332	383,298	371,463	377,389	-1.5%
Soil Conservation	750,849	333,139	447,086	451,332	35.5%
Sub-total: Economic & Physical Development	4,156,913	3,618,327	4,002,981	4,013,153	10.9%
Health	7,833,694	8,400,683	8,737,628	10,401,371	23.8%
WIC Program	790,299	780,012	814,518	830,373	6.5%
Dental Clinic Program	1,269,147	1,731,318	1,710,000	1,710,000	-1.2%
Social Services	17,982,695	18,955,677	20,036,824	20,242,759	6.8%
Veteran's Service	215,847	226,982	356,611	300,857	32.5%
Office of Juvenile Justice	357,539	430,442	430,442	430,442	0.0%
Home & Community Block Grant	1,229,493	1,236,519	1,252,388	1,236,519	0.0%
Other Human Services	1,384,124	1,371,413	2,013,456	1,963,456	43.2%
Sub-total: Human Services	31,062,838	33,133,046	35,351,867	37,115,777	12.0%
Alamance-Burlington School System	45,763,142	43,203,142	46,763,142	47,563,142	10.1%
Alamance Community College	4,334,312	3,754,312	4,495,378	3,878,892	3.3%
Sub-total: Education	50,097,454	46,957,454	51,258,520	51,442,034	9.6%

General Fund Summary

Expenditures	FY2021-2022 Budget				
	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	Requested	Recommended	% Change ¹
Library	2,917,815	2,787,916	3,154,248	3,118,790	11.9%
Parks	2,846,905	1,842,898	2,875,981	2,276,720	23.5%
Culture & Recreation - Other	218,990	106,995	290,450	201,568	88.4%
Sub-total: Culture & Recreation	5,983,710	4,737,809	6,320,679	5,597,078	18.1%
Debt Service	9,072,162	8,612,234	24,624,171	21,202,538	146.2%
Transfers to Other Funds	14,861,282	13,995,141	439,451	2,416,427	-82.7%
Contingency	-	-	-	-	#DIV/0!
Sub-total: Other Appropriation	23,933,444	22,607,375	25,063,622	23,618,965	4.5%
Total Expenditures	\$ 174,810,547	\$ 167,960,370	\$ 188,082,247	\$ 185,031,806	10.2%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Supplementary Information

Outside Agencies Receiving County Funds

	FY 2021-2022 Rec.	2021-2022 Variance to 2020-2021	FY 2020-2021 Orig.
<i>Other Public Safety</i>			
Alamance County Rescue Squad	\$ 100,000	0	\$ 100,000
<i>Division of Forestry</i>	89,538	12,489	77,049
<i>Economic & Physical Development-Other</i>			
Tourism Development Authority	556,134	260,930	295,204
Burlington-Alamance Airport Authority	259,698	0	259,698
<i>Home & Community Care Block Grant</i>			
Congregate Nutrition – ACCSA	231,849	0	231,849
Alamance County Meals on Wheels	319,405	0	319,405
In-Home Aide – Community Care, Inc.	158,775	0	158,775
Adult Day Care – Friendship Center	108,207	0	108,207
Alamance Eldercare, Inc.	234,499	0	234,499
Alamance County Transportation Authority	183,784	0	183,784
<i>Transportation Grant</i>			
ACTA	0	(252,868)	252,868
<i>Office of Juvenile Justice Grant</i>	430,442	0	430,442
<i>Other Human Services</i>			
Family Abuse Services of Alamance County	75,000	39,657	35,343
ACTA	584,900	477,386	107,514
LINK 5 th Transit Route	25,000	0	25,000
Crossroads Sexual Assault Response	75,000	75,000	0
<i>Culture & Recreation – Other</i>			
Historic Museum	79,585	32,052	47,533
Arts Association of Alamance County	75,320	30,031	45,289
African-American Cultural Arts Museum	46,663	32,510	14,153
Total Outside Agency Funding	\$ 3,633,799	707,187	\$ 2,926,612

FY 2021-22 Outside Agency Information

Other Public Safety

Ala. Co. Rescue Squad (contract)

- \$100,000 County funds *(No change from FY 20-21 allocation)*

Division of Forestry

NC Forestry Service (contract)

- \$89,538 County funds *(Increase of \$12,489 from FY 20-21)*

Economic & Physical Development - Other

Tourism Development Authority

- \$556,134 Occupancy Tax funds *(Increase of \$260,930 from FY 20-21 adopted)*

Burlington-Alamance Airport Authority

- \$259,698 County funds *(No change from FY 20-21 allocation)*

Home & Community Care Block Grant

Congregate Nutrition - Ala Co Community Services Agency

- \$174,403 Pass through grant
- \$57,446 County match *(No change from FY20-21 allocation)*

Ala Co Meals on Wheels

- \$260,408 Pass through grant
- \$58,997 County match *(No change from FY20-21 allocation)*

In-Home Aide - Community Care

- \$158,77 Pass through grant

Adult Day Care – Friendship Center

- \$108,207 Pass through grant

Alamance Eldercare

- \$147,555 Pass through grant
- \$86,944 County match *(No change from FY20-21 allocation)*

ACTA – Elder Transportation

- \$165,384 Pass through grant
- \$18,400 County match *(No change from FY20-21 allocation)*

ACTA – Transportation Grant

- \$0 Pass through grant ended in FY20-21 (Decrease of \$252,868)

Office of Juvenile Justice Grant

Juvenile Crime Prevention Council

- \$430,442 Pass through grant

Other Human Services

Family Abuse Services

- \$75,000 County funds (*Increase of \$39,657 from FY 20-21 allocation*)

ACTA – Transportation Local Matching Funds

- \$119,900 County funds (*Increase of \$12,386 from FY20-21 allocation*)
- \$465,000 County funds loans to ACTA to be repaid within the fiscal year

Link Transit

- \$25,000 County funds (*No change from FY 20-21 allocation*)

Crossroads Sexual Assault Response

- \$75,000 County funds (*1st time allocation*)

Culture & Recreation - Other

Ala Co Historic Museum

- \$79,585 Occupancy Tax funds (*Increase of \$32,052 from FY 20-21 adopted*)

Arts Association of Ala Co

- \$75,320 Occupancy Tax funds (*Increase of \$30,031 from FY 20-21 adopted*)

African-American Cultural Arts & History Center

- \$46,663 Occupancy Tax funds (*Increase of \$32,052 from FY 20-21 adopted*)

Total Outside Agency Funding

FY 21-22 \$3,633,799 (County funds of \$1,174,578)

FY 20-21 \$2,926,612 (County funds of \$1,035,046)

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
<i>Revenue</i>					
Current Year Property Taxes	\$ 5,565,448	\$ 5,829,548	\$ 5,829,548	\$ 6,167,998	5.8%
Prior Years Property Taxes	69,733	14,972	14,972	14,972	0.0%
Tax Discounts	(14,536)	(3,500)	(3,500)	(3,500)	0.0%
Tax Penalties & Interest	21,573	3,001	3,001	3,001	0.0%
Total Revenues	\$ 5,642,218	\$ 5,844,021	\$ 5,844,021	\$ 6,182,471	5.8%
<i>Expenditures</i>					
54 East	\$ 373,958	\$ 376,721	\$ 376,721	\$ 396,452	5.2%
Altamahaw-Ossipee	613,520	610,987	610,987	630,613	3.2%
E. M. Holt	860,775	856,105	856,105	885,673	3.5%
East Alamance	475,262	471,994	471,994	483,125	2.4%
Eli Whitney/87S	410,722	559,366	559,366	577,823	3.3%
Elon	299,815	323,802	323,802	324,343	0.2%
Faucette	484,716	527,590	527,590	538,716	2.1%
Haw River	282,135	277,601	277,601	284,864	2.6%
North Cental Alamance	152,648	152,671	152,671	156,977	2.8%
North Eastern Alamance	396,422	393,350	393,350	406,835	3.4%
Snow Camp	477,576	475,564	475,564	644,828	35.6%
Swepsonville	814,670	818,270	818,270	852,222	4.1%
Total Expenditures	\$ 5,642,219	\$ 5,844,021	\$ 5,844,021	\$ 6,182,471	5.8%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Schools Capital Reserve Fund

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
<i>Revenue</i>					
Investment Earnings	\$ 117,822	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Total Revenues	117,822	1,000	1,000	1,000	0.0%
<i>Other Financing Sources</i>					
Transfers In	9,810,983	10,386,029	10,386,029	252,641	-97.6%
Appropriated Fund Balance	1,256,124	-	-	-	0.0%
Total Other Sources	11,067,107	10,386,029	10,386,029	252,641	-97.6%
Total Revenues & Other Financing Sources	\$ 11,184,929	\$ 10,387,029	\$ 10,387,029	\$ 253,641	-97.6%
<i>Other Financing Uses</i>					
Transfer to Project Fund	\$ 12,818,355	\$ 10,387,029	\$ 10,387,029	\$ 253,641	-97.6%
Transfer to General Fund	-	-	-	-	0.0%
Appropriated Fund Balance	-	-	-	-	0.0%
Total Other Financing Sources	\$ 12,818,355	\$ 10,387,029	\$ 10,387,029	\$ 253,641	-97.6%
Total Expenditures & Other Financing Uses	\$ 12,818,355	\$ 10,387,029	\$ 10,387,029	\$ 253,641	-97.6%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
<i>Revenue</i>					
Investment Earnings	\$ 9,874	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Total Revenues	9,874	1,000	1,000	1,000	0.0%
<i>Other Financing Sources</i>					
Transfers In	1,955,903	2,327,214	2,327,214	681,833	-70.7%
Appropriated Fund Balance	-	-	-	-	0.0%
Total Other Sources	1,955,903	2,327,214	2,327,214	681,833	-70.7%
Total Revenues & Other Financing Sources	\$ 1,965,777	\$ 2,328,214	\$ 2,328,214	\$ 682,833	-70.7%
<i>Other Financing Uses</i>					
Transfer to Project Fund	\$ 1,680,179	\$ 2,328,214.00	\$ 2,328,214.00	\$ 682,833	-70.7%
Transfer to General Fund		-	-	-	0.0%
Appropriated Fund Balance		-	-	-	0.0%
Total Other Financing Sources	\$ 1,680,179	\$ 2,328,214	\$ 2,328,214	\$ 682,833	-70.7%
Total Expenditures & Other Financing Uses	\$ 1,680,179	\$ 2,328,214	\$ 2,328,214	\$ 682,833	-70.7%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

County Buildings Capital Reserve Fund Summary

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
<i>Revenue</i>					
Investment Earnings	\$ 3,662	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Total Revenues	3,662	1,000	1,000	1,000	0.0%
<i>Other Financing Sources</i>					
Transfers In	621,289	1,281,898	1,281,898	1,432,473	11.7%
Appropriated Fund Balance	-	-	-	-	0.0%
Total Other Sources	621,289	1,281,898	1,281,898	1,432,473	11.7%
Total Revenues & Other Financing Sources	\$ 624,951	\$ 1,282,898	\$ 1,282,898	\$ 1,433,473	11.7%
<i>Other Financing Uses</i>					
Transfer to Project Fund	\$ -	\$ 1,282,898	\$ 1,282,898	\$ 1,433,473	11.7%
Transfer to General Fund	-	-	-	-	0.0%
Appropriated Fund Balance	-	-	-	-	0.0%
Total Other Financing Uses	-	1,282,898	1,282,898	1,433,473	11.7%
Total Expenditures & Other Financing Uses	\$ -	\$ 1,282,898	\$ 1,282,898	\$ 1,433,473	11.7%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Emergency Telephone Fund Summary

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
<i>Revenue</i>					
911 Proceeds	\$ 723,567	\$ 787,026	\$ 661,774	\$ 661,774	-15.9%
Total Revenues	<u>723,567</u>	<u>787,026</u>	<u>661,774</u>	<u>661,774</u>	-15.9%
<i>Other Financing Sources</i>					
Investment Earnings	18,642	10,000	10,000	1,000	-90.0%
Transfer	-	-	-	-	
Appropriated Fund Balance	-	231,964	-	388,870	
Total Other Financing Sources	<u>18,642</u>	<u>241,964</u>	<u>10,000</u>	<u>389,870</u>	61.1%
Total Revenues & Other Financing Sources	<u>\$ 742,209</u>	<u>\$ 1,028,990</u>	<u>\$ 671,774</u>	<u>\$ 1,051,644</u>	2.2%
<i>Public Safety</i>					
Central Communication	\$ 883,533	\$ 1,028,990	\$ 1,161,048	\$ 1,051,644	2.2%
Total Public Safety	<u>883,533</u>	<u>1,028,990</u>	<u>1,161,048</u>	<u>1,051,644</u>	2.2%
<i>Other Financing Uses</i>					
Budgeted Surplus	-	-	-	-	0.0%
Total Other Financing Uses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	0.0%
Total Expenditures & Other Financing Uses	<u>\$ 883,533</u>	<u>\$ 1,028,990</u>	<u>\$ 1,161,048</u>	<u>\$ 1,051,644</u>	2.2%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
Operating Revenues	\$ 517,872	\$ 297,204	\$ 558,134	\$ 558,134	87.8%
Non-operating Revenues	6,873	500	500	500	0.0%
Appropriated Retained Earnings	-	443,026	200,381	200,381	-54.8%
Total Revenues	\$ 524,745	\$ 740,730	\$ 759,015	\$ 759,015	2.5%
Personnel	\$ 123,990	\$ 177,930	\$ 176,415	\$ 176,415	-0.9%
Operations	379,923	562,800	582,600	582,600	3.5%
Capital Outlay	-	-	-	-	0.0%
Total Operating Expenses	503,913	740,730	759,015	759,015	2.5%
Other Financing Uses					
Transfers Out	-	-	-	-	0.0%
Total Other Financing Uses	-	-	-	-	0.0%
Total Expenses	\$ 503,913	\$ 740,730	\$ 759,015	\$ 759,015	2.5%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Landfill Fund Summary

BUDGET SUMMARY

Description	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	FY2021-2022 Budget		
			Requested	Recommended	% Change ¹
Operating Revenues	\$ 5,132,353	\$ 4,997,000	\$ 5,163,193	\$ 5,162,410	3.3%
Non-operating Revenues	207,114	150,000	76,125	27,250	-81.8%
Appropriated Retained Earnings	-	-	9,143,483	7,105,298	0.0%
Total Revenues	\$ 5,339,467	\$ 5,147,000	\$ 14,382,801	\$ 12,294,958	138.9%
Personnel	\$ 1,367,233	\$ 1,573,295	\$ 1,586,521	\$ 1,611,192	2.4%
Operations	1,884,287	2,354,705	2,506,280	2,493,766	5.9%
Capital Outlay	313,288	1,219,000	10,290,000	8,190,000	571.9%
Other Programs	-	-	-	-	0.0%
Total Operating Expenses	3,564,808	5,147,000	14,382,801	12,294,958	138.9%
Other Financing Uses					
Appropriated Fund Balance	-	-	-	-	0.0%
Transfers Out	-	-	-	-	0.0%
Total Other Financing Uses	-	-	-	-	0.0%
Total Expenses	\$ 3,564,808	\$ 5,147,000	\$ 14,382,801	\$ 12,294,958	138.9%

¹ Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Employee Insurance Fund Summary

BUDGET SUMMARY

Description	FY2021-2022 Budget				
	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	Requested	Recommended	% Change ¹
Sales & Services	\$ 13,100,802	\$ 13,291,872	\$ 13,291,872	\$ 13,581,136	2.2%
Operating Revenues	13,100,802	13,291,872	13,291,872	13,581,136	2.2%
Miscellaneous Revenue	518,082	452,500	452,500	537,500	100.0%
Interest Earnings	22,555	22,200	22,200	7,000	100%
Non-operating Revenues	540,637	474,700	474,700	544,500	
Appropriated Retained Earnings	-	-	-	-	
Other Financing Sources	-	-	-	-	
Total Revenues	\$ 13,641,439	\$ 13,766,572	\$ 13,766,572	\$ 14,125,636	2.6%
Operating Expenses	\$ 427,273	\$ 676,259	\$ 718,739	\$ 715,523	5.8%
Other Programs	9,463,206	13,090,313	13,072,833	13,410,113	2.4%
Total Operating Expenses	9,890,479	13,766,572	13,791,572	14,125,636	2.6%
Other Financing Uses (Sources)					
Transfer from Workers' Compensation Fund	-	-	-	-	
Total Other Financing Uses(Sources)	-	-	-	-	
Total Expenses	\$ 9,890,479	\$ 13,766,572	\$ 13,791,572	\$ 14,125,636	2.6%

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Worker's Compensation Insurance Fund Summary

BUDGET SUMMARY

Description	FY2021-2022 Budget				% Change ¹
	Actual FYE 6/30/20	Adopted Budget FYE 6/30/21	Requested	Recommended	
Sales & Services	\$ 900,000	\$ 1,020,000	\$ 1,020,000	\$ 1,019,400	-0.1%
Operating Revenues	900,000	1,020,000	1,020,000	1,019,400	-0.1%
Interest Earnings	10,537	5,000	5,000	2,000	-60.0%
Non-operating Revenues	10,537	5,000	5,000	2,000	
Transfers In	\$ 600,000	\$ -			
Appropriated Retained Earnings	-	-	-	131,067	
Other Financing Sources	600,000	-	-	131,067	
Total Revenues	\$ 1,510,537	\$ 1,025,000	\$ 1,025,000	\$ 1,152,467	12.4%
Personnel Expenses	-	72,418	72,115	73,788	
Operating Expenses	\$ 1,758	\$ 5,110	\$ 35,110	\$ 39,094	665.0%
Programming Expenses	\$ 813,793	\$ 947,472	\$ 947,858	\$ 1,039,585	9.7%
Total Operating Expenses	815,551	1,025,000	1,055,083	1,152,467	12.4%
Other Financing Uses					
Transfer to Employee Insurance Fund	\$ -	\$ -	\$ -	\$ -	
Total Operating Expenses	-	-	-	-	

¹-% Change Column refers to FY 2021-2022 Recommended Budget compared to FY 2020-2021 Adopted Budget.

Revenue Comparison FY22 MRB vs. FY21 Original Budget

Category	FY20-21 Adopted Budget	FY21-22 MRB Revenues	FY22 Difference: More (Less)	FY22 % Difference
PROPERTY TAX	100,104,666	103,593,054	3,488,388	3.48%
SALES TAX	24,633,643	35,930,400	11,296,757	45.86%
RESTRICTED INTERGOVERNMENTAL - SOCIAL SERVICES	10,885,221	11,183,677	298,456	2.74%
RESTRICTED INTERGOVERNMENTAL - OTHER	6,171,796	5,822,689	(349,107)	-5.66%
SALES AND SERVICES - EMS	5,743,200	5,501,000	(242,200)	-4.22%
RESTRICTED INTERGOVERNMENTAL - HEALTH	3,747,153	5,537,740	1,790,587	47.79%
SALES AND SERVICES - OTHER	2,294,300	2,279,947	(14,353)	-0.63%
JAIL	2,744,400	2,744,400	-	0.00%
OTHER TAXES AND LICENSES	1,630,861	2,440,212	809,351	49.63%
ICE PROGRAM	1,544,500	1,551,250	6,750	0.44%
MISCELLANEOUS	837,160	805,458	(31,702)	-3.79%
INVESTMENT EARNINGS	700,000	125,000	(575,000)	-82.14%
LICENSES AND PERMITS - INSPECTIONS FEES	725,000	850,000	125,000	17.24%
LICENSES AND PERMITS - OTHER	790,500	860,500	70,000	8.86%
UNRESTRICTED INTERGOVERNMENTAL	260,000	265,000	5,000	1.92%
SALE OF SURPLUS PROPERTY	15,000	15,000	-	0.00%
REVENUES SUBTOTAL	162,827,400	179,505,327	16,677,927	10.24%
APPROPRIATED FUND BALANCE	3,500,000	2,000,000	(1,500,000)	-42.86%
FUND BALANCE - HCCBG COUNTY MATCH	221,824	-	(221,824)	-100.00%
DESIGNATED FUND BALANCE	1,411,146	1,776,479	365,333	25.89%
REVENUES GRAND TOTAL	167,960,370	183,281,806	15,321,436	9.12%

[General Fund Only]

Expenditure Comparison: FY20-21 Adopted vs. FY21-22 MRB

		FY21-22 MRB	FY21-22 Difference to FY20-21 Adopted Budget	FY20-21 Adopted Budget
Governing Body				
	Personnel	69,033.00	(19,568.00)	88,601.00
	Operations	195,791.00	19,568.00	176,223.00
		264,824.00	-	264,824.00
County Manager				
	Personnel	417,311.00	47,820.00	369,491.00
	Merit Program	549,187.00	549,187.00	-
	Operations	59,344.00	19,295.00	40,049.00
	Programs	2,426,489.00	(16,458.00)	2,442,947.00
		3,452,331.00	599,844.00	2,852,487.00
Planning				
	Personnel	300,442.00	81,297.00	219,145.00
	Operations	104,921.00	63,342.00	41,579.00
	Capital Outlay	-	-	-
		405,363.00	144,639.00	260,724.00
Human Resources				
	Personnel	581,663.00	156,962.00	424,701.00
	Operations	222,975.00	98,807.00	124,168.00
	Capital Outlay	-	-	-
	Programs	12,040.00	-	12,040.00
		816,678.00	255,769.00	560,909.00
Budget				
	Personnel	262,022.00	(2,804.00)	264,826.00
	Operations	24,631.00	(24,491.00)	49,122.00
		286,653.00	(27,295.00)	313,948.00
Finance				
	Personnel	538,019.00	(69,826.00)	607,845.00
	Operations	534,505.00	(57,072.00)	591,577.00
	Other	500.00	-	500.00
		1,073,024.00	(126,898.00)	1,199,922.00
Purchasing				
	Personnel	90,406.00	3,106.00	87,300.00
	Operations	4,439.00	(276.00)	4,715.00
		94,845.00	2,830.00	92,015.00
Tax Administration				
	Personnel	1,788,599.00	14,972.00	1,773,627.00
	Operations	736,873.00	39,112.00	697,761.00
	Capital Outlay	-	-	-
		2,525,472.00	54,084.00	2,471,388.00
Revaluation				
	Personnel	118,178.00	(704.00)	118,882.00
	Operations	243,000.00	112,500.00	130,500.00
	Capital Outlay	40,072.00	40,072.00	-
		401,250.00	151,868.00	249,382.00
GIS Mapping				
	Personnel	311,794.00	81,955.00	229,839.00
	Operations	91,091.00	24,283.00	66,808.00
	Capital Outlay	-	-	-
		402,885.00	106,238.00	296,647.00
Legal				
	Personnel	351,645.00	8,924.00	342,721.00
	Operations	123,330.00	37,615.00	85,715.00
	Farmland Preservation	-	-	-
		474,975.00	46,539.00	428,436.00

		FY21-22 MRB	FY21-22 Difference to FY20-21 Adopted Budget	FY20-21 Adopted Budget
Court Services				
	Clerk of Courts	46,443.00	10,000.00	36,443.00
	Superior Court Judges	6,500.00	6,000.00	500.00
	District Court Judges	8,600.00	-	8,600.00
	District Attorney	49,602.00	24,000.00	25,602.00
	Court Services	231,300.00	-	231,300.00
		342,445.00	40,000.00	302,445.00
Elections				
	Personnel	858,336.00	22,386.00	835,950.00
	Operations	531,939.00	421,882.00	110,057.00
	Capital Outlay	-	-	-
		1,390,275.00	444,268.00	946,007.00
Register of Deeds				
	Personnel	661,104.00	39,842.00	621,262.00
	Operations	238,785.00	3,157.00	235,628.00
		899,889.00	42,999.00	856,890.00
Information Technology				
	Personnel	1,704,182.00	37,618.00	1,666,564.00
	Operations	2,519,453.00	332,243.00	2,187,210.00
	Capital Outlay	-	-	-
		4,223,635.00	369,861.00	3,853,774.00
Maintenance				
	Personnel	782,934.00	77,471.00	705,463.00
	Operations	1,915,178.00	417,916.00	1,497,262.00
	Capital Outlay	347,463.00	261,985.00	85,478.00
		3,045,575.00	757,372.00	2,288,203.00
Rescue				
	Rescue	100,000.00	-	100,000.00
Sheriff				
	Personnel	12,066,024.00	1,351,911.00	10,714,113.00
	Operations	1,996,870.00	242,192.00	1,754,678.00
	Capital Outlay	557,688.00	436,368.00	121,320.00
		14,620,582.00	2,030,471.00	12,590,111.00
School Resource Officers				
	Personnel	1,168,901.00	318,900.00	850,001.00
	Operations	45,812.00	40,512.00	5,300.00
		1,214,713.00	359,412.00	855,301.00
Detention				
	Personnel	7,923,570.00	97,135.00	7,826,435.00
	Operations	3,052,393.00	575.00	3,051,818.00
	Capital Outlay	-	-	-
	SCAAP Grant Program	-	-	-
		10,975,963.00	97,710.00	10,878,253.00
ICE				
	Personnel	1,054,227.00	3,751.00	1,050,476.00
	Operations	497,023.00	74,999.00	422,024.00
	Capital Outlay	-	(72,000.00)	72,000.00
		1,551,250.00	6,750.00	1,544,500.00
Emergency Management				
	Personnel	98,395.00	2,157.00	96,238.00
	Operations	76,862.00	12,847.00	64,015.00
	Capital Outlay	-	-	-
		175,257.00	15,004.00	160,253.00

		FY21-22 MRB	FY21-22 Difference to FY20-21 Adopted Budget	FY20-21 Adopted Budget
Fire Marshal				
	Personnel	398,377.00	21,560.00	376,817.00
	Operations	61,853.00	7,332.00	54,521.00
	Capital Outlay	-	-	-
	Fire Service	49,537.00	2,790.00	46,747.00
		509,767.00	31,682.00	478,085.00
SARA Management				
	Personnel	139,104.00	4,239.00	134,865.00
	Operations	144,820.00	49,685.00	95,135.00
	Capital Outlay	285,000.00	275,000.00	10,000.00
		568,924.00	328,924.00	240,000.00
Inspections				
	Personnel	894,133.00	79,950.00	814,183.00
	Operations	70,019.00	20,076.00	49,943.00
	Capital Outlay	54,000.00	54,000.00	-
		1,018,152.00	154,026.00	864,126.00
EMS				
	Personnel	6,867,762.00	319,200.00	6,548,562.00
	Operations	1,187,831.00	(100,354.00)	1,288,185.00
	Capital Outlay	315,000.00	120,000.00	195,000.00
	Medical Examiner	165,000.00	25,000.00	140,000.00
	Community Paramedicine	108,000.00	17,589.00	90,411.00
		8,643,593.00	381,435.00	8,262,158.00
Animal Shelter				
	Animal Shelter	786,713.00	126,148.00	660,565.00
Central Communications				
	Personnel	2,487,598.00	184,328.00	2,303,270.00
	Operations	402,630.00	15,811.00	386,819.00
	Capital Outlay	-	-	-
		2,890,228.00	200,139.00	2,690,089.00
Transportation				
	ACTA	584,900.00	477,386.00	107,514.00
	City of Burlington LINK	25,000.00	-	25,000.00
	Airport Authority	259,698.00	-	259,698.00
	PART	180,000.00	-	180,000.00
	Transportation Services Grant	-	(252,868.00)	252,868.00
		1,049,598.00	224,518.00	825,080.00
Economic Development				
	Economic Development	2,188,600.00	21,612.00	2,166,988.00
Cooperative Extension				
	Personnel	352,112.00	11,840.00	340,272.00
	Operations	25,277.00	(17,749.00)	43,026.00
	Capital Outlay	-	-	-
	Programs	-	-	-
		377,389.00	(5,909.00)	383,298.00
Soil Conservation				
	Personnel	243,852.00	8,469.00	235,383.00
	Operations	23,930.00	1,174.00	22,756.00
	Farmland Preservation	183,550.00	108,550.00	75,000.00
		451,332.00	118,193.00	333,139.00

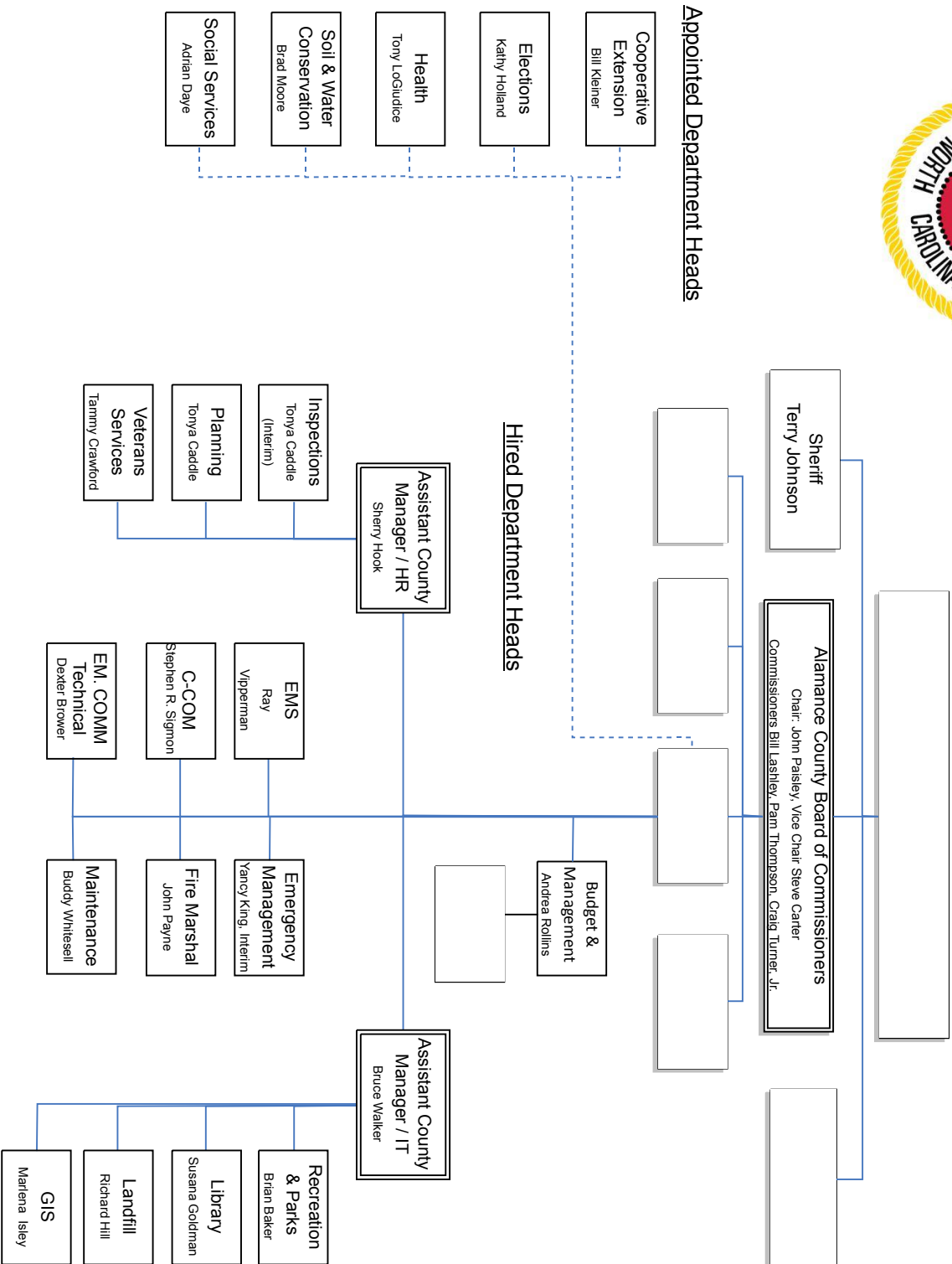
		FY21-22 MRB	FY21-22 Difference to FY20-21 Adopted Budget	FY20-21 Adopted Budget
Health	Personnel	6,350,943.00	228,844.00	6,122,099.00
	Operations	1,628,072.00	(28,139.00)	1,656,211.00
	Programs	2,397,356.00	1,774,983.00	622,373.00
	Capital Outlay	25,000.00	25,000.00	-
		10,401,371.00	2,000,688.00	8,400,683.00
WIC	Personnel	752,332.00	2,860.00	749,472.00
	Operations	78,041.00	47,501.00	30,540.00
		830,373.00	50,361.00	780,012.00
Dental Clinic	Personnel	1,047,592.00	(73,404.00)	1,120,996.00
	Operations	482,408.00	52,086.00	430,322.00
	Programs	180,000.00	-	180,000.00
	Capital Outlay	-	-	-
		1,710,000.00	(21,318.00)	1,731,318.00
Social Services	Personnel	14,566,752.00	950,632.00	13,616,120.00
	Operations	1,226,433.00	29,543.00	1,196,890.00
	Programs	4,400,360.00	257,693.00	4,142,667.00
	Capital Outlay	49,214.00	49,214.00	-
		20,242,759.00	1,287,082.00	18,955,677.00
Veterans' Services	Personnel	281,007.00	78,925.00	202,082.00
	Operations	19,850.00	(5,050.00)	24,900.00
		300,857.00	73,875.00	226,982.00
JCPC	Programs	430,442.00	-	430,442.00
Elderly Services (HCCBG)	ACCSA Congregate Nutrition	231,849.00	-	231,849.00
	Meals on Wheels	319,405.00	-	319,405.00
	In-Home Aide	158,775.00	-	158,775.00
	Friendship Adult Day Care	108,207.00	-	108,207.00
	Alamance ElderCare	234,499.00	-	234,499.00
	ACTA	183,784.00	-	183,784.00
		1,236,519.00	-	1,236,519.00
Justice Advisory Council	Mental Health Authority	1,203,556.00	-	1,203,556.00
	Stepping Up	-	(15,000.00)	15,000.00
	Family Abuse Services	75,000.00	39,657.00	35,343.00
	Center for Community Resolutions	-	-	-
	Crossroads Sexual Assault Response	75,000.00	75,000.00	-
		1,353,556.00	99,657.00	1,253,899.00
ABSS	Operations	43,463,142.00	1,460,000.00	42,003,142.00
	CIP	3,300,000.00	2,100,000.00	1,200,000.00
	ABSS Fines & Forfeitures	800,000.00	800,000.00	-
		47,563,142.00	4,360,000.00	43,203,142.00
ACC	Operations	3,544,892.00	120,580.00	3,424,312.00
	CIP	334,000.00	4,000.00	330,000.00
		3,878,892.00	124,580.00	3,754,312.00

	FY21-22 MRB	FY21-22 Difference to FY20-21 Adopted Budget	FY20-21 Adopted Budget
Library			
Personnel	2,422,581.00	207,189.00	2,215,392.00
Operations	444,059.00	63,685.00	380,374.00
Circulation Material	252,150.00	60,000.00	192,150.00
	3,118,790.00	330,874.00	2,787,916.00
Occupancy Tax			
African American Cultural Arts Center	26,663.00	12,510.00	14,153.00
Alamance Arts	85,320.00	40,031.00	45,289.00
Alamance Historical Museum	89,585.00	42,032.00	47,553.00
Glencoe Textile Heritage Museum	76,498.00	35,892.00	40,606.00
Tourism Development Authority	556,134.00	260,930.00	295,204.00
	834,200.00	391,395.00	442,805.00
Parks			
Personnel	1,488,363.00	117,942.00	1,370,421.00
Operations	564,982.00	133,111.00	431,871.00
Programs & Grant Activity	66,952.00	66,952.00	-
Capital Outlay	79,925.00	79,925.00	-
Division of Forestry	89,538.00	12,489.00	77,049.00
	2,289,760.00	410,419.00	1,879,341.00
Debt Service			
ABSS	15,813,360.00	11,102,833.00	4,710,527.00
ACC	4,076,912.00	1,714,274.00	2,362,638.00
Alamance County	1,309,266.00	(185,571.00)	1,494,837.00
Bond Service Charges	3,000.00	-	3,000.00
	21,202,538.00	12,631,536.00	8,571,002.00
Transfers to Other Funds			
To COPS Grant Fund	49,480.00	8,248.00	41,232.00
Capital Plan Transfers			
To ABSS Capital Reserves	252,641.00	(10,133,388.00)	10,386,029.00
To ACC Capital Reserves	681,833.00	(1,645,381.00)	2,327,214.00
To County Buildings Capital Reserves	1,432,473.00	150,575.00	1,281,898.00
	2,366,947.00	(11,628,194.00)	13,995,141.00
	185,031,806.00	17,071,436.00	167,960,370.00



ALAMANCE COUNTY

Organizational Chart



Appendix B: Alamance County Budget Calendar

Preliminary Budget Calendar for Fiscal Year 2021-2022

January	
• Schedule for budget preparation process approved by Manager.	January 2021
• Budget Analysts prepare compensation scenarios for consideration in 21-22 budget	January 2021
• Budget Department schedules Munis budget training for all departments.	January 2021
• Budget Department prepares preliminary revenue estimates	January 2021
• Budget Department updates the annual Outside Agency Funding Request Form	January 2021
February	
• Board of Commissioners Meeting - Budget Calendar approval	February 1, 2021
• Budget preparation instructions distributed to departments, Fire Districts and Outside Agencies. Training scheduled for budget preparation software.	February 3, 2021
• Finance Department prepares work papers supporting budget estimates.	February 2021
• Budget Department update Budget Snapshots with Core Service information.	February 2021
• Budget Department consults with departments for PM Program Goals.	February 2021
• Deadline to receive budget requests from departments	February 26, 2021
March	
• Deadline to receive budget requests from outside agencies	March 1, 2021
• County Manager's meetings with Budget staff and departments regarding budget requests.	March 2021
• County Manager evaluates and prioritize all requests	March 2021
• Board of Commissioners - Presentation of FY21-22 Capital Plan (Includes Capital Budget and CIP)	March 15, 2021
April	
• Board will select two consecutive dates for Budget Presentations from all agencies	April 2021
May	
• Board of Commissioners Meeting - Presentation of FY21-22 Revenue Forecasts	May 3, 2021
• County Manager and Budget staff finalize preliminary budget document. Ongoing Facility Discussions incorporated into capital and annual budgets	May 2021
• Board of Commissioners Meeting - Presentation of Manager's Recommended Budget	May 17, 2021
June	
• Board of Commissioners Meeting - Public Hearing on proposed FY21-22 budget	June 7, 2021
• Board of Commissioners Meeting - Adopt FY21-22 Budget Ordinance	June 21, 2021
• Notification of fiscal year 2021-2022 funding to departments and outside agencies.	
July	
• New fiscal year begins.	July 1, 2021
• Budget implementation.	July 1, 2021
• Adopted budget ordinance finalized, printed and distributed.	July 1, 2021

Appendix C: Snow Camp VFD Tax Increase Request

April 8, 2021

Alamance County Finance Department
Attn: Susan Evans

Snow Camp Volunteer Fire Department Tax Rate Increase Letter

Dear Board of Commissioners,

Snow Camp Volunteer Fire Department is requesting a 3-cent tax increase for the 2021 – 2022 budget year. The main fire station at 8416 Snow Camp Road is over 60 years old and needs major repairs. We have been saving for the last 10 years to build a new main fire station behind existing station on land that we already own. Due to the current condition of the existing station, we need to move forward with building a new main station.

Our 2 front line engines and 2 front line tankers are 20 years old at this time and will need to be replaced soon due to age and maintenance costs. At our current savings rate, it would take us 10 years to replace just one of these trucks. Also, all our current air packs were purchased on a grant and they all expire in 2021.

Our department board has just finished a 5-year budget plan. This plan was done to determine what we need financial to meet the operational needs of the fire department, build a new main station, replace one fire truck every 5 years, and set enough money aside to replace the air packs again when they expire. Also, this 5-year budget plan should minimize or eliminate our need for bank funding for future fire department purchases. We determine that a 3-cent increase will allow us to do all this. We have had two community meetings and at the final meeting, we presented our 2021 – 2022 budget with the 3-cent tax rate increase and the 5-year plan. We took a community vote, and everything was unanimously approved.

Sincerely,



Franklin Clapp
Treasurer

April 8, 2021

Alamance County Finance Department
Attn: Susan Evans

Snow Camp Volunteer Fire Department Budget Request Information

Dear Board of Commissioners,

The following items have a 10% or more increase from last year's budget. Here is the increases and the explanation:

- Insurance – Vehicles (10.21% increase) – rate increase from insurance provider
- Interest – Bank Loans (2,536.99% increase) – increased due to construction loan interest payments for the new station
- Personnel Medicals/Screenings (28.57% increase) – increase due to new paid staff hiring's and increasing volunteer membership
- Salaries & Wages (12.67% increase) – increase due to hiring more paid staff and wage increases
- Supplies – Building (25.00% increase) – increase due to minor repairs needed on Station 14
- Supplies – Departmental – (48.15% increase) - increase due to
- Supplies – EMT – (66.67% increase) – increase due to running more EMT calls and what more state certified medics on staff
- Taxes – Payroll – (33.57% increase) – increase due to hiring more paid staff
- Uniforms – (27.47% increase) – increase due to hiring more paid staff
- Fire Truck Replacement – never had this line item in the budget before
- Air Pack Replacement – never had this line item in the budget before

Sincerely,



Franklin Clapp
Treasurer

Alamance County

Fiscal Year 2022

Manager's Recommended Budget

Department Summary Pages

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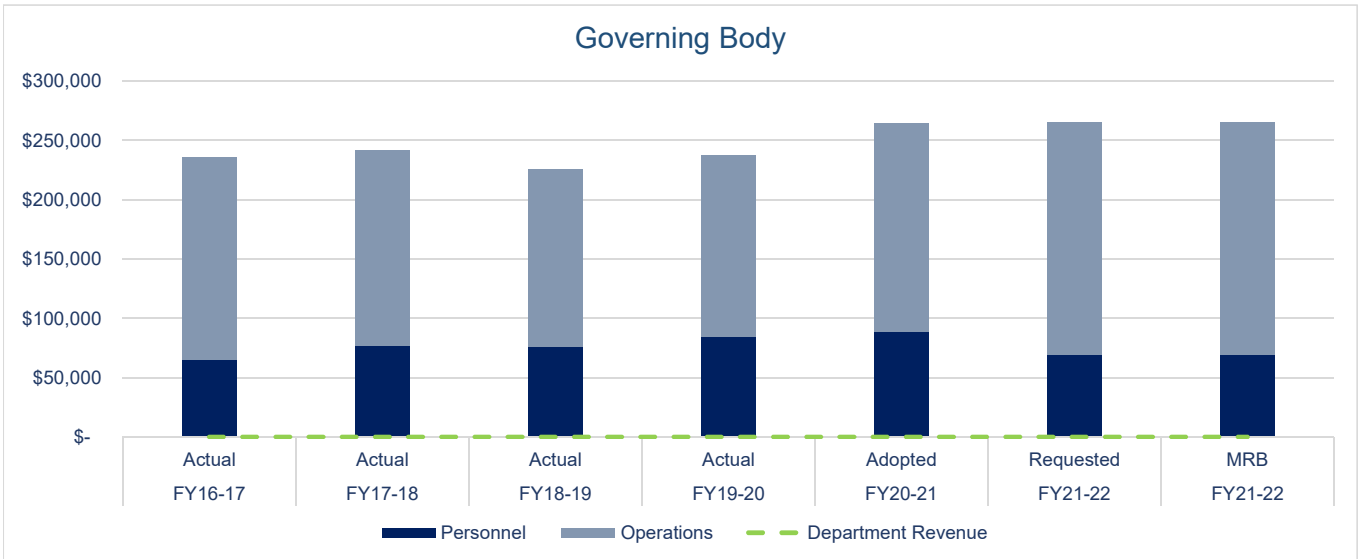
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Alamance County
General Fund - MRB FY 21-22
Governing Body

Summary

The Governing Body budget unit represents the allocation of stipends and operating resources for Alamance County's five elected and appointed officials on the Board of Commissioners. All expenses associated with the support of the Board of Commissioners is spent in the Governing Body department, including technology and phones, training, travel, professional association subscriptions, and the bonding required by state statute. In the Alamance County organizational chart, the Governing Body is situated atop the County government, but below the Citizens of Alamance County, to whom they are accountable. No expenditures in any given fiscal year may be made in absence or excess of what is allocated and approved by the Governing Body in the Budget Ordinance or any subsequent budget amendments.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 65,176	\$ 76,915	\$ 75,684	\$ 84,808	\$ 88,601	\$ 69,033	\$ 69,033
Operations	\$ 170,461	\$ 164,932	\$ 149,608	\$ 152,894	\$ 176,223	\$ 195,791	\$ 195,791
Total Expenditures	\$ 235,637	\$ 241,847	\$ 225,292	\$ 237,702	\$ 264,824	\$ 264,824	\$ 264,824
% Change		3%	-7%	6%	11%	0%	0%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 235,637	\$ 241,847	\$ 225,292	\$ 237,702	\$ 264,824	\$ 264,824	\$ 264,824



Alamance County
General Fund - MRB FY 21-22
Governing Body

Budget Changes

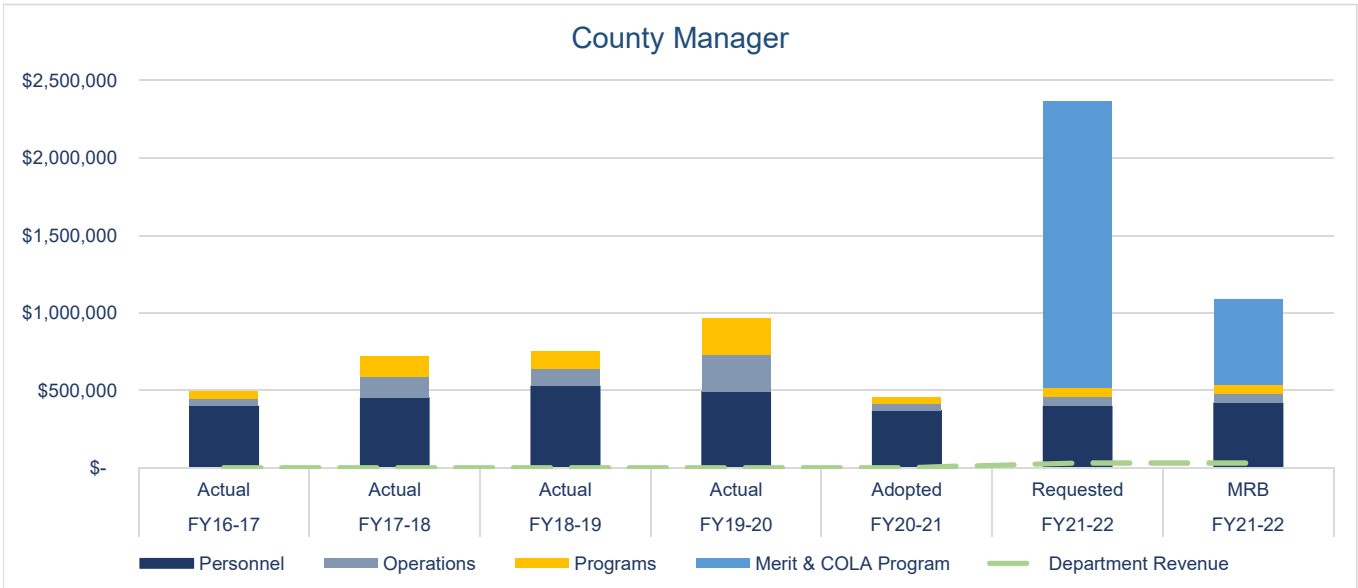
<u>Expenditure Category</u>	<u>Change</u>
Personnel Changes in personnel reflect the difference in elective benefits among the Governing Body.	\$ (19,568)
Operations Operational increases include new professional services requests for public comment signup software and general code annual maintenance. In addition, operations include inflationary adjustments to telephone & postage costs, and statutorily required insurance & bond costs.	\$ 19,568
<hr/>	
Net Expenditure Change	\$ -



Alamance County
General Fund - MRB FY 21-22
County Manager

Summary

The County Manager's Office is the lead administrative department of Alamance County. The County Manager serves at the pleasure of the Governing Body and is responsible for the administrative execution of the Governing Body's priorities and policy preferences. As such, the County Manager works closely with all other County departments to communicate and facilitate those priorities. The North Carolina Local Government and Fiscal Control Act (LGBFCA) designates the County Manager the legal *Budget Official* for the County, placing upon them the ultimate responsibility of meeting the requirements of the LGBFCA.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 396,003	\$ 450,588	\$ 526,307	\$ 490,041	\$ 369,491	\$ 396,517	\$ 417,311
Merit & COLA Program					\$ -	\$ 1,846,850	\$ 549,187
Operations	\$ 48,417	\$ 133,531	\$ 112,641	\$ 236,968	\$ 40,049	\$ 60,844	\$ 60,844
Programs	\$ 1,846,151	\$ 1,712,821	\$ 1,906,574	\$ 2,110,676	\$ 2,442,947	\$ 2,484,989	\$ 2,424,989
Total Expenditures	\$ 2,290,571	\$ 2,296,940	\$ 2,545,522	\$ 2,837,685	\$ 2,852,487	\$ 4,789,200	\$ 3,452,331
% Change		0%	11%	11%	1%	68%	21%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,500	\$ 29,500
General Revenue Allocation	\$ 2,290,571	\$ 2,296,940	\$ 2,545,522	\$ 2,837,685	\$ 2,852,487	\$ 4,759,700	\$ 3,422,831



Alamance County
General Fund - MRB FY 21-22
County Manager

Budget Changes

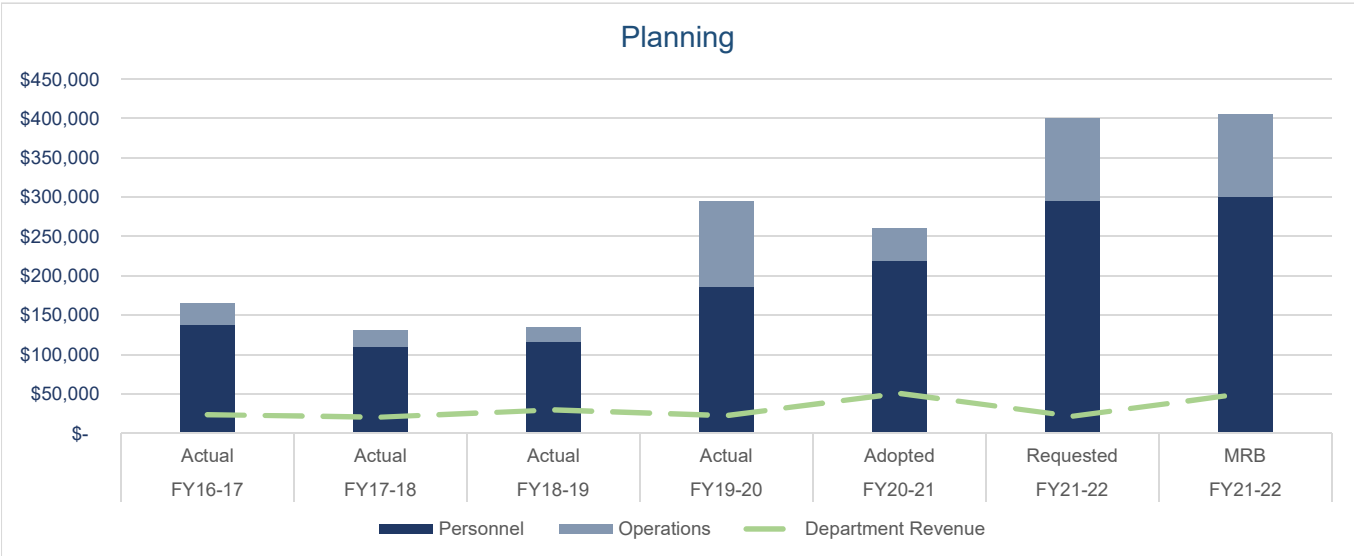
<u>Expenditure Category</u>	<u>Change</u>
Personnel Personnel increases include one new Administrative Assistant position going from part-time to full-time, and department's 2% COLA.	\$ 47,820
Merit &COLA Program The County's 2% merit award program was restored in FY21-22. Also, a 2% COLA originally requested in the County Manager's budget was allocated to the departments for the Manager's Recommended Budget.	\$ 549,187
Operations New operations costs include \$24,000 in contracted services for the PEG agreement, and inflationary adjustments to daily travel, printing, and dues & subscriptions. Professional services are reduced to \$0, and advertising costs are reduced by \$500 as well.	\$ 20,795
Programs Program cost changes reflect county employee retiree health insurance, mental health retiree health insurance, and unemployment insurance obligations.	\$ (17,958)
<hr/>	
Net Expenditure Change	\$ 599,844



Alamance County
General Fund - MRB FY 21-22
Planning

Summary

Planning oversees land development, code enforcement, historic property issues, and community development activities in the unincorporated portions of the County, provides assistance for various grant programs and special projects as needed, and works closely with many other county and municipal departments to ensure compliance with regulations and ordinances applicable in our jurisdiction.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 137,387	\$ 109,503	\$ 116,591	\$ 185,621	\$ 219,145	\$ 295,786	\$ 300,442
Operations	\$ 27,298	\$ 21,129	\$ 17,853	\$ 108,495	\$ 41,579	\$ 104,921	\$ 104,921
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 164,685	\$ 130,632	\$ 134,444	\$ 294,116	\$ 260,724	\$ 400,707	\$ 405,363
% Change		-21%	3%	119%	-11%	54%	55%
Department Revenue	\$ 23,803	\$ 20,407	\$ 29,812	\$ 22,503	\$ 50,730	\$ 21,600	\$ 50,730
General Revenue Allocation	\$ 140,882	\$ 110,225	\$ 104,632	\$ 271,613	\$ 209,994	\$ 379,107	\$ 354,633



Alamance County
General Fund - MRB FY 21-22
Planning

Budget Changes

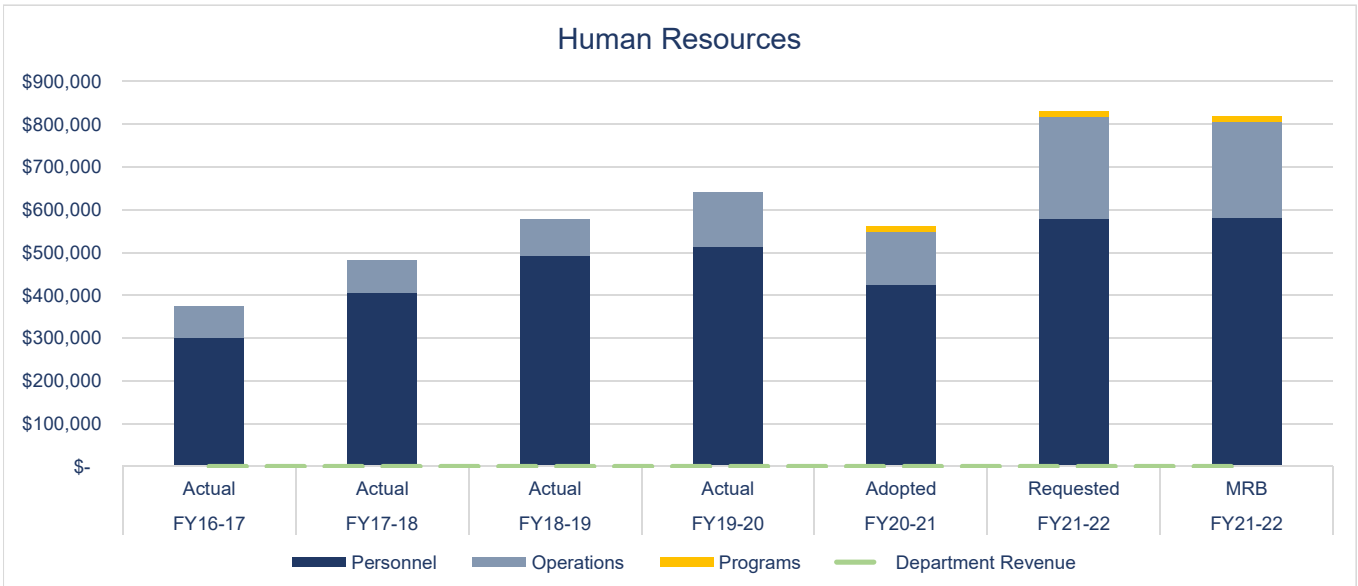
<u>Expenditure Category</u>	<u>Change</u>
Personnel	\$ 81,297
Personnel changes include a new Planner I position at an estimated total cost of \$58,131. The change also reflects a 2% COLA and service bonus.	
Operations	\$ 63,342
Includes \$59,100 for professional services related to the small area land plan. Inflationary adjustments are also included for insurance & bonds.	
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 144,639



Alamance County
General Fund - MRB FY 21-22
Human Resources

Summary

The Human Resources Department provides position classification and pay plan services, coordinates employee recruitment and selection, administers employee benefits, oversees employee relations, and ensures compliance with employment law and OSHA safety standards.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 301,165	\$ 405,267	\$ 490,600	\$ 512,913	\$ 424,701	\$ 578,169	\$ 581,663
Operations	\$ 74,808	\$ 76,522	\$ 85,965	\$ 127,923	\$ 124,168	\$ 239,244	\$ 222,975
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Programs	\$ -	\$ -	\$ -	\$ -	\$ 12,040	\$ 12,040	\$ 12,040
Total Expenditures	\$ 375,973	\$ 481,789	\$ 576,565	\$ 640,836	\$ 560,909	\$ 829,453	\$ 816,678
% Change		28%	20%	11%	-12%	48%	46%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 375,973	\$ 481,789	\$ 576,565	\$ 640,836	\$ 560,909	\$ 829,453	\$ 816,678



Alamance County
General Fund - MRB FY 21-22
Human Resources

Budget Changes

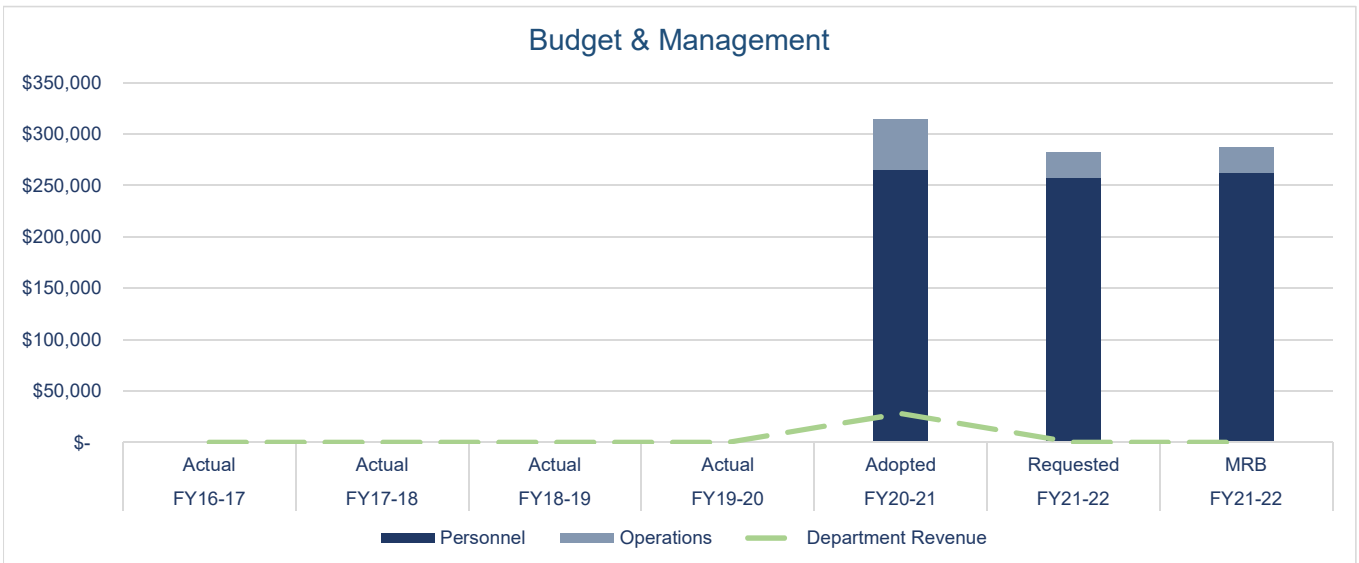
<u>Expenditure Category</u>	<u>Change</u>
Personnel <p>The change in personnel expenditures include the movement of one employee from Finance to Human Resources, inclusion of a previously frozen Admin Assistant II position at a total cost of \$40,715, the addition of a 2% COLA, and service bonuses.</p>	\$ 156,962
Operations <p>Operational increases include increased professional services in background and drug tracing. \$99,036 is also included for Kronos timekeeping software. Other increases include training costs, inflationary printing, miscellaneous, and subscription expenses. Operational decreases include department supplies, computer supplies, and vehicle maintenance.</p>	\$ 98,807
Capital Outlay	\$ -
Programs <p>Programs include the Employee Engagement Program at a cost of \$12,040, with no increase in expenses from FY 20-21.</p>	\$ -
<hr/>	
Net Expenditure Change	\$ 255,769



Alamance County
General Fund - MRB FY 21-22
Budget & Management

Summary

The Budget Department represents the staff and operations associated with preparing, monitoring, and amending the County budget according to the priorities and direction communicated by the Governing Body and County Manager. The Budget Department works with all other departments to organize, synthesize, and publish all budget documentation for the initial budget adoption and any later budget amendments. The Budget Department works with the County Manager to ensure compliance with the Local Government Budget and Fiscal Control Act (LGBFCA). In addition, the Budget Office produces various monthly and quarterly financial reports pertaining to revenues, expenditures, capital plan activity, and personnel expenditure lapse. The Budget Department also serves as a consultant resource to all departments to answer budgetary inquiries and provide guidance on budget amendment processes.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 264,826	\$ 257,349	\$ 262,022
Operations	\$ -	\$ -	\$ -	\$ -	\$ 49,122	\$ 24,631	\$ 24,631
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 313,948	\$ 281,980	\$ 286,653
% Change						-10%	-9%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ 28,000	\$ -	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ 285,948	\$ 281,980	\$ 286,653



Alamance County
General Fund - MRB FY 21-22
Budget & Management

Budget Changes

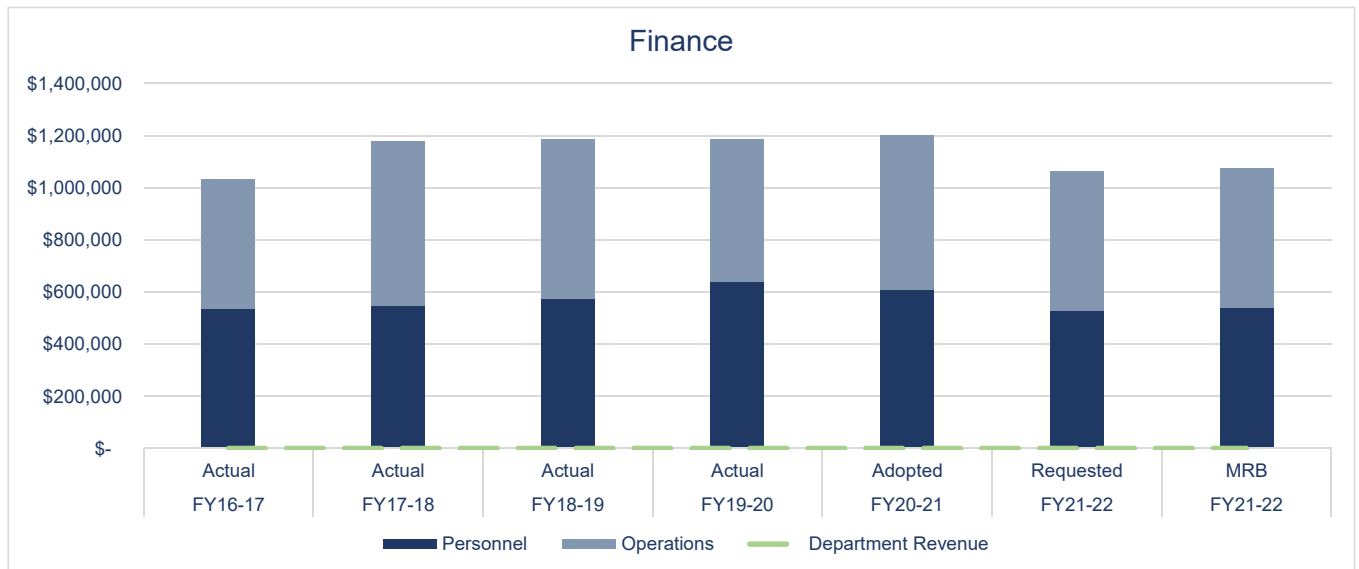
<u>Expenditure Category</u>	<u>Change</u>
Personnel The change in personnel costs reflect turnover in 1 position from the FY20-21 adopted budget with a 2% COLA added.	\$ (2,804)
Operations Operational decreases include moving the PEG Grant allocation to the County Manager's Office and increased training costs.	\$ (24,491)
<hr/>	
Net Expenditure Change	\$ (27,295)



Alamance County
General Fund - MRB FY 21-22
Finance

Summary

Finance coordinates effective and prudent management of the County's financial resources in accordance with generally accepted account principles and NC State statutes. The department is responsible for audit, financial reporting, accounts receivable, accounts payable, investments, and purchasing. Since 1991, the County has participated in the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting Program. GFOA recognizes governmental units that issue their comprehensive annual financial report (CAFR) substantially in conformity with GAAP and all legal requirements. The County has received this award, the highest form of recognition awarded in the field of governmental financial accounting, for its comprehensive annual financial report for all years beginning with and since 1991. The County has also participated in the GFOA Popular Annual Financial Reporting (PAFR) Awards Program since 2018. The Award is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. A government unit must publish a popular annual financial report whose contents conform to program standards of creativity, presentation, understandability and reader appeal to receive an Award for Outstanding Achievement in Popular Annual Financial Reports. The County has received this award its popular annual financial report for all years beginning with and since 2018. Certificates of Achievement are valid for a period of one year only. The County has continued to participate in these programs with Fiscal Year 2020 submissions.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 535,389	\$ 548,963	\$ 572,971	\$ 637,577	\$ 607,845	\$ 528,123	\$ 538,019
Operations	\$ 496,304	\$ 630,210	\$ 610,303	\$ 545,528	\$ 591,577	\$ 535,005	\$ 534,505
Other	\$ 33,875	\$ 2,627	\$ 2,755	\$ 622	\$ 500	\$ -	\$ 500
Total Expenditures	\$ 1,065,568	\$ 1,181,800	\$ 1,186,029	\$ 1,183,727	\$ 1,199,922	\$ 1,063,128	\$ 1,073,024
% Change		11%	0%	0%	1%	-11%	-11%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 1,065,568	\$ 1,181,800	\$ 1,186,029	\$ 1,183,727	\$ 1,199,922	\$ 1,063,128	\$ 1,073,024



Alamance County
General Fund - MRB FY 21-22
Finance

Budget Changes

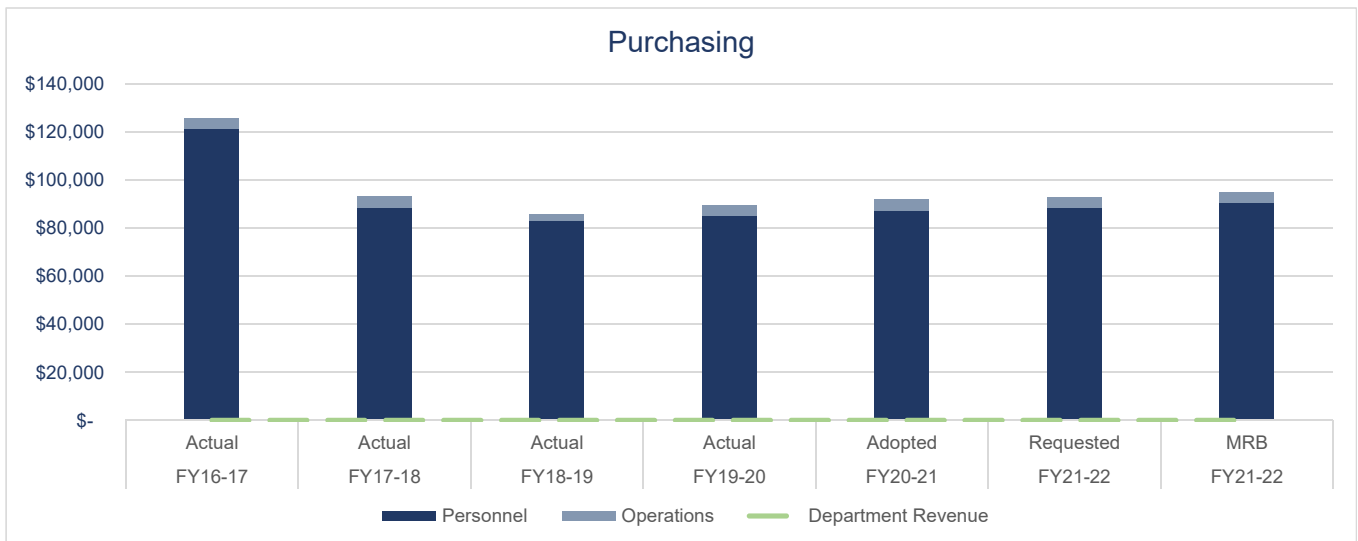
<u>Expenditure Category</u>	<u>Change</u>
Personnel <p>The decreased change in personnel requests includes the movement of one employee to Human Resources, a 2% COLA, and service bonuses. Additionally, benefits costs were reduced due to changes in employee benefit elections during open enrollment.</p>	\$ (69,826)
Operations <p>Changes in operations represent slight inflationary adjustments to training and small tools, \$13,000 for Loomis cash transportation services, a \$20,000 increase to bank service charges, and a \$5,000 increase to professional services. Contracted services decreased overall \$99,039 as Kronos timekeeping software moved to Human Resources.</p>	\$ (57,072)
Other	\$ -
<hr/>	
Net Expenditure Change	\$ (126,898)



Alamance County
General Fund - MRB FY 21-22
Purchasing

Summary

The Purchasing Department is the central buying office involving organizing, directing and coordinating the activities of the centralized purchasing system and purchasing process for the acquisition of goods and services required by all County departments. It is the Purchasing Department's responsibility to ensure that all purchases are made in compliance with local purchasing policies and procedures of the County and in accordance with applicable NC State statutes. The Purchasing Department also conducts formal and informal bids. Manages and maintains the County's contract files. Manages the Purchase Order system and the Procurement Card (P-Card) program. And Manages the Fixed Asset records and the disposal of surplus property. The Purchasing Department also provides county staff training and guidance relating to purchasing policy and procedures.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 121,433	\$ 88,327	\$ 82,832	\$ 85,213	\$ 87,300	\$ 88,584	\$ 90,406
Operations	\$ 4,275	\$ 4,909	\$ 2,820	\$ 4,468	\$ 4,715	\$ 4,439	\$ 4,439
Total Expenditures	\$ 125,708	\$ 93,236	\$ 85,652	\$ 89,681	\$ 92,015	\$ 93,023	\$ 94,845
% Change		-26%	-8%	5%	3%	1%	3%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 125,708	\$ 93,236	\$ 85,652	\$ 89,681	\$ 92,015	\$ 93,023	\$ 94,845



Alamance County
General Fund - MRB FY 21-22
Purchasing

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Personnel Personnel costs reflect a 2% COLA and service bonus.	\$ 3,106
Operations Operational decreases are the net effect of an increase from Amazon Business Prime subscription, and decreases due to shared use of the Finance Department's leased copier.	\$ (276)
<hr/>	
Net Expenditure Change	\$ 2,830

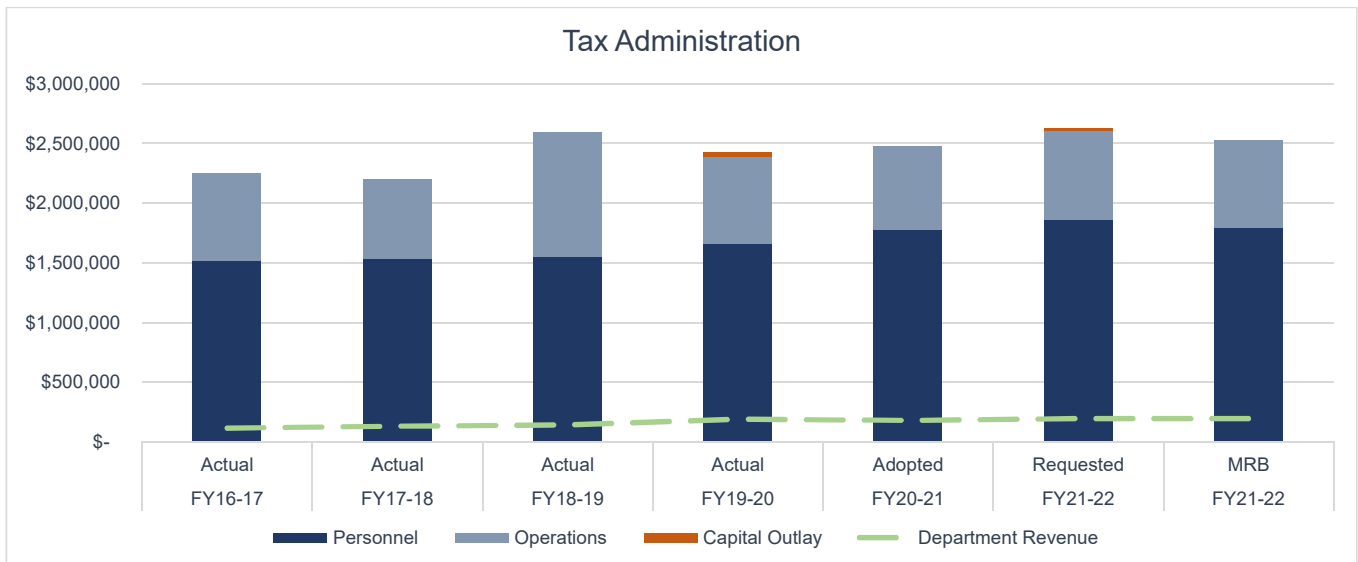


Alamance County
General Fund - MRB FY 21-22
Tax Administration & Revaluation

Summary

Tax Department Mission Statement: To ensure that all Alamance County real and personal property is listed and equitably assessed for taxes in accordance with North Carolina General Statutes, to employ all lawful means to collect all property taxes charged by the governing board, and to provide cost efficient and quality service to the citizens of Alamance County.

Department Overview: The Alamance County Tax Department is responsible for assessing approximately 74,000 parcels of real property, 156,000 registered motor vehicles, 12,000 items of personal property owned by individuals and the combines personal property of 4,700 businesses. We collect approximately \$105 million in property tax revenue each year for Alamance County, its 12 fire districts and 6 municipalities. The department maintains a variety of online public records and administers a number of tax relief programs. The Tax Administrator is appointed and governed by the Board of County Commissioners and oversees a staff of 32 full-time employees.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 1,510,708	\$ 1,532,449	\$ 1,547,394	\$ 1,659,553	\$ 1,773,627	\$ 1,861,262	\$ 1,788,599
Operations	\$ 737,383	\$ 668,510	\$ 1,041,044	\$ 728,854	\$ 697,761	\$ 739,573	\$ 736,873
Capital Outlay	\$ -	\$ -	\$ -	\$ 37,817	\$ -	\$ 25,000	\$ -
Total Expenditures	\$ 2,248,091	\$ 2,200,959	\$ 2,588,438	\$ 2,426,224	\$ 2,471,388	\$ 2,625,835	\$ 2,525,472
% Change		-2%	18%	-6%	2%	6%	2%

Department Revenue \$ 115,377 \$ 131,369 \$ 142,536 \$ 191,388 \$ 180,000 \$ 195,000 \$ 195,000

General Revenue Allocation \$ **2,132,714** \$ **2,069,590** \$ **2,445,902** \$ **2,234,836** \$ **2,291,388** \$ **2,430,835** \$ **2,330,472**



Alamance County
General Fund - MRB FY 21-22
Tax Administration & Revaluation

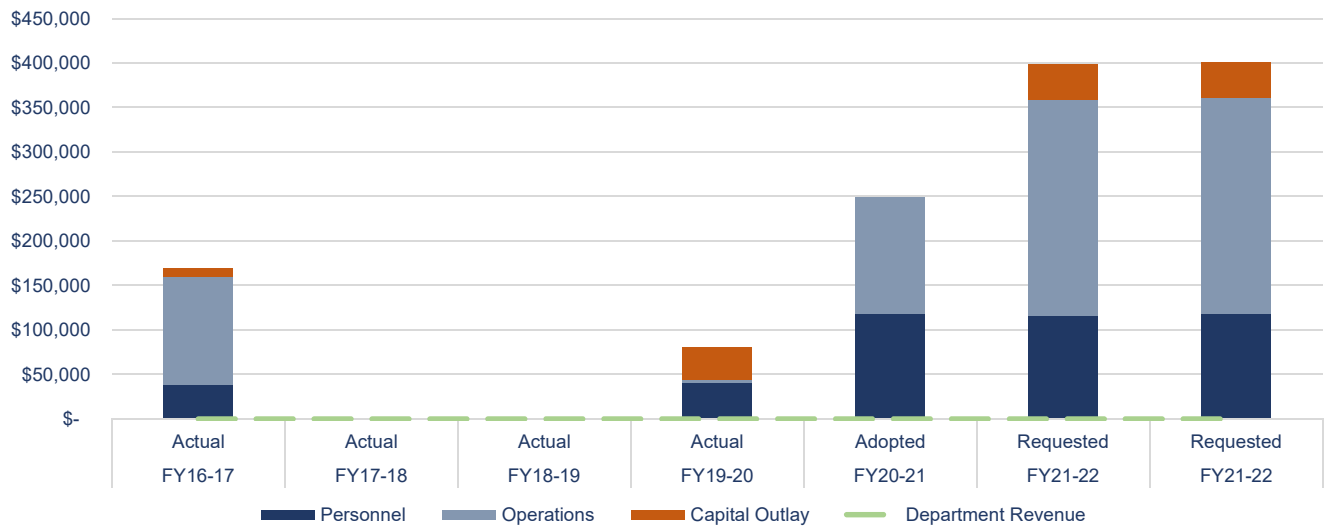
Budget Changes - Tax Administration

<u>Expenditure Category</u>	<u>Change</u>
Personnel The increased change reflects a 2% COLA and service bonuses.	\$ 14,972
Operations Operational increases include inflationary adjustments to various department supplies and training, along with other teleworking support items.	\$ 39,112
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 54,084



Alamance County
General Fund - MRB FY 21-22
Tax Administration & Revaluation

Revaluation



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 Requested
Personnel	\$ 38,232	\$ -	\$ -	\$ 40,795	\$ 118,882	\$ 116,111	\$ 118,178
Operations	\$ 121,290	\$ -	\$ -	\$ 3,437	\$ 130,500	\$ 243,000	\$ 243,000
Capital Outlay	\$ 10,000	\$ -	\$ -	\$ 36,704	\$ -	\$ 40,072	\$ 40,072
Total Expenditures	\$ 169,522	\$ -	\$ -	\$ 80,936	\$ 249,382	\$ 399,183	\$ 401,250
% Change		-100%	0%	100%	208%	60%	61%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Designated FB Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
General Revenue Allocation	\$ 169,522	\$ -	\$ -	\$ 80,936	\$ 249,382	\$ 249,183	\$ 251,250



Alamance County
General Fund - MRB FY 21-22
Tax Administration & Revaluation

Budget Changes - Revaluation

<u>Expenditure Category</u>	<u>Change</u>
Personnel The change in personnel is attributed to the actual salary paid to a position budgeted as a vacancy at a higher salary in the adopted FY20-21 budget and a 2% COLA.	\$ (704)
Operations A \$112,000 increased difference from FY 20-21 includes increases of \$106,000 for contracted services, \$23,500 for telephone & postage, \$3,000 for dues & subscriptions and \$2,000 for computer supplies. Small tools has a decrease of \$22,000 from FY 20-21.	\$ 112,500
Capital Outlay Includes field equipment (\$27,630) and a vehicle (\$12,442)	\$ 40,072
<hr/>	
Net Expenditure Change	\$ 151,868



Alamance County General Fund - MRB FY 21-22 GIS Mapping

Summary

The Geographical Information Systems (GIS) Department is a service department that serves the public and internal departments equally. The GIS department uses the power of maps, apps, and cutting edge technology to respond quickly and more efficiently to many long and short range spatial and mapping challenges while managing over 2.3 million pieces of data. It's the department's goal to fulfill various mapping requirements at the public, local, state, and federal level as they relate to local county government. A number of departments use GIS to better fulfill their daily duties efficiently. We currently have 52 county GIS and GPS directly supported software users. A listing of the departments that use ArcGIS are: Tax, Environmental Health, Health, Emergency Management, Sherriff, Soil/Water, Parks/Recreation, Library, Building Inspections, and Planning. We directly support the BOE, CCOM, Tax, Planning, EMS, Fire, Sherriff, Emergency Management, US Census, and Inspections with required data for their operations. We indirectly support with maps and analysis the DA's office, Health, the Landfill, Register of Deeds, the minor municipalities in the county, and various state agencies.

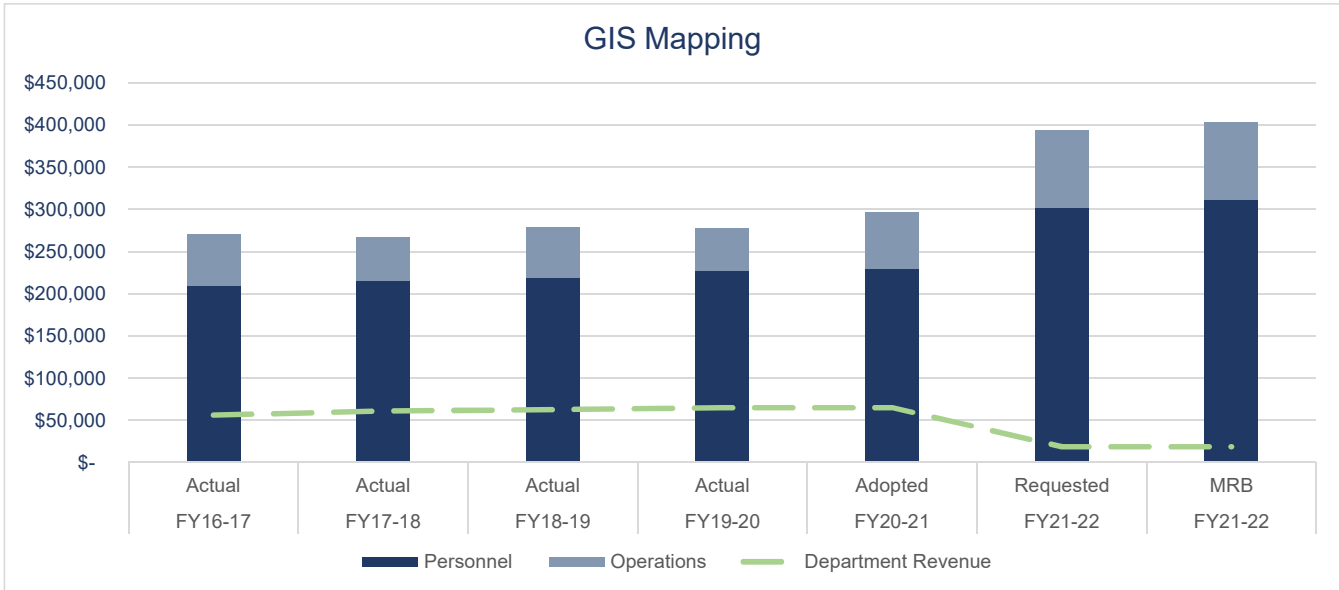
The Alamance County GIS website provides user-friendly, public access to GIS mapping and tax data, which is accessed by thousands of people weekly. We create and must maintain a multitude of GIS and GPS layers for public and government use. The GIS Department maintains the software on the centralized server, which securely stores and shares all the GIS Mapping data. GIS also serves as an in house consultant on how to use the GIS and GPS units and software.

Mission Statement

1. To Make GIS Technology Accessible: For Public, For Professionals, For County Departments.
2. To Build A Quality Data Repository: For Data sharing/maintenance via ArcGIS Desktop, ArcGIS Server, SQL Server, ArcGIS Online, ArcGIS Apps, GIS Webpage, Data Downloads
3. Promote the Use of GIS Data Processing and Analysis to Benefit:
 - i. Managing Growth: Business Growth, Urbanization, Taxes, Annexations, Planning, & Schools
 - ii. Quality of Life: Safety, Housing, Parks, & Public Health
 - iii. Utilities: Trash, Recycling, Waste Franchise Agreements
 - iv. Emergency Services: Response/Dispatch/Call Routing



Alamance County
General Fund - MRB FY 21-22
GIS Mapping



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 209,861	\$ 216,078	\$ 219,709	\$ 227,195	\$ 229,839	\$ 302,194	\$ 311,794
Operations	\$ 60,686	\$ 51,259	\$ 59,475	\$ 50,679	\$ 66,808	\$ 91,091	\$ 91,091
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 270,547	\$ 267,337	\$ 279,184	\$ 277,874	\$ 296,647	\$ 393,285	\$ 402,885
% Change		-1%	4%	0%	7%	33%	36%
Department Revenue	\$ 56,212	\$ 61,040	\$ 62,503	\$ 64,668	\$ 65,000	\$ 18,613	\$ 18,613
General Revenue Allocation	\$ 214,335	\$ 206,297	\$ 216,681	\$ 213,206	\$ 231,647	\$ 374,672	\$ 384,272



Alamance County
General Fund - MRB FY 21-22
GIS Mapping

Budget Changes

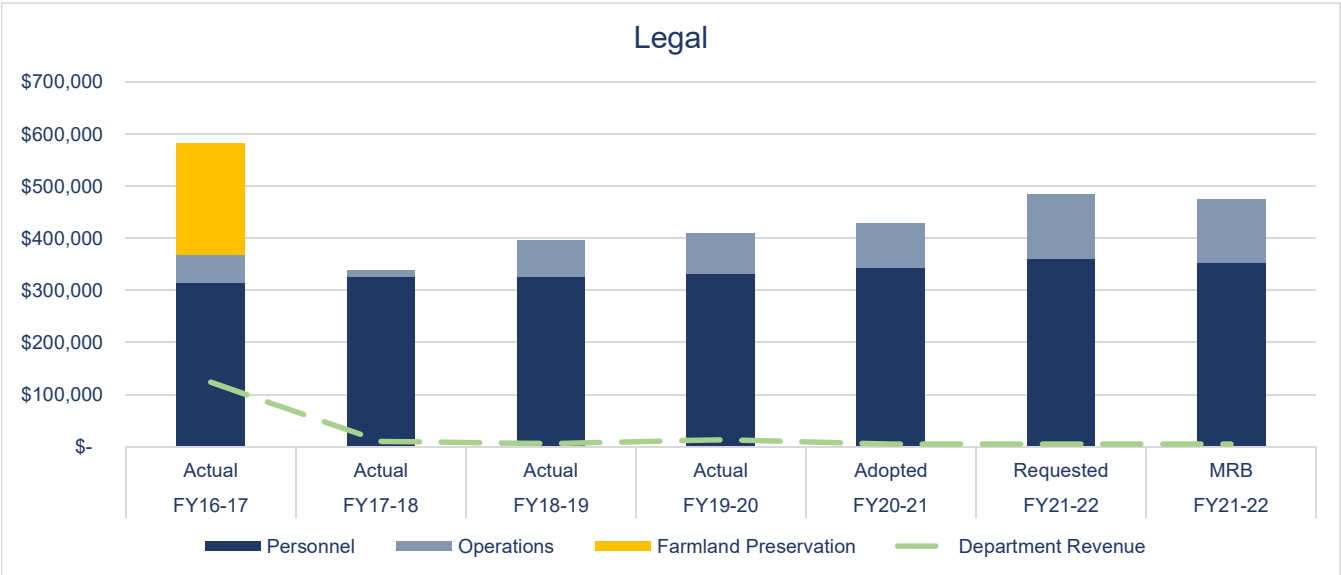
<u>Expenditure Category</u>	Change
Personnel <p>Personnel change increases include a new GIS Specialist position at a total cost of \$64,764. This position ensures compliance with the State of North Carolina's E-911 Board requirements for local units. The change also reflects a 2% COLA and service bonuses.</p>	\$ 81,955
Operations <p>Increases in the operations budget include inflationary adjustments to supplies and training, and items to support a new GIS Specialist. In addition, a \$15,500 increase is requested in contracted services for ESRI software maintenance and an additional ArcInfo license for a new GIS Specialist. Other increases include inflationary adjustments and support items for the new employee.</p>	\$ 24,283
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 106,238



Alamance County
General Fund - MRB FY 21-22
Legal

Summary

The County Attorney's Office advises County officials and departments on legal matters and represents the County in court and legal negotiations. The office provides legal advice and answers questions relating to statutes, rules, regulations or court interpretations. The office also drafts legal documents, researches legal precedents, advises officials on legal implications of actions, and studies County policies, procedures and actions to ensure compliance with the law.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 314,134	\$ 326,036	\$ 326,512	\$ 332,278	\$ 342,721	\$ 360,503	\$ 351,645
Operations	\$ 54,837	\$ 12,914	\$ 69,666	\$ 78,383	\$ 85,715	\$ 123,330	\$ 123,330
Farmland Preservation	\$ 213,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 581,984	\$ 338,950	\$ 396,178	\$ 410,661	\$ 428,436	\$ 483,833	\$ 474,975
% Change		-42%	17%	4%	4%	13%	11%
Department Revenue	\$ 123,806	\$ 10,041	\$ 5,745	\$ 13,164	\$ 5,000	\$ 5,000	\$ 5,000
General Revenue Allocation	\$ 458,178	\$ 328,909	\$ 390,433	\$ 397,497	\$ 423,436	\$ 478,833	\$ 469,975



Alamance County
General Fund - MRB FY 21-22
Legal

Budget Changes

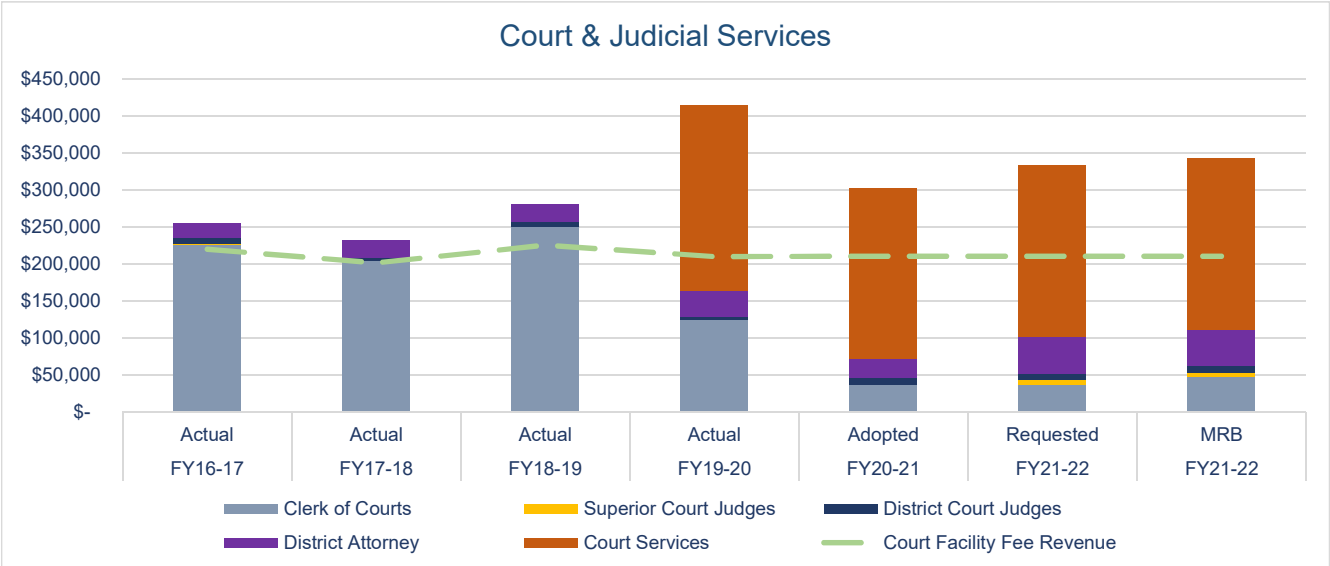
<u>Expenditure Category</u>	Change
Personnel Personnel increases are due to a 2% COLA and service bonuses.	\$ 8,924
Operations An increase of \$36,715 is for professional services associated with litigation assistance in FY22. The remaining increased operational changes are for subscriptions, telephone & postage, and training.	\$ 37,615
Farmland Preservation	\$ -
<hr/>	
Net Expenditure Change	\$ 46,539



Alamance County
General Fund - MRB FY 21-22
Court & Judicial Services

Summary

The County provides operational funding support to the Clerk of Court, Superior Court Judges, District Court Judges, and the District Attorney.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Clerk of Courts	\$ 225,623	\$ 203,625	\$ 249,429	\$ 123,567	\$ 36,443	\$ 36,443	\$ 46,443
Superior Court Judges	\$ 449	\$ 169	\$ 476	\$ 400	\$ 500	\$ 6,500	\$ 6,500
District Court Judges	\$ 9,183	\$ 4,764	\$ 7,200	\$ 3,578	\$ 8,600	\$ 8,600	\$ 8,600
District Attorney	\$ 19,329	\$ 23,626	\$ 23,459	\$ 34,891	\$ 25,602	\$ 49,602	\$ 49,602
Court Services	\$ -	\$ -	\$ -	\$ 251,368	\$ 231,300	\$ 231,300	\$ 231,300
Total Expenditures	\$ 254,584	\$ 232,184	\$ 280,564	\$ 413,804	\$ 302,445	\$ 332,445	\$ 342,445
% Change		-9%	21%	47%	-27%	10%	13%
Court Facility Fee Revenue	\$ 219,739	\$ 201,271	\$ 225,167	\$ 209,663	\$ 210,000	\$ 210,000	\$ 210,000
PSN Coordination Funds			\$ 12,000	\$ 12,000	\$ -	\$ 24,000	\$ 24,000
General Revenue Allocation	\$ 34,845	\$ 30,913	\$ 43,397	\$ 192,141	\$ 92,445	\$ 98,445	\$ 108,445



Alamance County
General Fund - MRB FY 21-22
Court & Judicial Services

Budget Changes

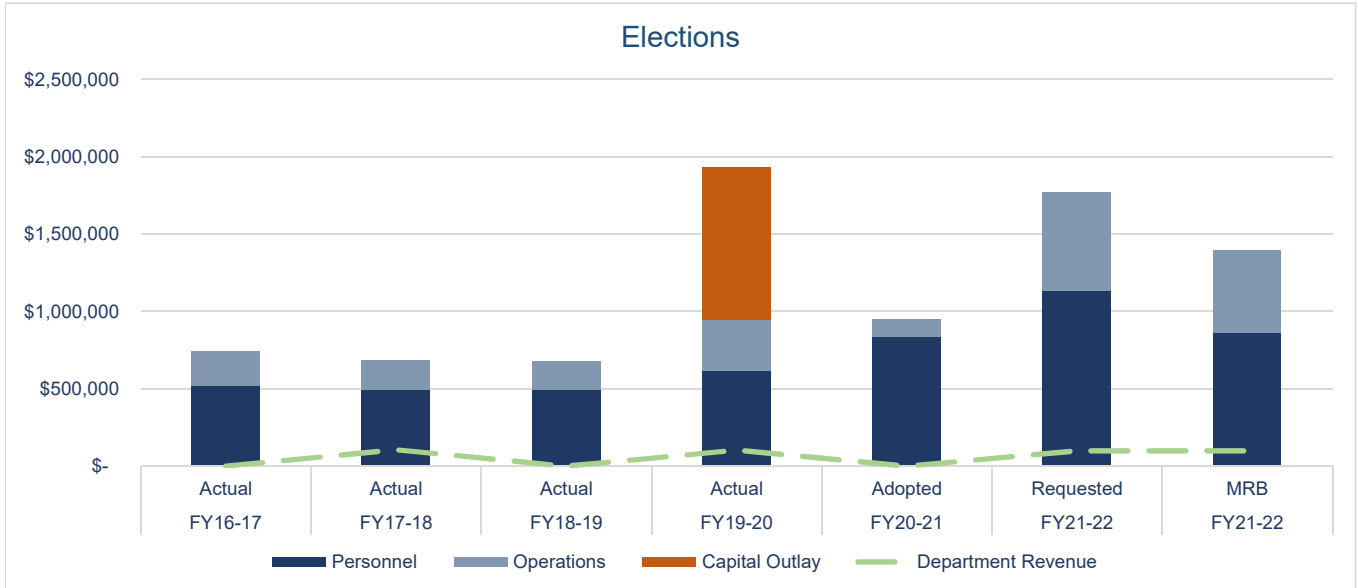
<u>Expenditure Category</u>	Change
Clerk of Courts An increase of \$10,000 includes Jury Management Software.	\$ 10,000
Superior Court Judges Superior Court Judges' increases include various department supplies and minor office maintenance needs, like hallway painting and carpet cleaning.	\$ 6,000
District Court Judges	\$ -
District Attorney This increase is due to front-end budgeting of PSN Coordinator expenses. These funds are pass-through monies.	\$ 24,000
Court Services	\$ -
<hr/>	
Net Expenditure Change	\$ 40,000



Alamance County
General Fund - MRB FY 21-22
Elections

Summary

The mission of the Alamance County Board of Elections is to conduct fair and impartial elections in an accurate and timely manner.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 518,191	\$ 496,166	\$ 493,002	\$ 614,648	\$ 835,950	\$ 1,135,075	\$ 858,336
Operations	\$ 226,160	\$ 188,885	\$ 180,219	\$ 329,195	\$ 110,057	\$ 635,264	\$ 531,939
Capital Outlay	\$ -	\$ -	\$ -	\$ 988,967	\$ -	\$ -	\$ -
Total Expenditures	\$ 744,351	\$ 685,051	\$ 673,221	\$ 1,932,810	\$ 946,007	\$ 1,770,339	\$ 1,390,275
% Change		-8%	-2%	187%	-51%	87%	47%
Department Revenue	\$ 240	\$ 105,965	\$ 265	\$ 104,243	\$ 200	\$ 100,200	\$ 100,200
General Revenue Allocation	\$ 744,111	\$ 579,086	\$ 672,956	\$ 1,828,567	\$ 945,807	\$ 1,670,139	\$ 1,290,075



Alamance County
General Fund - MRB FY 21-22
Elections

Budget Changes

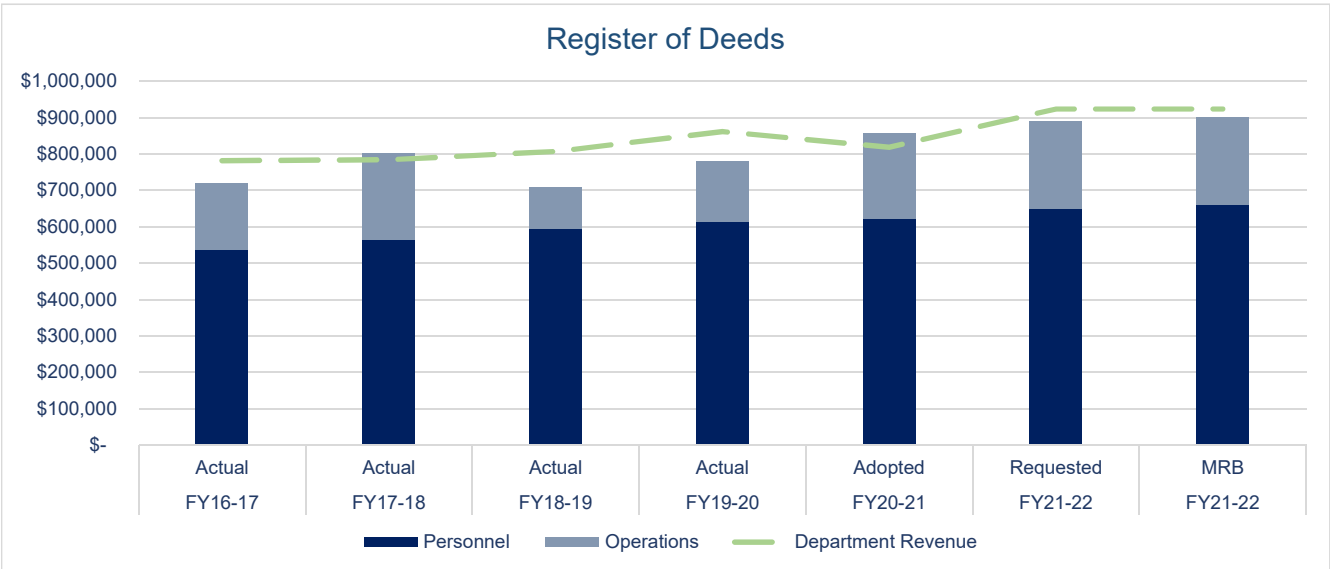
<u>Expenditure Category</u>	<u>Change</u>
Personnel <p>This increase represents an increase in nonpermanent salaries, a 2% COLA, service bonuses, and fringe benefit adjustments from the most recent open enrollment.</p>	\$ 22,386
Operations <p>Operational increases include: professional services (\$4,000 BOE Attorney), computer supplies (\$9,162 OS 4 connection, Systel), small tools (\$26,500), automotive supplies inflation (\$500), department supplies (\$10,700), board training expenses (\$3,750), daily travel (\$1,000), telephone & postage (\$12,400), communications (\$5,896), printing (\$123,725), building & grounds repair (\$56,200), equipment repair (\$2,900), vehicle repair (\$1,500), advertising (\$2,500), building & equipment rents (\$27,600), contracted services (\$122,175), computer & copier lease (\$21,400), insurance & bonds (\$774), dues & subscriptions (\$1,200), and a \$12,000 decrease in supplies.</p>	\$ 421,882
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 444,268



Alamance County
General Fund - MRB FY 21-22
Register of Deeds

Summary

The Register of Deeds is the custodian and manager of a large number of public records. The public records archived in our office include real estate transactions, birth and death certificates, marriage licenses, notary public oaths, and more. This office also issues marriage licenses and handles notary commissions and military discharge recordings. The Register of Deeds provides certified copies of recorded documents including birth and death records. The Alamance County Register of Deeds, as a special service to the people of Alamance County, also issues passports. Our primary mission is to record, preserve and provide access to these records in the most efficient manner possible.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 534,988	\$ 564,464	\$ 593,927	\$ 612,769	\$ 621,262	\$ 649,815	\$ 661,104
Operations	\$ 183,957	\$ 238,035	\$ 115,640	\$ 166,353	\$ 235,628	\$ 238,785	\$ 238,785
Total Expenditures	\$ 718,945	\$ 802,499	\$ 709,567	\$ 779,122	\$ 856,890	\$ 888,600	\$ 899,889
% Change		12%	-12%	10%	10%	4%	5%
Department Revenue	\$ 781,733	\$ 784,539	\$ 807,508	\$ 861,474	\$ 818,700	\$ 923,700	\$ 923,700
General Revenue Allocation	\$ (62,788)	\$ 17,960	\$ (97,941)	\$ (82,352)	\$ 38,190	\$ (35,100)	\$ (23,811)



Alamance County
General Fund - MRB FY 21-22
Register of Deeds

Budget Changes

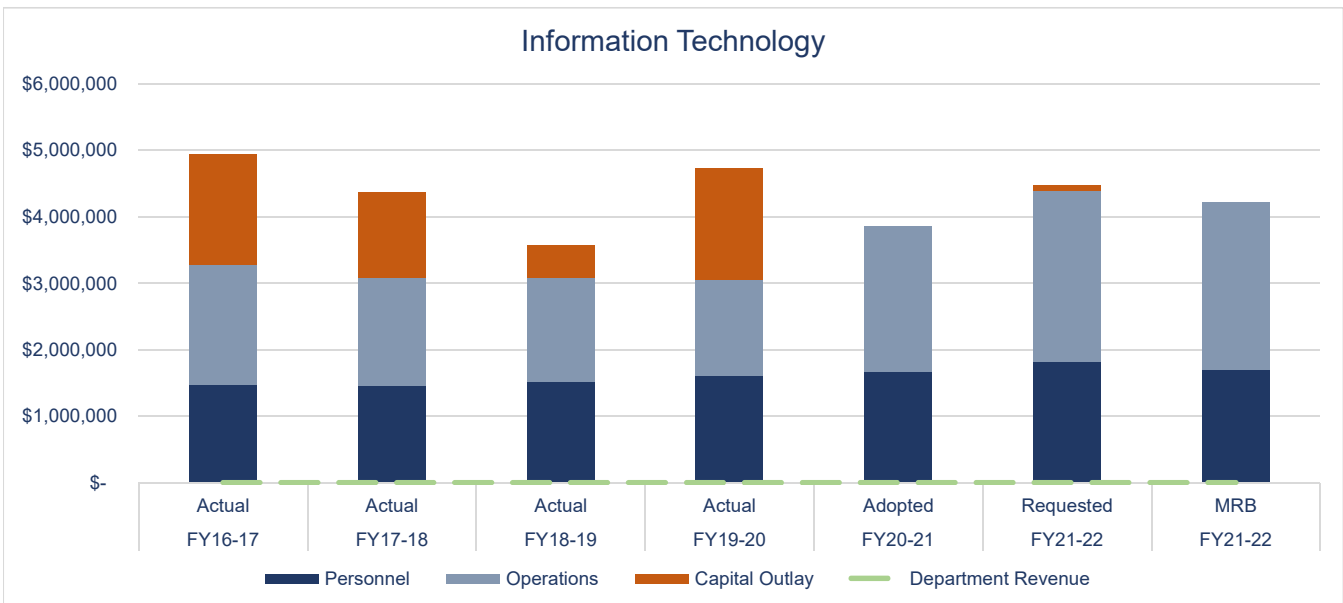
<u>Expenditure Category</u>	<u>Change</u>
Personnel <p>The increase in personnel costs is the net result from the inclusion of an existing Half-Time Deputy Register of Deeds position (excluded in FY21) at a cost of \$19,065, removal of a FY21 requested additional Passport Agent, a salary adjustment for three targeted employees, a 2% COLA, and service bonuses.</p>	\$ 39,842
Operations <p>The change in operations represents standard inflationary adjustments for training, telephone & postage, and dues & subscriptions expenditures.</p>	\$ 3,157
<hr/>	
Net Expenditure Change	\$ 42,999



Alamance County
General Fund - MRB FY 21-22
Information Technology

Summary

The IT department is a service department that serves the technology needs of Alamance County departments, their tech communication with the public, safely secures all county technology, and backups all county data. If there is a technological way for departments to do the job better, we want to help make that happen. The technology needs and requirements of the county have rapidly evolved over the last number of years. IT has gone from ordering, connecting, backing up, configuring wired desktop PCs and servers, to a department that must now also research, fully secure, maintain, replicate, connect, install and support hundreds of programs and applications on smart devices, cameras, mobile devices, PCs, virtualized servers, and connected through wired, Wi-Fi, cell towers, our internal network and the cloud. We must also navigate and pass audits required by the State and Federal governments for HIPAA, CJIS, PCI, and many others plus communicate to our citizens in new ways through social media and the web, retain years of vital records, and especially these past few years we have had to commit more and more resourced dedicated to more sophisticated safeguards, training, and security measures to keep hackers at bay. Just like in our everyday lives, the number of devices, systems, and folks requiring more technology to do their work has grown exponentially. Pandemic response has forced us to leap 10 years into the technology future with tele-work, tele-court, virtual public meetings, and remote smart systems. Even after the Pandemic is over this new work environment is here to stay. We strive to serve, be as secure as we possibly can, be mindful of the taxpayer’s dollar, and find new ways to say “Yes!” to the technology and access needs of the public and our department customers.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 1,481,247	\$ 1,466,526	\$ 1,520,335	\$ 1,600,976	\$ 1,666,564	\$ 1,825,716	\$ 1,704,182
Operations	\$ 1,790,565	\$ 1,610,296	\$ 1,556,991	\$ 1,444,313	\$ 2,187,210	\$ 2,559,453	\$ 2,519,453
Capital Outlay	\$ 1,668,010	\$ 1,291,773	\$ 485,905	\$ 1,683,212	\$ -	\$ 81,133	\$ -
Total Expenditures	\$ 4,939,822	\$ 4,368,595	\$ 3,563,231	\$ 4,728,501	\$ 3,853,774	\$ 4,466,302	\$ 4,223,635
% Change		-12%	-18%	33%	-18%	16%	10%
Department Revenue	\$ 1,954	\$ 1,582	\$ 2,437	\$ 1,173	\$ 1,700	\$ 1,700	\$ 1,700
General Revenue Allocation	\$ 4,937,868	\$ 4,367,013	\$ 3,560,794	\$ 4,727,328	\$ 3,852,074	\$ 4,464,602	\$ 4,221,935



Alamance County
General Fund - MRB FY 21-22
Information Technology

Budget Changes

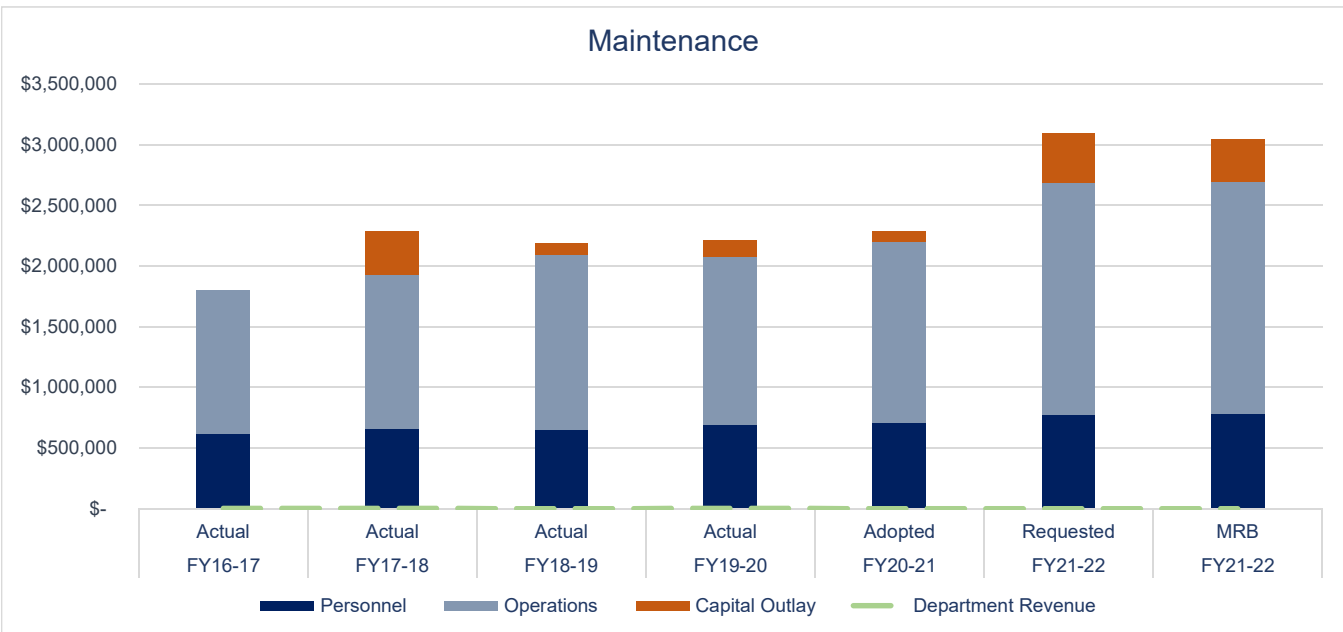
<u>Expenditure Category</u>	<u>Change</u>
Personnel The personnel cost increases are due to a 2% COLA and service bonuses.	\$ 37,618
Operations The increases in operations include \$44,310 for computer supplies, \$56,000 for maintenance and repairs, \$4,000 for building and equipment rents, \$178,760 contracted services increases, \$43,000 for computer leases, and \$6,173 for insurance and bonds.	\$ 332,243
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 369,861



Alamance County
General Fund - MRB FY 21-22
Maintenance

Summary

Facilities Maintenance Department Mission Statement: To provide timely and effective maintenance to county facilities, to implement maintenance specific capital projects and to efficiently manage the county's facilities assets. Essential functions of the Facilities Maintenance Department are (1) Maintain all buildings and grounds to create a safe, comfortable and efficient workplace. (2) Respond to work orders in a timely and effective manner. (3) Budget and manage capital repair projects. (4) Respond to maintenance emergencies and other emergencies if needed at county buildings. (5) Cleaning and sanitizing of county buildings including Courts due to COVID-19. (6) Provide the resources and manpower to keep county buildings operational, running and safe for personnel and public during an emergency.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 611,917	\$ 658,523	\$ 648,356	\$ 687,273	\$ 705,463	\$ 769,404	\$ 782,934
Operations	\$ 1,187,480	\$ 1,266,087	\$ 1,449,455	\$ 1,388,241	\$ 1,497,262	\$ 1,915,178	\$ 1,915,178
Capital Outlay	\$ -	\$ 362,158	\$ 90,382	\$ 140,225	\$ 85,478	\$ 409,941	\$ 347,463
Total Expenditures	\$ 1,799,397	\$ 2,286,768	\$ 2,188,193	\$ 2,215,739	\$ 2,288,203	\$ 3,094,523	\$ 3,045,575
% Change		27%	-4%	1%	3%	35%	33%
Department Revenue	\$ 2,090	\$ 1,150	\$ 440	\$ 1,650	\$ 440	\$ 440	\$ 440
General Revenue Allocation	\$ 1,797,307	\$ 2,285,618	\$ 2,187,753	\$ 2,214,089	\$ 2,287,763	\$ 3,094,083	\$ 3,045,135



Alamance County
General Fund - MRB FY 21-22
Maintenance

Budget Changes

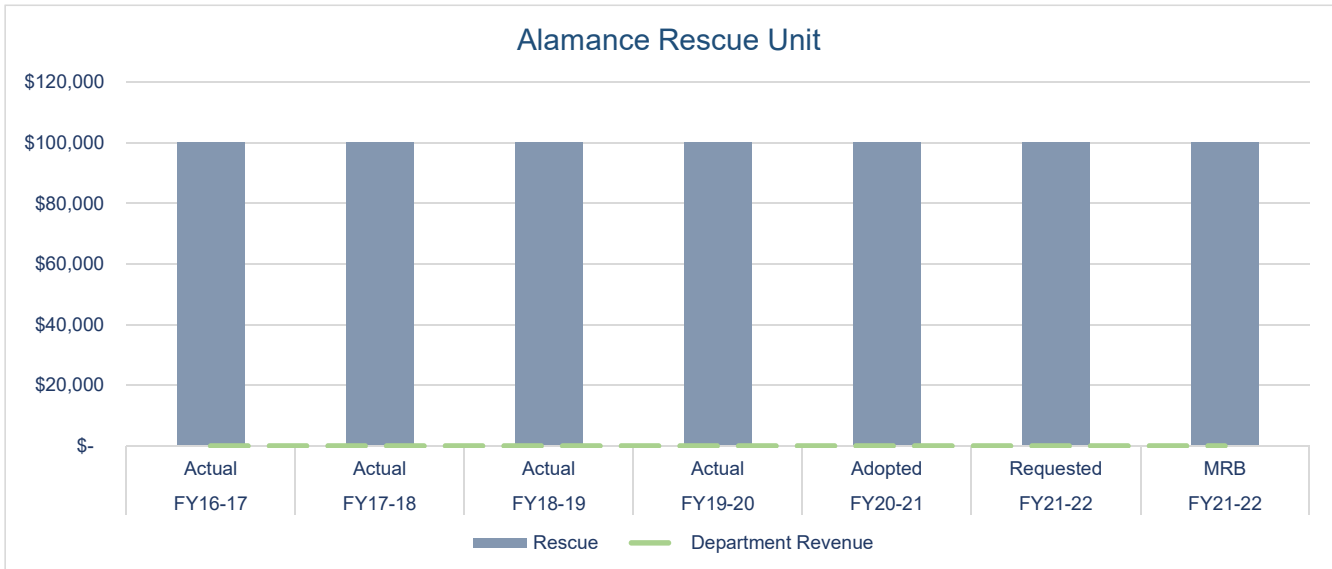
<u>Expenditure Category</u>	<u>Change</u>
Personnel	\$ 77,471
<p>The change in personnel category expenditures is the net results of budgeting for the currently frozen Maintenance Worker position at a total cost of \$43,555, a 2% COLA, and service bonuses.</p>	
Operations	\$ 417,916
<p>Includes increase to contracted services for anticipated Covid-19-appropriate cleaning needs in absence of CARES Act funding, increase in janitorial supplies for cleaning, utility costs for the Agriculture Building and future Petree Building. Additional lease funds are included for the leased MediCap facility and Frank Holt Drive facility. In addition, the budget includes insurance & bond inflation.</p>	
Capital Outlay	\$ 261,985
<p>Capital outlay increases include installation and repair of security systems, sign truck replacement, the reinstatement of \$250,000 in Pay-Go capital projects, and the restoration of the year's small maintenance projects each costing \$15,000 or less.</p>	
<hr/>	
Net Expenditure Change	\$ 757,372



Alamance County
General Fund - MRB FY 21-22
Rescue Unit

Summary

Alamance County provides annual operational support to the Alamance County Rescue Unit. In addition to operations support, the County budgets \$100,000 annually in debt service for the crash truck purchase approved in the FY21 budget (included in Debt Service summary page).



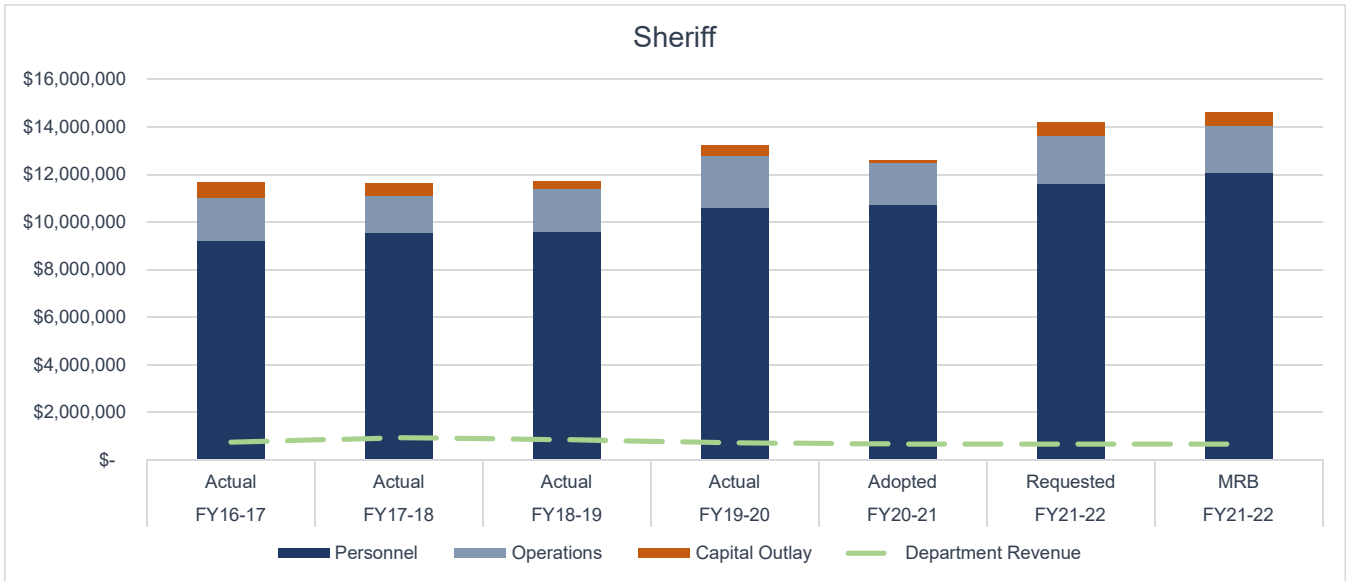
	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Rescue	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Total Expenditures	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
% Change		0%	0%	0%	0%	0%	0%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000



**Alamance County
General Fund
Sheriff**

Summary

The Alamance County Sheriff 's Office provides law enforcement services and protection, secures courts and serves criminal and civil process papers, and operates the jail facility. It also provides custody, security, care, feeding and medical welfare of inmates, as well as provides animal control services.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 9,210,341	\$ 9,533,350	\$ 9,592,983	\$ 10,589,312	\$ 10,714,113	\$ 11,605,437	\$ 12,066,024
Operations	\$ 1,808,786	\$ 1,577,369	\$ 1,778,539	\$ 2,168,017	\$ 1,754,678	\$ 1,996,870	\$ 1,996,870
Capital Outlay	\$ 630,063	\$ 531,105	\$ 330,167	\$ 460,912	\$ 121,320	\$ 557,688	\$ 557,688
Total Expenditures	\$ 11,649,190	\$ 11,641,824	\$ 11,701,689	\$ 13,218,241	\$ 12,590,111	\$ 14,159,995	\$ 14,620,582
% Change		0%	1%	13%	-5%	12%	16%

Department Revenue \$ 743,025 \$ 931,642 \$ 848,066 \$ 712,646 \$ 666,000 \$ 666,000 \$ 666,000

General Revenue Allocation \$ 10,906,165 \$ 10,710,182 \$ 10,853,623 \$ 12,505,595 \$ 11,924,111 \$ 13,493,995 \$ 13,954,582



**Alamance County
General Fund
Sheriff**

Budget Changes

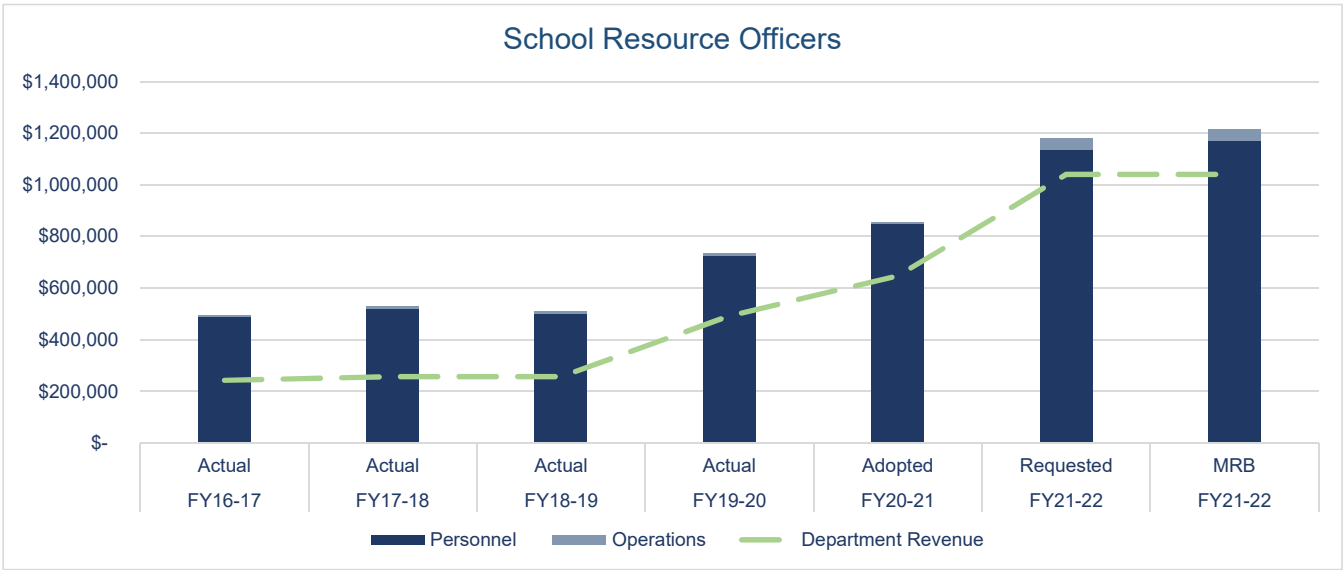
Expenditure Category	Change
Personnel The majority of change in personnel expenditures is due to the mid-year addition of employees in FY21, reclassifications, a 5% COLA, and service bonuses.	\$ 1,351,911
Operations The change in operational expenses are due to telephone cost increases for improved technological needs and mobile connectivity, department supplies for range supplies and ammunition associated with training, gas and vehicle maintenance expenses for mileage incurred by new positions previously approved, expected rising utilities costs, and insurance & bond inflationary costs.	\$ 242,192
Capital Outlay The increase in capital outlay expenditures includes the restoration of 12 replacement vehicles, which were reduced to just 3 replacements in the FY20-21 budget.	\$ 436,368
<hr/>	
Net Expenditure Change	\$ 2,030,471



Alamance County
General Fund - MRB FY 21-22
School Resource Officers

Summary

The School Resource Officers are located in each high school and Clover Garden School to provide law enforcement services and protection. Four new positions are requested for FY21-22 funded in a new contract with Alamance-Burlington School System.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 489,533	\$ 520,425	\$ 501,361	\$ 723,600	\$ 850,001	\$ 1,134,953	\$ 1,168,901
Operations	\$ 4,812	\$ 8,758	\$ 8,003	\$ 10,201	\$ 5,300	\$ 45,812	\$ 45,812
Total Expenditures	\$ 494,345	\$ 529,183	\$ 509,364	\$ 733,801	\$ 855,301	\$ 1,180,765	\$ 1,214,713
% Change		7%	-4%	44%	17%	38%	42%
Department Revenue	\$ 242,606	\$ 256,838	\$ 256,838	\$ 492,790	\$ 647,790	\$ 1,040,000	\$ 1,040,000
General Revenue Allocation	\$ 251,739	\$ 272,345	\$ 252,526	\$ 241,011	\$ 207,511	\$ 140,765	\$ 174,713



Alamance County
General Fund - MRB FY 21-22
School Resource Officers

Budget Changes

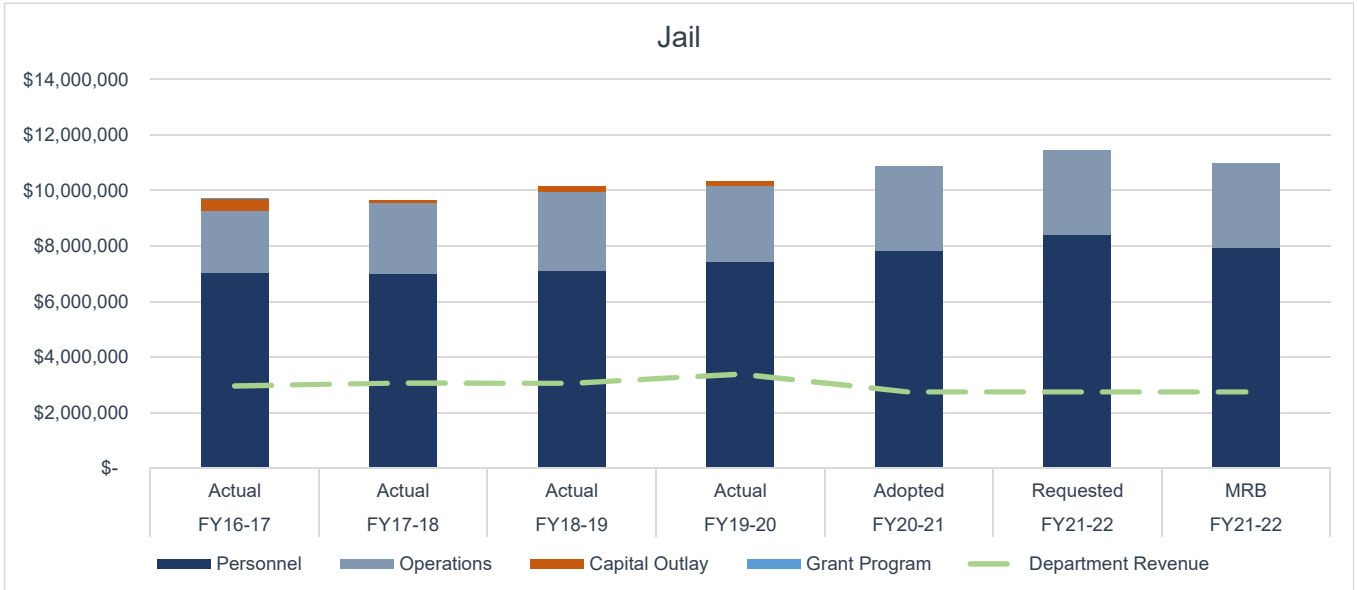
<u>Expenditure Category</u>	Change
Personnel The change in personnel expenditures represents the addition of four total new positions, including three SRO deputies and one SRO sergeant added at the request of Alamance-Burlington School System. The change also reflects a 5% COLA and service bonuses.	\$ 318,900
Operations The increase in operations represents the outfitting and support equipment needed for the new SRO positions. These costs include uniforms, computers, firearms, and radios.	\$ 40,512
<hr/>	
Net Expenditure Change	\$ 359,412



Alamance County
General Fund - MRB FY 21-22
Jail

Summary

The Sheriff 's Office operates the jail facility and provides custody, security, care, feeding, and medical welfare of inmates.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 7,022,998	\$ 6,999,196	\$ 7,096,079	\$ 7,425,825	\$ 7,826,435	\$ 8,391,569	\$ 7,923,570
Operations	\$ 2,260,093	\$ 2,537,961	\$ 2,831,025	\$ 2,721,861	\$ 3,051,818	\$ 3,052,393	\$ 3,052,393
Capital Outlay	\$ 409,352	\$ 108,670	\$ 212,940	\$ 167,761	\$ -	\$ -	\$ -
Grant Program	\$ 9,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 9,701,943	\$ 9,645,827	\$ 10,140,044	\$ 10,315,447	\$ 10,878,253	\$ 11,443,962	\$ 10,975,963
% Change		-1%	5%	2%	5%	5%	1%
Department Revenue	\$ 2,966,383	\$ 3,065,462	\$ 3,058,252	\$ 3,387,200	\$ 2,744,400	\$ 2,744,400	\$ 2,744,400
General Revenue Allocation	\$ 6,735,560	\$ 6,580,365	\$ 7,081,792	\$ 6,928,247	\$ 8,133,853	\$ 8,699,562	\$ 8,231,563



Alamance County
General Fund - MRB FY 21-22
Jail

Budget Changes

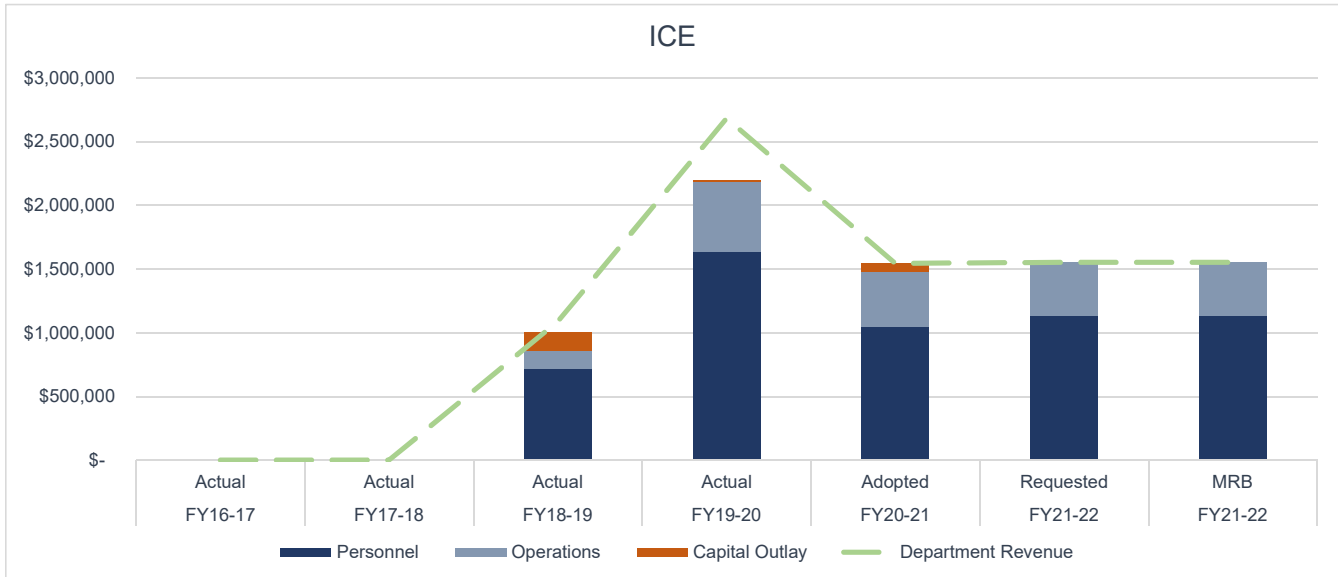
<u>Expenditure Category</u>	<u>Change</u>
Personnel The increases in personnel include a 5% COLA and service bonuses for employees. Additionally, 14 full time positions are frozen for the year.	\$ 97,135
Operations This increase is due to the increased projection for Insurance & Bonds.	\$ 575
Capital Outlay	\$ -
Grant Program	\$ -
<hr/>	
Net Expenditure Change	\$ 97,710



Alamance County
General Fund - MRB FY 21-22
ICE

Summary

The Sheriff 's ICE Program houses Immigration and Customs Enforcement detainees and transports detainees to other facilities as requested by Immigration and Customs Enforcement officers. This program is entirely self-supported with revenues collected through the contract between Alamance County and the Federal Government.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ -	\$ -	\$ 715,217	\$ 1,635,359	\$ 1,050,476	\$ 1,129,226	\$ 1,129,227
Operations	\$ -	\$ -	\$ 144,722	\$ 548,130	\$ 422,024	\$ 422,024	\$ 422,023
Capital Outlay	\$ -	\$ -	\$ 144,690	\$ 9,425	\$ 72,000	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ 1,004,629	\$ 2,192,914	\$ 1,544,500	\$ 1,551,250	\$ 1,551,250
% Change				118%	-30%	0%	0%
Department Revenue	\$ -	\$ -	\$ 1,088,779	\$ 2,681,331	\$ 1,544,500	\$ 1,551,250	\$ 1,551,250
Designated Fund Balance Allocation	\$ -	\$ -	\$ (84,150)	\$ (488,417)	\$ -	\$ -	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Alamance County
General Fund - MRB FY 21-22
ICE

Budget Changes

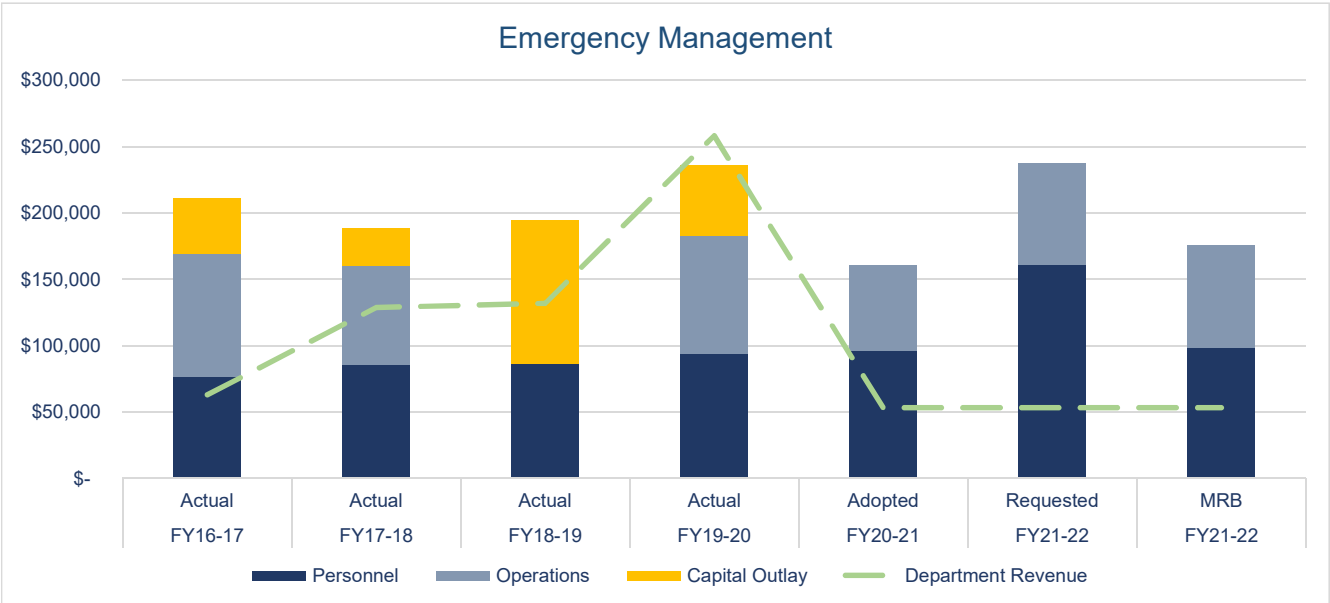
<u>Expenditure Category</u>	<u>Change</u>
Personnel There are increases in personnel expenditures including funding for previously frozen positions, a 5% COLA and service bonuses.	\$ 78,751
Operations The ICE budget reflects revenues and costs for the period July 1, 2021 - Jan 31, 2022.	\$ -
Capital Outlay FY 20-21 capital outlay included 2 transportation vans, while the FY 21-22 MRB includes no vehicles.	\$ (72,000)
<hr/>	
Net Expenditure Change	\$ 6,751



Alamance County
General Fund - MRB FY 21-22
Emergency Management

Summary

Alamance County Emergency Management is to formulate and test response and resource plans for various man-made and natural disasters that occur in our county. These could be tornadoes, winter storms, or transportation accidents on the interstate.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 76,680	\$ 85,370	\$ 86,460	\$ 94,106	\$ 96,238	\$ 160,729	\$ 98,395
Operations	\$ 92,455	\$ 74,919	\$ -	\$ 88,866	\$ 64,015	\$ 76,862	\$ 76,862
Capital Outlay	\$ 42,129	\$ 28,318	\$ 107,856	\$ 52,810	\$ -	\$ -	\$ -
Total Expenditures	\$ 211,264	\$ 188,607	\$ 194,316	\$ 235,782	\$ 160,253	\$ 237,591	\$ 175,257
% Change		-11%	3%	21%	-32%	48%	9%
Department Revenue	\$ 63,044	\$ 128,688	\$ 131,919	\$ 258,200	\$ 53,280	\$ 53,280	\$ 53,280
General Revenue Allocation	\$ 148,220	\$ 59,919	\$ 62,397	\$ (22,418)	\$ 106,973	\$ 184,311	\$ 121,977



Alamance County
General Fund - MRB FY 21-22
Emergency Management

Budget Changes

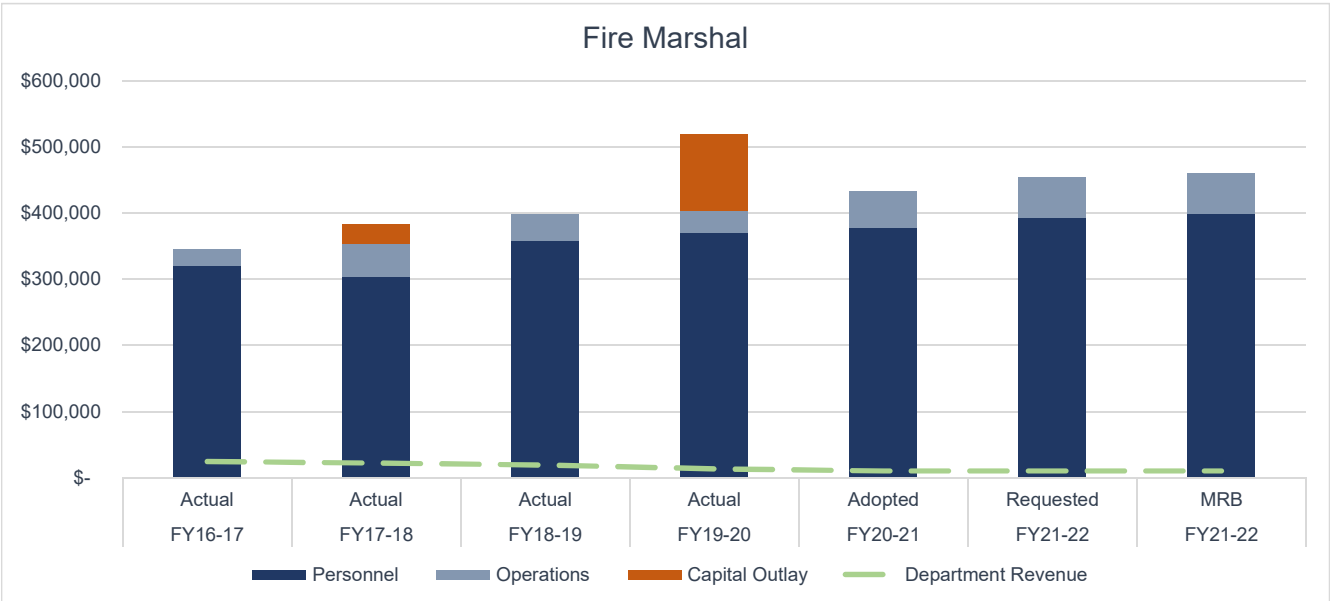
Expenditure Category	Change
Personnel The increase in personnel costs include a 2% COLA.	\$ 2,157
Operations The increase in operations is primarily attributed to the extra allocation anticipated to cover utilities at the Eric Lane property. In addition, increases include additional computer supplies costs associated with elevated activity in the emergency operations center.	\$ 12,847
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 15,004



Alamance County
General Fund - MRB FY 21-22
Fire Marshal and Fire Service

Summary

Alamance County Fire Marshal's Office strives to maintain a county-wide presence through fire code enforcement, fire prevention, public education, and community service while responding in a timely manner to reported structure fires requiring investigation.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 319,801	\$ 303,015	\$ 357,226	\$ 370,789	\$ 376,817	\$ 391,337	\$ 398,377
Operations	\$ 25,810	\$ 50,678	\$ 39,895	\$ 32,962	\$ 54,521	\$ 61,853	\$ 61,853
Capital Outlay	\$ -	\$ 30,033	\$ -	\$ 115,423	\$ -	\$ -	\$ -
Total Expenditures	\$ 345,611	\$ 383,726	\$ 397,121	\$ 519,174	\$ 431,338	\$ 453,190	\$ 460,230
% Change		11%	3%	31%	-17%	5%	7%
Department Revenue	\$ 24,425	\$ 21,795	\$ 19,210	\$ 13,260	\$ 10,000	\$ 10,000	\$ 10,000
General Revenue Allocation	\$ 321,186	\$ 361,931	\$ 377,911	\$ 505,914	\$ 421,338	\$ 443,190	\$ 450,230



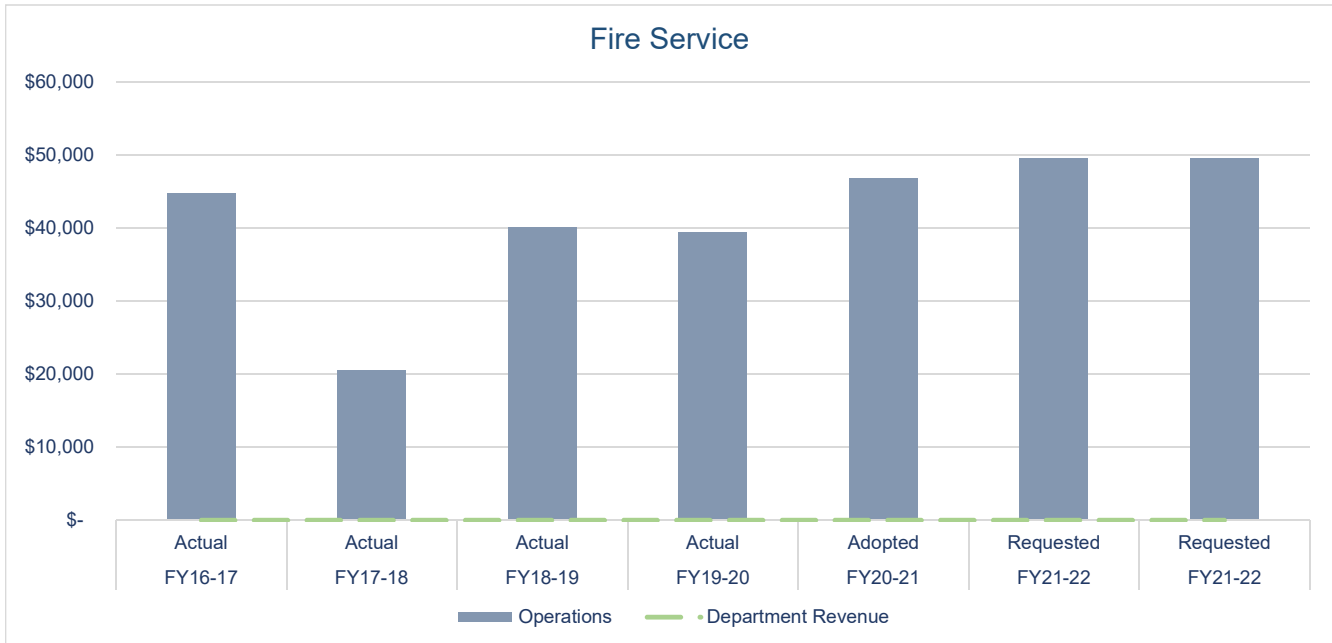
Alamance County
General Fund - MRB FY 21-22
Fire Marshal and Fire Service

Budget Changes - Fire Marshal

<u>Expenditure Category</u>	Change
Personnel The change in personnel expenditures represent a 2% COLA, service bonuses, and career ladder achievements.	\$ 21,560
Operations The change in operation expenditures represent an increase in fuel usage due to anticipated increases in fire inspections. The increase also accounts for higher costs in vehicle maintenance due to the age of the vehicle fleet.	\$ 7,332
Capital Outlay	\$ -
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Net Expenditure Change	\$ 28,892



Alamance County
General Fund - MRB FY 21-22
Fire Marshal and Fire Service



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	Requested
Operations	\$ 44,734	\$ 20,467	\$ 40,083	\$ 39,409	\$ 46,747	\$ 49,537	\$ 49,537
Total Expenditures	\$ 44,734	\$ 20,467	\$ 40,083	\$ 39,409	\$ 46,747	\$ 49,537	\$ 49,537
% Change		-54%	96%	-2%	19%	6%	6%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 44,734	\$ 20,467	\$ 40,083	\$ 39,409	\$ 46,747	\$ 49,537	\$ 49,537



Alamance County
General Fund - MRB FY 21-22
Fire Marshal and Fire Service

Budget Changes - Fire Service

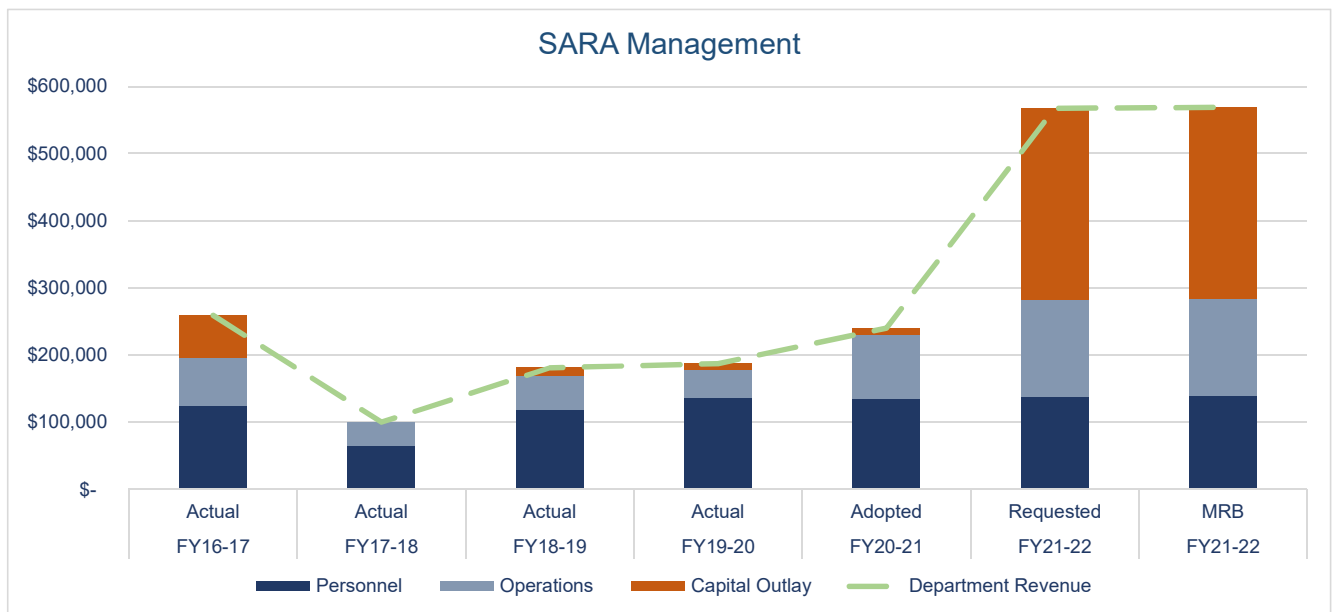
<u>Expenditure Category</u>	Change
Operations The increase in requested operations is attributed to the annual radio service contract with Mobile Communications to cover the cost of tower sites and pager maintenance for the fire departments.	\$ 2,790
<hr/>	
Net Expenditure Change	\$ 2,790



Alamance County
General Fund - MRB FY 21-22
SARA Management

Summary

The current LEPC was established in Alamance County subsequent to the 1986 Superfund Amendment and reauthorization Act (SARA) to respond to the need for communities to know more about chemical hazards in Alamance County and to develop specific local response plans for Alamance County. This committee consists of representatives from industry, interested community members, government officials, and individuals from specific agencies who assure that Alamance County has the planning and resource capabilities for Chemical Emergencies. The primary responsibility is to protect the public health and the environment from chemical hazards by continually identifying facilities that manufacture, process or store these materials in Alamance County. This responsibility extends to informing and educating the public about methods it can use to protect itself and to assist governmental agencies to become better prepared to meet possible emergency events caused by these hazardous materials.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 123,885	\$ 65,826	\$ 118,239	\$ 135,797	\$ 134,865	\$ 136,543	\$ 139,104
Operations	\$ 72,227	\$ 34,209	\$ 50,375	\$ 41,505	\$ 95,135	\$ 145,910	\$ 144,820
Capital Outlay	\$ 63,160	\$ -	\$ 12,457	\$ 9,971	\$ 10,000	\$ 285,000	\$ 285,000
Total Expenditures	\$ 259,272	\$ 100,035	\$ 181,071	\$ 187,273	\$ 240,000	\$ 567,453	\$ 568,924
% Change		-61%	81%	3%	28%	136%	137%
Department Revenue	\$ 215,338	\$ 233,781	\$ 236,598	\$ 252,181	\$ 240,000	\$ 240,000	\$ 240,000
Designated FB Allocation	\$ 43,934	\$ (133,746)	\$ (55,527)	\$ (64,908)	\$ -	\$ 327,453	\$ 328,924
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Alamance County
General Fund - MRB FY 21-22
SARA Management

Budget Changes

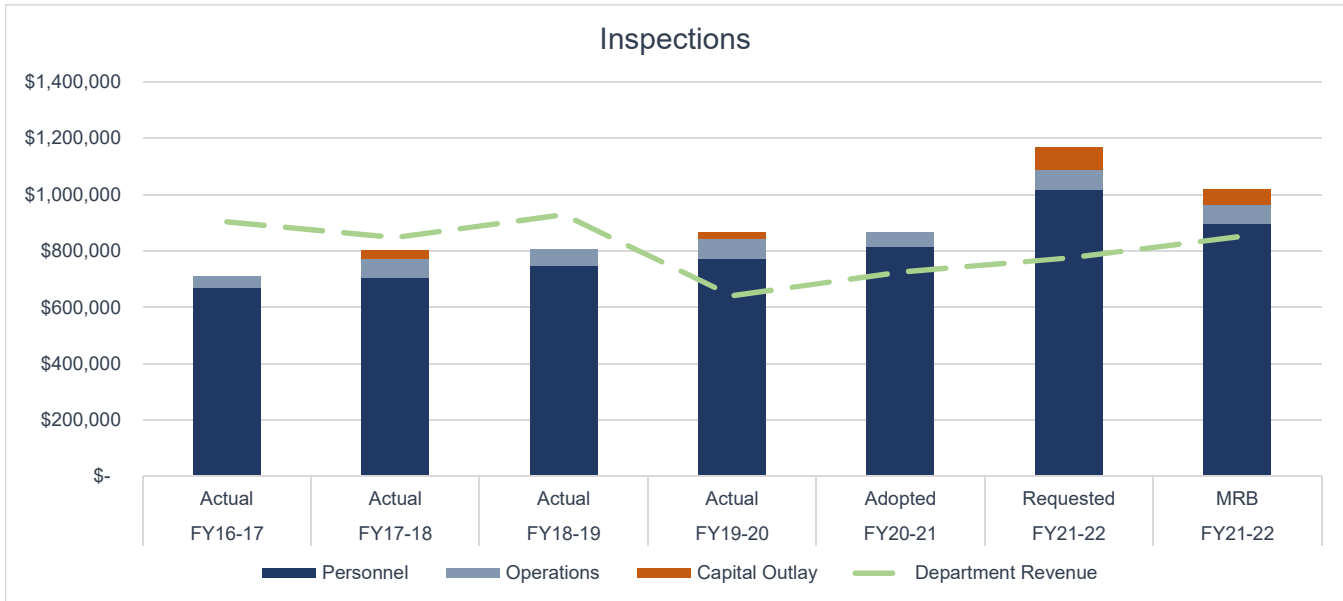
Expenditure Category	Change
Personnel The increase in personnel costs are due to a 2% COLA and adjustments made to elective benefits in the November 2020 open enrollment period.	\$ 4,239
Operations The operational increase includes a slight inflationary adjustment to contracted services (\$3,700), an inflation in insurance & bonds, a \$46,500 increase to professional services related to the implementation of the Continuity of Operations Plan (COOP), and insurance & bond inflation.	\$ 49,685
Capital Outlay The requested budget includes a request of \$275,000 allocated for the replacement of the mission-control mobile headquarters, MC-1. In addition, mobile radio replacements are budgeted at \$10,000. Funds for these items are available from SARA's designated fund balance.	\$ 275,000
<hr/>	
Net Expenditure Change	\$ 328,924



Alamance County General Fund - MRB FY 21-22 Inspections

Summary

Inspections administers and enforces NC technical codes. Inspections also receives and processes permit applications and issues orders to correct violations.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 669,103	\$ 702,381	\$ 746,939	\$ 771,614	\$ 814,183	\$ 1,015,867	\$ 894,133
Operations	\$ 40,766	\$ 69,823	\$ 57,958	\$ 69,822	\$ 49,943	\$ 70,019	\$ 70,019
Capital Outlay	\$ -	\$ 31,197	\$ -	\$ 24,829	\$ -	\$ 81,000	\$ 54,000
Total Expenditure	\$ 709,869	\$ 803,401	\$ 804,897	\$ 866,265	\$ 864,126	\$ 1,166,886	\$ 1,018,152
% Change		13%	0%	8%	0%	35%	18%
Department Revenue	\$ 903,707	\$ 847,113	\$ 928,590	\$ 640,879	\$ 725,000	\$ 775,000	\$ 850,000
Designated Inspections FB	\$ (193,838)	\$ (43,712)	\$ (123,693)	\$ 225,386	\$ 139,126	\$ 391,886	\$ 168,152



Alamance County
General Fund - MRB FY 21-22
Inspections

Budget Changes

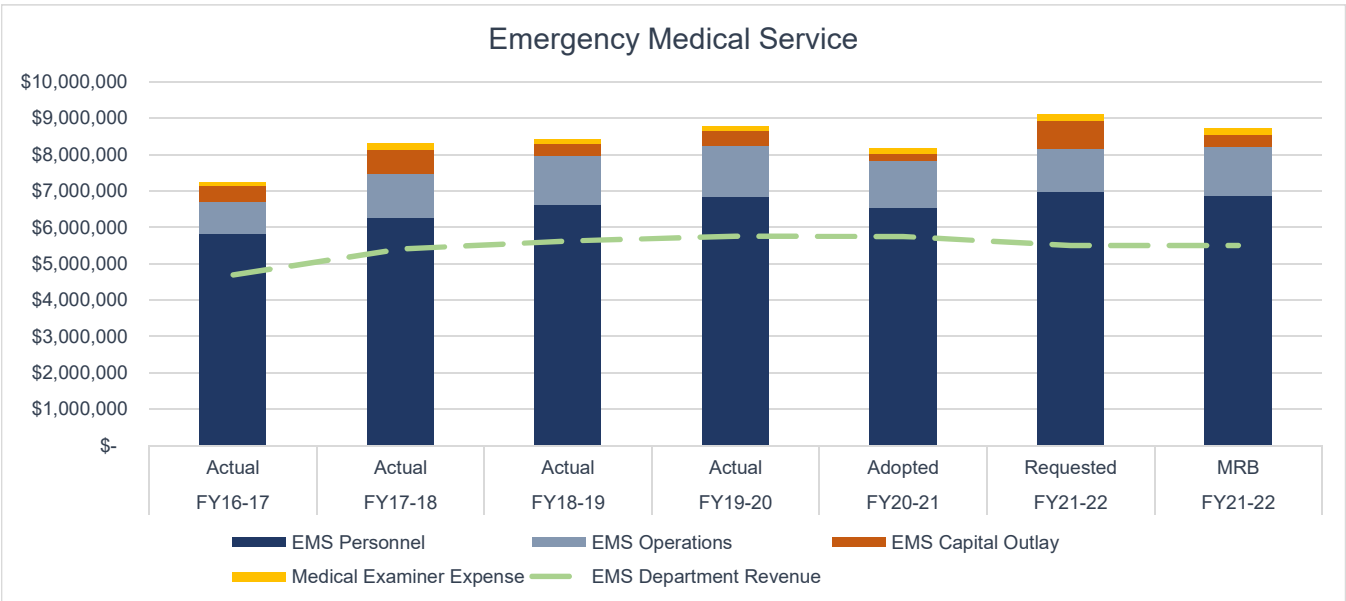
Expenditure Category	Change
Personnel The change in personnel expenditures represents a 2% COLA, service bonuses, and increases in benefit selections during open enrollment.	\$ 79,950
Operations The increase in operations includes computer supplies \$12,500 (Cell phone updates \$4,200; Credit card machine updates for federal compliance \$6,000; Copier Lease \$1,500; Inflation \$800), inflationary adjustment to auto supplies, inflation to general supplies, digital codes books (\$2,300), and increased training expenses to keep inspectors certified. Decreased operations include telephone & postage, and vehicle maintenance.	\$ 20,076
Capital Outlay 2 requested vehicles at cost of \$27,000 each	\$ 54,000
<hr/>	
Net Expenditure Change	\$ 154,026



Alamance County
General Fund - MRB FY 21-22
Emergency Medical Service & Community Paramedicine

Summary

Alamance County EMS provides both emergency and non-emergency ambulance transportation to the citizens and visitors to Alamance County. EMS utilizes nine paramedic level ambulances and two convalescent ambulances to provide these services. These ambulances are based out of two bases in Burlington and one base in Graham. In addition, EMS utilizes three one person quick response (Medic) units in the more rural parts of the county. EMS also has a supervisor on duty 24/7 to ensure for smooth operations and to ensure the crews have the equipment and supplies necessary.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
EMS Personnel	\$ 5,799,044	\$ 6,257,914	\$ 6,604,253	\$ 6,826,358	\$ 6,548,562	\$ 6,971,598	\$ 6,867,762
EMS Operations	\$ 904,266	\$ 1,231,844	\$ 1,349,162	\$ 1,392,101	\$ 1,288,185	\$ 1,187,831	\$ 1,352,831
EMS Capital Outlay	\$ 439,434	\$ 630,838	\$ 332,094	\$ 443,315	\$ 195,000	\$ 764,300	\$ 315,000
Total EMS Expenditure	\$ 7,142,744	\$ 8,120,596	\$ 8,285,509	\$ 8,661,774	\$ 8,031,747	\$ 8,923,729	\$ 8,535,593
% Change		14%	2%	5%	-7%	11%	6%
EMS Department Revenue	\$ 4,689,804	\$ 5,402,592	\$ 5,622,467	\$ 5,755,245	\$ 5,743,200	\$ 5,501,000	\$ 5,501,000
Medical Examiner Expense	\$ 103,750	\$ 167,650	\$ 116,500	\$ 125,050	\$ 140,000	\$ 165,000	\$ 165,000
% Change		62%	-31%	7%	12%	18%	18%
General Revenue Allocation	\$ 2,556,690	\$ 2,885,654	\$ 2,779,542	\$ 3,031,579	\$ 2,428,547	\$ 3,587,729	\$ 3,199,593



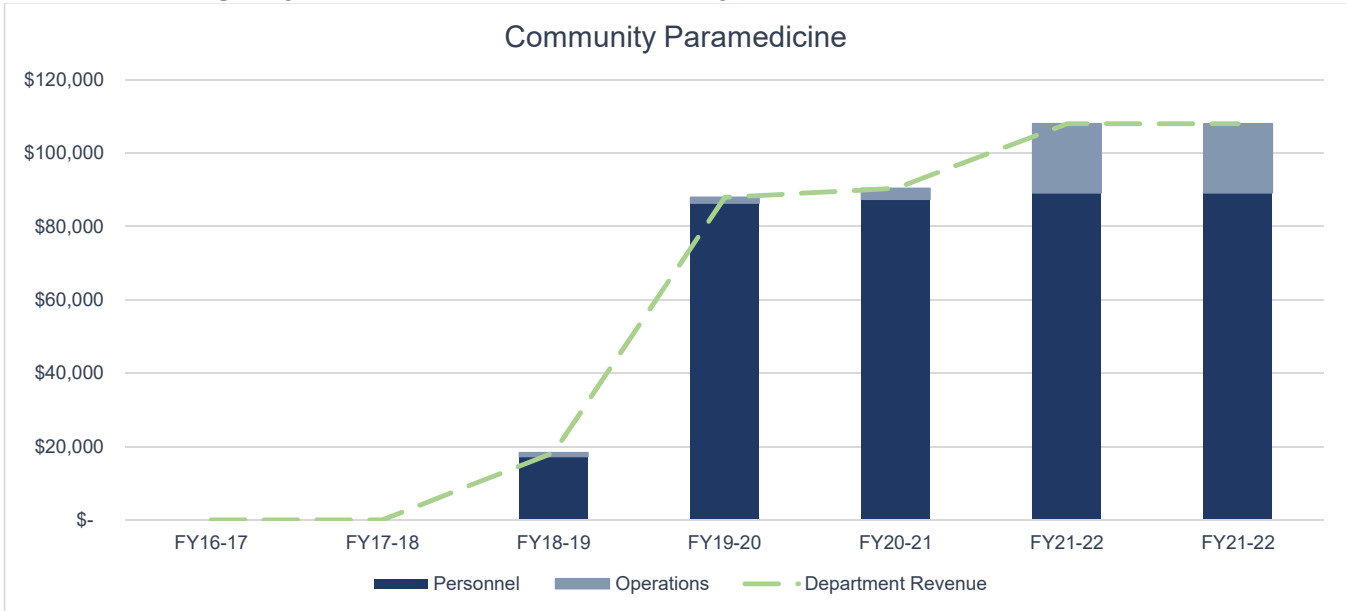
Alamance County
General Fund - MRB FY 21-22
Emergency Medical Service & Community Paramedicine

Budget Changes - Emergency Medical Services

<u>Expenditure Category</u>	Change
Personnel Personnel costs have increased due to a 2% COLA, service bonuses for employees, and the inclusion of a full year of fluctuating work week adjustments compared to the half-year allocation in FY20-21.	\$ 319,200
Operations Major operational changes include \$105,908 lower allocation in contracted services and a \$25,626 lower allocation in communications. Additionally, inflationary adjustments have been requested for medical supplies, janitorial supplies, and utilities.	\$ 64,646
Capital Outlay The increase in capital outlay from FY 20-21 includes one new ambulance (\$200,000) and an ambulance remount (\$115,000).	\$ 120,000
Medical Examiner Medical Examiner costs are budgeted for inflation and expected increases in the coming fiscal year to cover County-wide morgue transportation.	\$ 25,000
<hr/>	
Net Expenditure Change	\$ 528,846



Alamance County
General Fund - MRB FY 21-22
Emergency Medical Service & Community Paramedicine



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 Requested
Personnel	\$ -	\$ -	\$ 17,250	\$ 86,429	\$ 87,411	\$ 89,219	\$ 89,219
Operations	\$ -	\$ -	\$ 1,055	\$ 1,499	\$ 3,000	\$ 18,781	\$ 18,781
Total Expenditure	\$ -	\$ -	\$ 18,305	\$ 87,928	\$ 90,411	\$ 108,000	\$ 108,000
% Change				380%	3%	19%	19%
Department Revenue	\$ -	\$ -	\$ 27,500	\$ 65,150	\$ 90,411	\$ 108,000	\$ 108,000
Des. FB Allocation	\$ -	\$ -	\$ (9,195)	\$ 22,778	\$ -	\$ -	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Alamance County
General Fund - MRB FY 21-22
Emergency Medical Service & Community Paramedicine

Budget Changes - Community Paramedicine

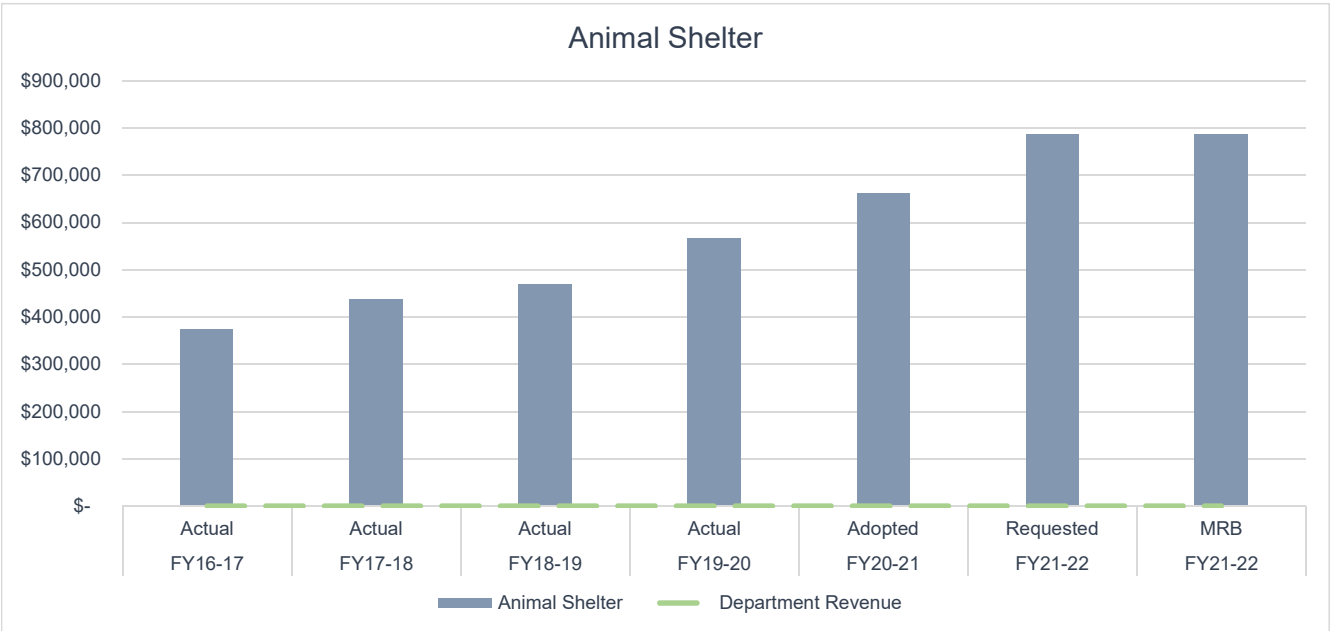
<u>Expenditure Category</u>	Change
Personnel Personnel changes include a 2% COLA and service bonus for the one existing employee.	\$ 1,808
Operations Operational increases include inflationary adjustments to medical/scientific supplies and vehicle gasoline/supplies.	\$ 15,781
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 17,589



Alamance County
General Fund - MRB FY 21-22
Animal Shelter

Summary

Alamance County has an agreement with the City of Burlington to operate the Animal Shelter. Total costs are reflected in the City of Burlington's budget. The City of Burlington is reimbursed by Alamance County and other municipalities for allocated costs.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Animal Shelter	\$ 373,725	\$ 436,274	\$ 468,748	\$ 566,912	\$ 660,565	\$ 786,713	\$ 786,713
Total Expenditures	\$ 373,725	\$ 436,274	\$ 468,748	\$ 566,912	\$ 660,565	\$ 786,713	\$ 786,713
% Change		17%	7%	21%	17%	19%	19%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Dependence	\$ 373,725	\$ 436,274	\$ 468,748	\$ 566,912	\$ 660,565	\$ 786,713	\$ 786,713



Alamance County
General Fund - MRB FY 21-22
Animal Shelter

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Animal Shelter Increases to Alamance County's share of operations at the Burlington Animal Shelter result from City of Burlington's determination of expected increase in costs next fiscal year. Alamance County's share is 56.02% of total operations, with other municipalities contributing a proportional share.	\$ 126,148
Net Expenditure Change	\$ 126,148



Alamance County
General Fund - MRB FY 21-22
Central Communications

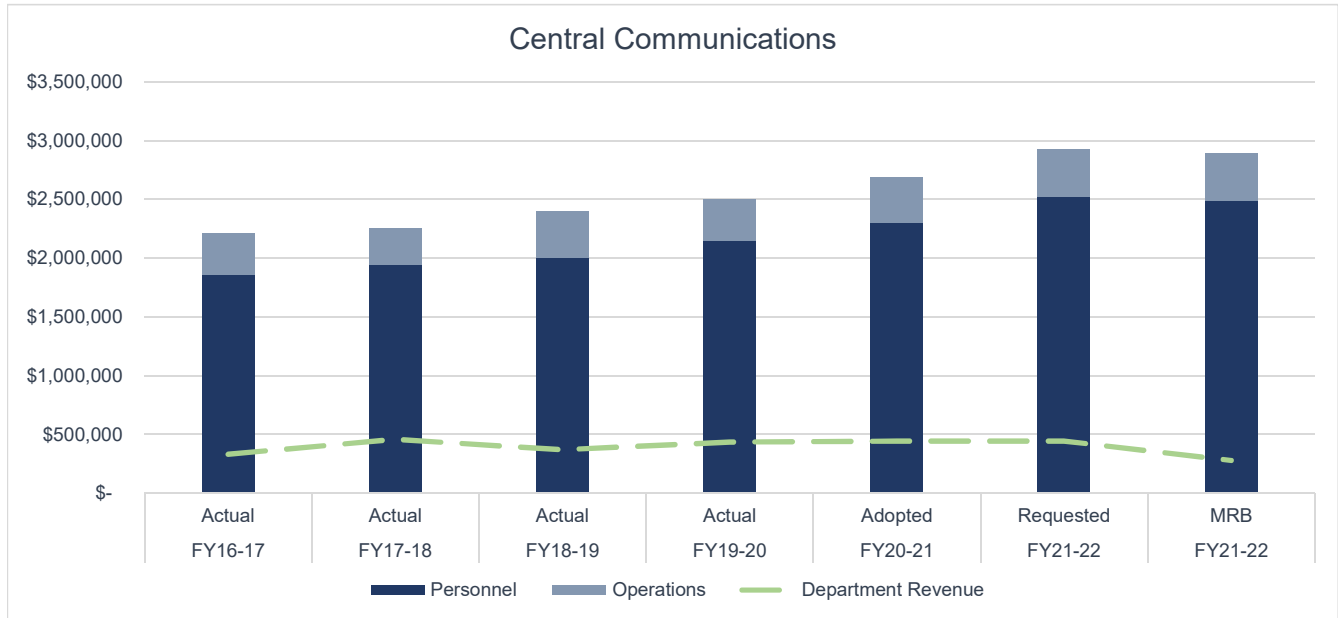
Summary

Mission Statement: *Alamance County Central Communications endeavors to provide exceptional dispatch services to the Public Safety agencies in which we serve. We are committed to serve the citizens, visitors, and emergency responders of Alamance County with the highest standards to protect life and property.*

Alamance County Central Communications is the Primary Safety Answering Point (PSAP) for Alamance County in which the staff are responsible for answering all 911 calls that are made in Alamance County. Our Emergency Communications Center is responsible for dispatching (7) different law enforcement agencies, Alamance County EMS and Rescue, (11) municipal/rural fire departments across the county and notifying public service utilities upon request. We provide mutual aid assistance requests for surrounding agencies and counties including but not limited to: Burlington Police and Fire, Graham Police and Fire, Guilford County, Orange County, Chatham County, Caswell County, State Highway Patrol and Randolph County. The telecommunicators within our center are all certified in the International Academy of Emergency Dispatch for call-processing protocols including Emergency Police, Fire and Medical Dispatch. Alamance County Telecommunicators are all trained to give life-saving instructions. The Telecommunicators serve dual roles as they are trained to answer emergency and non-emergency calls and dispatch emergency responders simultaneously. The staff at the center must maintain all state and national credentials with a required amount of yearly training and additional training in preparation for emergency situations. In addition to the commitment we provide each day we also give back to the community with a gift drive during the holiday season. During the course of the year we have been involved in numerous career days and provided tours of the center for public education. Alamance County Telecommunicators have a very stressful job, they typically take many calls, deal with stressful situations, and must endure the pressure of responding quickly and calmly in life-threatening situations.



Alamance County
General Fund - MRB FY 21-22
Central Communications



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 1,858,148	\$ 1,943,497	\$ 1,999,987	\$ 2,149,435	\$ 2,303,270	\$ 2,521,679	\$ 2,487,598
Operations	\$ 356,841	\$ 307,844	\$ 392,849	\$ 354,529	\$ 386,819	\$ 402,630	\$ 402,630
Capital Outlay	\$ -	\$ 2,584,631	\$ -	\$ 303,270	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,214,989	\$ 4,835,972	\$ 2,392,836	\$ 2,807,234	\$ 2,690,089	\$ 2,924,309	\$ 2,890,228
% Change		118%	-51%	17%	-4%	9%	7%
Department Revenue	\$ 330,875	\$ 457,710	\$ 369,573	\$ 434,120	\$ 444,166	\$ 444,166	\$ 278,611
General Revenue Allocation	\$ 1,884,114	\$ 4,378,262	\$ 2,023,263	\$ 2,373,114	\$ 2,245,923	\$ 2,480,143	\$ 2,611,617



Alamance County
General Fund - MRB FY 21-22
Central Communications

Budget Changes

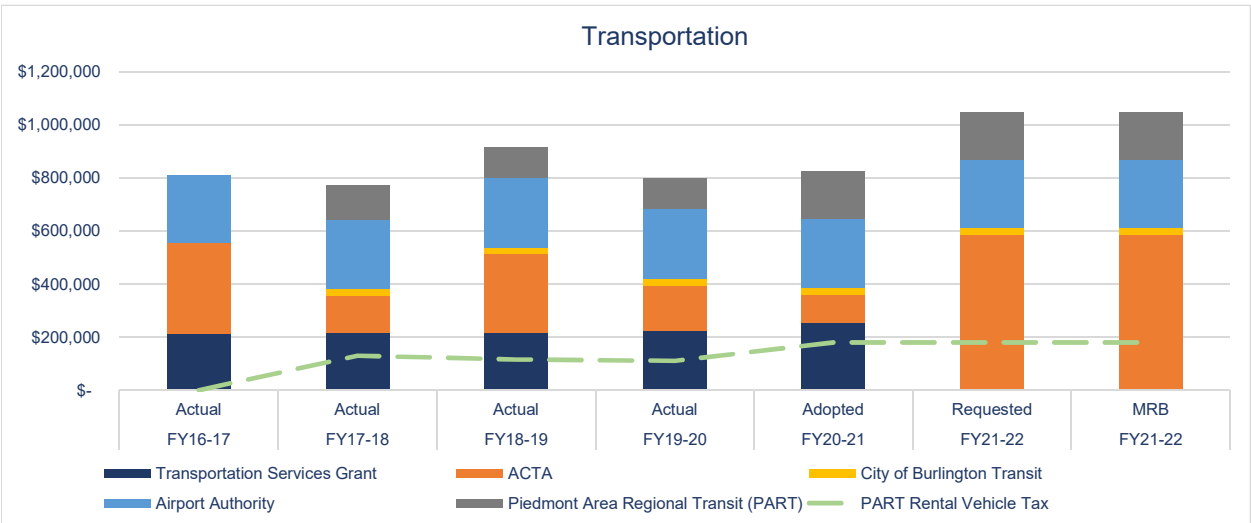
<u>Expenditure Category</u>	<u>Change</u>
Personnel The change in personnel category expenditures is the result of one new Telecommunicator position at a total cost of \$50,142, a full year of fluctuating work week transition, a 2% COLA, and service bonuses.	\$ 184,328
Operations The change in operations represent inflationary adjustments to various department supplies, automotive supplies, and dues & subscriptions. Additional APCO accreditation (\$500) and staffing software (\$4,000) are also included.	\$ 15,811
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ 200,139



Alamance County
General Fund - MRB FY 21-22
Transportation

Summary

Alamance County funds transportation through a variety of general revenue allocations and programmatic funding sources. Local institutions receiving general revenue allocations are: Alamance County Transit Authority (ACTA), the City of Burlington, and the Burlington-Alamance Airport Authority. ACTA also receives funding through the Home & Community Care Block Grant, which is presented on the Elderly Services summary page. In addition to general revenue allocations, Alamance County receives and allocates a special rental vehicle tax to the Piedmont Authority for Regional Transportation (PART). In prior years, Alamance County has also received and allocated a Transportation Services Grant, a portion of which also was provided to ACTA. That grant is no longer included in the FY22 budget.



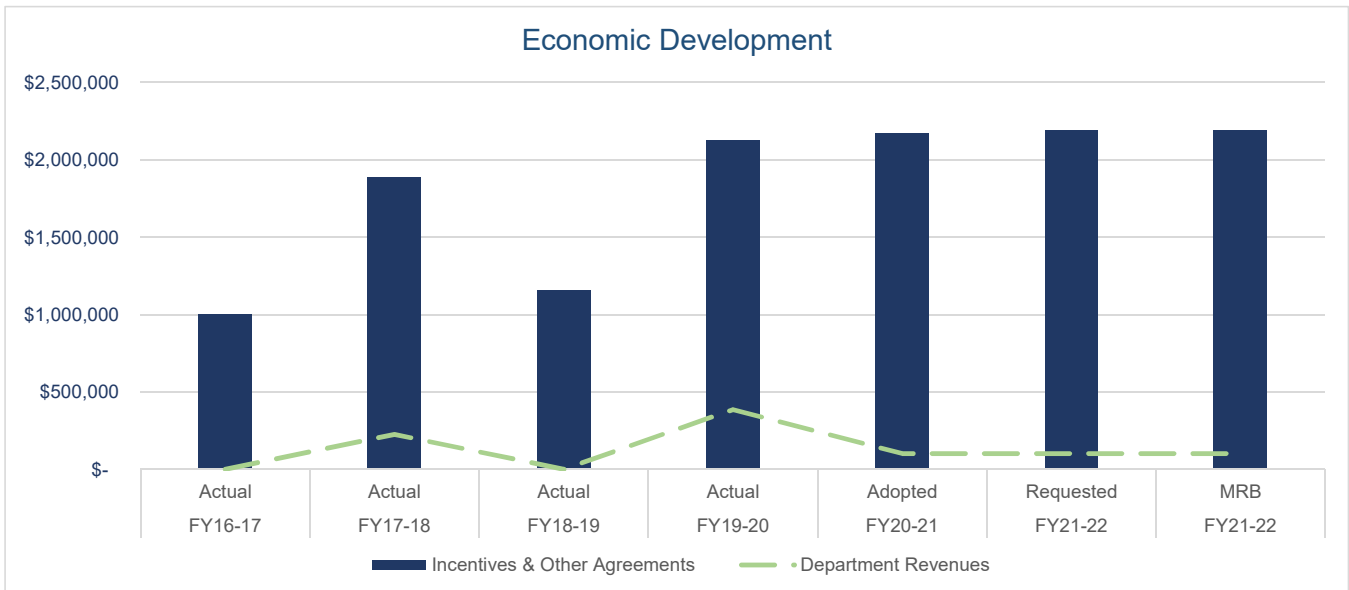
	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
ACTA	\$ 346,622	\$ 139,265	\$ 296,787	\$ 169,588	\$ 107,514	\$ 584,900	\$ 584,900
City of Burlington Transit	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Airport Authority	\$ 252,321	\$ 262,321	\$ 262,321	\$ 262,321	\$ 259,698	\$ 259,698	\$ 259,698
Piedmont Area Regional Transit (PART)	\$ -	\$ 130,382	\$ 115,330	\$ 114,382	\$ 180,000	\$ 180,000	\$ 180,000
Transportation Services Grant	\$ 212,127	\$ 216,195	\$ 216,387	\$ 225,268	\$ 252,868	\$ -	\$ -
Total Expenditures	\$ 811,070	\$ 773,163	\$ 915,825	\$ 796,559	\$ 825,080	\$ 1,049,598	\$ 1,049,598
% Change		-5%	18%	-13%	4%	27%	27%
PART Rental Vehicle Tax	\$ -	\$ 130,344	\$ 115,368	\$ 111,328	\$ 180,000	\$ 180,000	\$ 180,000
ACTA Loan Repayment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 465,000	\$ 465,000
Transportation Services Grant	\$ 216,501	\$ 216,508	\$ 213,374	\$ 253,080	\$ 252,868	\$ -	\$ -
Total Revenues	\$ 216,501	\$ 346,852	\$ 328,742	\$ 364,408	\$ 432,868	\$ 645,000	\$ 645,000
General Revenue Allocation	\$ 594,569	\$ 426,311	\$ 587,083	\$ 432,151	\$ 392,212	\$ 404,598	\$ 404,598



Alamance County
General Fund - MRB FY 21-22
Economic Development

Summary

The Economic Development budget unit represents the expenditures associated with existing or forthcoming agreements to promote economic activity in Alamance County. A portion of these expenditures are direct economic incentive payments, determined by previously approved agreements, to corporations that have chosen Alamance County as home to their operations. When the company meets the terms of the agreement involving capital investments that improve property values and provide a certain number of jobs, they are eligible to receive the economic incentive payment. Other expenditures in this budget unit include financial support to non-county institutions that promote economic activity and expansion, including the Alamance Chamber of Commerce.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Incentives & Other Agreements	\$ 999,193	\$ 1,889,383	\$ 1,157,516	\$ 2,126,968	\$ 2,166,988	\$ 2,188,600	\$ 2,188,600
Total Expenditures	\$ 999,193	\$ 1,889,383	\$ 1,157,516	\$ 2,126,968	\$ 2,166,988	\$ 2,188,600	\$ 2,188,600
% Change		89%	-39%	84%	2%	1%	1%
Department Revenues	\$ -	\$ 224,978	\$ -	\$ 386,145	\$ 102,000	\$ 102,000	\$ 102,000
General Revenue Allocation	\$ 999,193	\$ 1,664,405	\$ 1,157,516	\$ 1,740,823	\$ 2,064,988	\$ 2,086,600	\$ 2,086,600



Alamance County
General Fund - MRB FY 21-22
Economic Development

Budget Changes

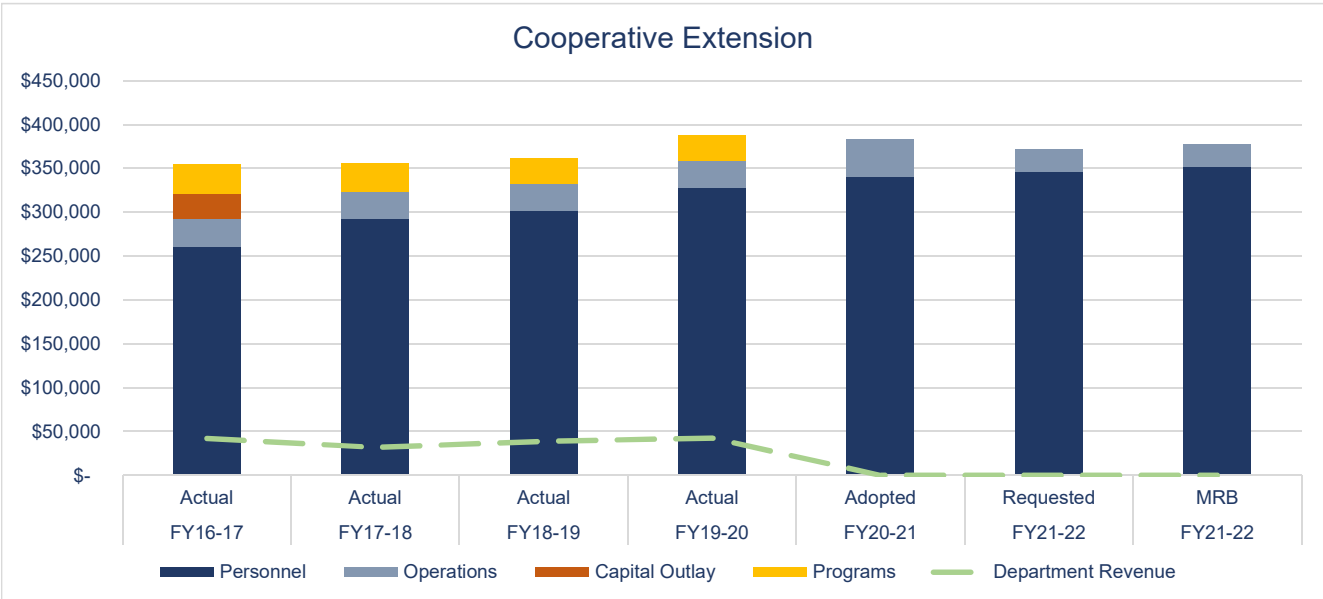
<u>Expenditure Category</u>		Change	Change
Incentives & Other Agreements:		\$ 21,612	\$ 21,612
Incentives and other agreements include: Chamber of Commerce, Sheetz Incentive, NC Commerce Park, NCCP Revenue Sharing Agreement, Wal-Mart, Lotus Bakeries, City of Burlington-Airport Sewer, Lidl, Alamance Foods, and additional Economic Development Grants.			
	Net Expenditure Change	\$ 21,612	\$ 21,612



Alamance County General Fund - MRB FY 21-22 Cooperative Extension

Summary

Alamance County Cooperative Extension provides educational programming for Alamance citizens in the areas of agricultural field crops, livestock, commercial, and consumer horticulture and 4-H youth development.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 260,599	\$ 292,114	\$ 301,496	\$ 327,976	\$ 340,272	\$ 346,186	\$ 352,112
Operations	\$ 31,271	\$ 31,084	\$ 30,739	\$ 30,645	\$ 43,026	\$ 25,277	\$ 25,277
Capital Outlay	\$ 29,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Programs	\$ 33,248	\$ 32,477	\$ 29,483	\$ 28,711	\$ -	\$ -	\$ -
Total Expenditures	\$ 354,566	\$ 355,675	\$ 361,718	\$ 387,332	\$ 383,298	\$ 371,463	\$ 377,389
% Change		0%	2%	7%	-1%	-3%	-2%
Department Revenue	\$ 42,229	\$ 31,859	\$ 38,950	\$ 42,474	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 312,337	\$ 323,816	\$ 322,768	\$ 344,858	\$ 383,298	\$ 371,463	\$ 377,389



Alamance County
General Fund - MRB FY 21-22
Cooperative Extension

Budget Changes

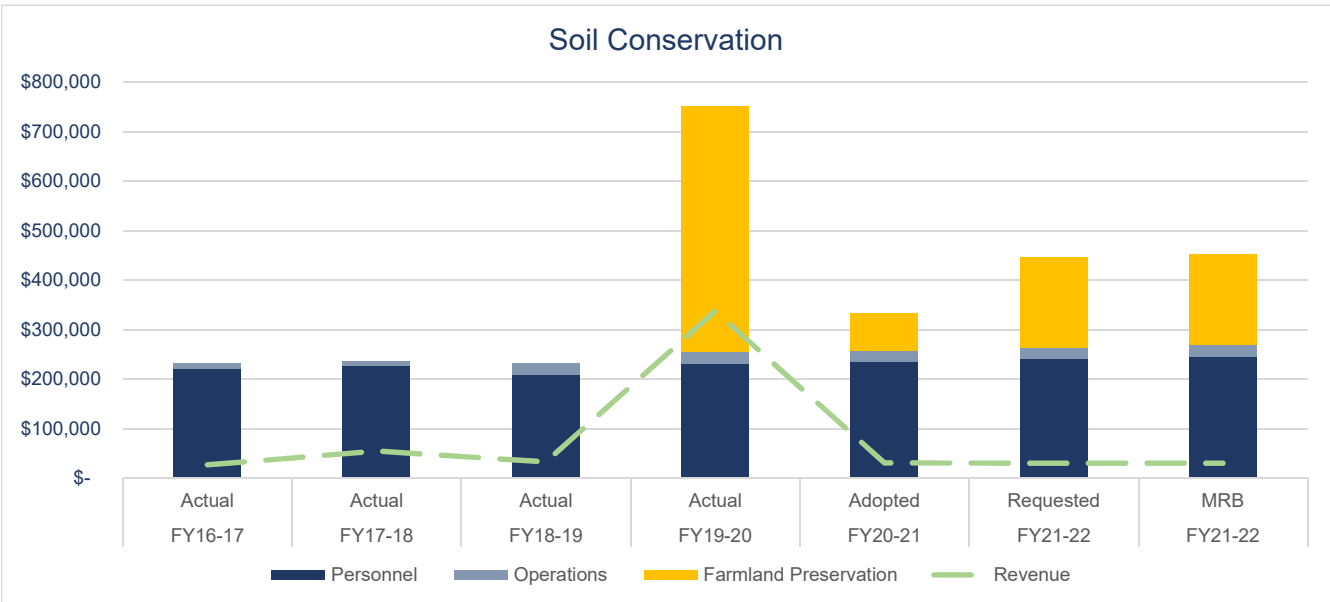
<u>Expenditure Category</u>	Change
Personnel Personnel changes reflect expected salary increase from State of North Carolina for <i>send-in</i> employees and one employee's title promotion (pending certification), a 2% COLA, and a service bonus.	\$ 11,840
Operations Operational changes represent the net result of inflationary adjustments to building maintenance and insurance. Requests also include supplies for summer programs. The FY21-22 budget removes \$19,422 allocated in the previous year for utilities, which will be paid by the Maintenance Department in the future.	\$ (17,749)
Capital Outlay	\$ -
Programs	\$ -
<hr/>	
Net Expenditure Change	\$ (5,909)



Alamance County
General Fund - MRB FY 21-22
Soil Conservation

Summary

As a governmental subdivision of the state, the Alamance Soil and Water Conservation District Board carries out a comprehensive natural resource program in Alamance County. The District is non regulatory and works to provide information and technical assistance to farmers and landowners to effectively manage their natural resources. The staff provides conservation planning, basic design, layout and installation for Best Management Practices on farmland upon landowners request. Technical assistance is also given to urban customers who are having soil and water drainage issues on their property. The District sponsors and develops educational programs for youth and adults and is responsible for administering the Farmland Preservation Program.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 221,505	\$ 225,755	\$ 208,720	\$ 230,197	\$ 235,383	\$ 239,606	\$ 243,852
Operations	\$ 11,214	\$ 10,223	\$ 22,698	\$ 23,340	\$ 22,756	\$ 23,930	\$ 23,930
Farmland Preservation	\$ -	\$ -	\$ -	\$ 497,313	\$ 75,000	\$ 183,550	\$ 183,550
Total Expenditures	\$ 232,719	\$ 235,978	\$ 231,418	\$ 750,850	\$ 333,139	\$ 447,086	\$ 451,332
% Change		1%	-2%	224%	-56%	34%	35%
Revenue	\$ 26,510	\$ 54,237	\$ 32,254	\$ 337,303	\$ 30,500	\$ 30,000	\$ 30,000
General Revenue Allocation	\$ 206,209	\$ 181,741	\$ 199,164	\$ 413,547	\$ 302,639	\$ 417,086	\$ 421,332



Alamance County
General Fund - MRB FY 21-22
Soil Conservation

Budget Changes

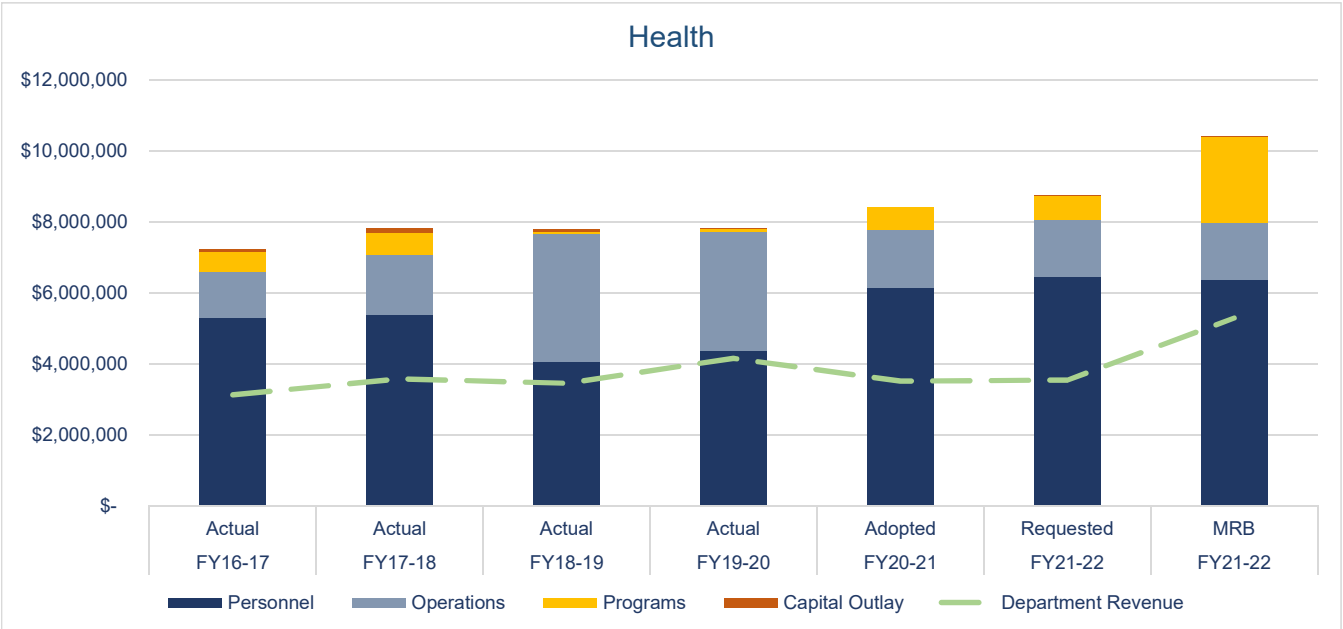
Expenditure Category	Change
Personnel The increase in personnel expenditures represent the effects of a 2% COLA and service bonuses.	\$ 8,469
Operations The change in operations represents the net effect of small inflationary adjustments to department supplies, educational supplies, no-till drill maintenance, and insurance, and a decrease to training expenses.	\$ 1,174
Farmland Preservation The \$108,000 increase represents the reinstatement of Pre-Covid-19 levels of farmland preservation funding from \$75,000 in FY 20-21 to \$183,550 in FY 21-22, and additional allocations requested by the Voluntary Agriculture District Board.	\$ 108,550
<hr/>	
Net Expenditure Change	\$ 118,193



Alamance County
General Fund - MRB FY 21-22
Health

Summary

The Health Department provides general clinical services including family planning, prenatal care, child health, communicable disease, behavioral health and immunizations, and health education and outreach. It also provides food inspections and on-site well and wastewater inspections, nutrition education and counseling, and children's dental services.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 5,282,712	\$ 5,356,513	\$ 4,049,278	\$ 4,345,130	\$ 6,122,099	\$ 6,439,200	\$ 6,350,943
Operations	\$ 1,307,625	\$ 1,714,577	\$ 3,594,591	\$ 3,381,308	\$ 1,656,211	\$ 1,628,072	\$ 1,628,072
Programs	\$ 567,348	\$ 613,342	\$ 55,615	\$ 72,443	\$ 622,373	\$ 647,356	\$ 2,397,356
Capital Outlay	\$ 66,272	\$ 133,427	\$ 77,811	\$ 34,813	\$ -	\$ 23,000	\$ 25,000
Total Expenditures	\$ 7,223,957	\$ 7,817,859	\$ 7,777,295	\$ 7,833,694	\$ 8,400,683	\$ 8,737,628	\$ 10,401,371
% Change		8%	-1%	1%	7%	4%	24%
Department Revenue	\$ 3,119,797	\$ 3,575,280	\$ 3,443,629	\$ 4,149,983	\$ 3,510,240	\$ 3,536,991	\$ 5,286,991
General Revenue Allocation	\$ 4,104,160	\$ 4,242,579	\$ 4,333,666	\$ 3,683,711	\$ 4,890,443	\$ 5,200,637	\$ 5,114,380



Alamance County
General Fund - MRB FY 21-22
Health

Budget Changes

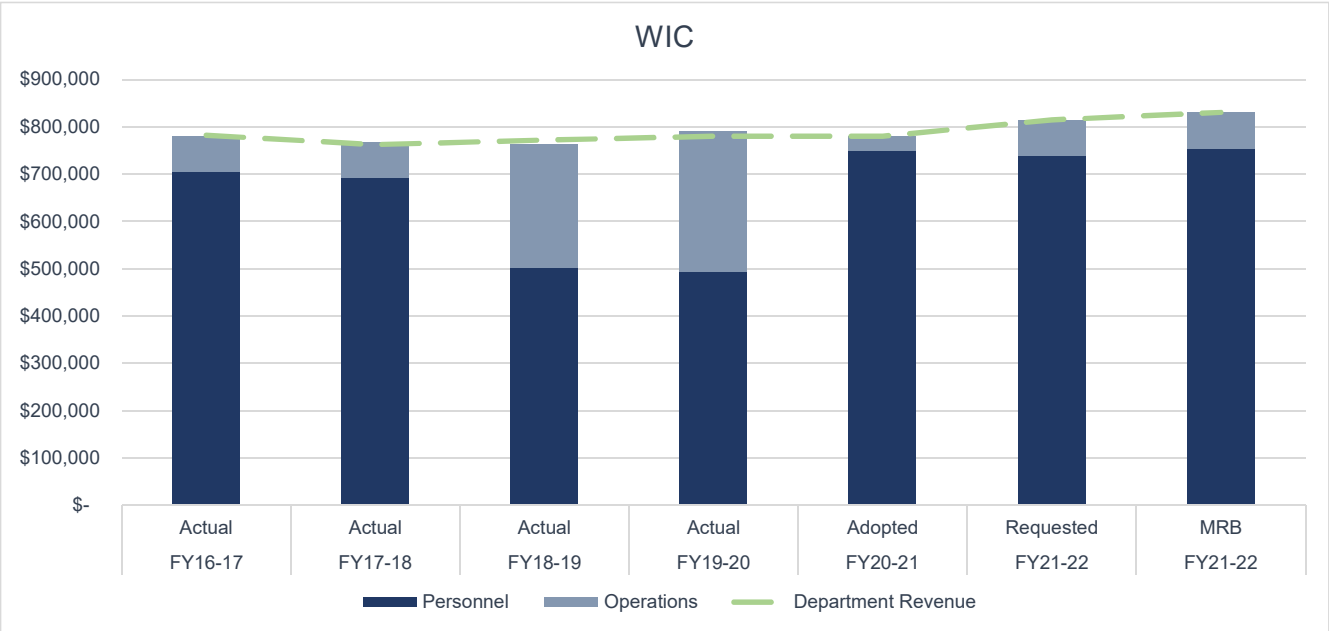
<u>Expenditure Category</u>	Change
Personnel Personnel increases include a 2% COLA, service bonuses and a full year salary adjustment for nursing reclassifications executed in FY 20-21.	\$ 228,844
Operations Operational decreases include professional services (-\$15,050), computer supplies (-\$20,916), small tools (\$-5,681). Increases are budgeted for training, automotive maintenance, uniforms, and utilities.	\$ (28,139)
Programs Multiple programmatic changes. See attached worksheet.	\$ 1,774,983
Capital Outlay Capital outlay increase includes pre-natal heartrate monitors.	\$ 25,000
<hr/>	
Net Expenditure Change	\$ 2,000,688



Alamance County
General Fund - MRB FY 21-22
WIC

Summary

Special supplemental Nutrition Program for Women, Infants, and Children (WIC) is a nutrition program for women who are having a baby, breastfeeding mothers with a baby under 12 months old, women who are not breastfeeding with a baby under 6 months old, and children up to 5 years old. WIC offers nutrition education and medical nutrition therapy. WIC is a federally funded program that receives no local funds in Alamance County.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 704,835	\$ 691,681	\$ 501,259	\$ 493,757	\$ 749,472	\$ 739,143	\$ 752,332
Operations	\$ 75,832	\$ 74,475	\$ 261,858	\$ 296,542	\$ 30,540	\$ 75,375	\$ 78,041
Total Expenditures	\$ 780,667	\$ 766,156	\$ 763,117	\$ 790,299	\$ 780,012	\$ 814,518	\$ 830,373
% Change		-2%	0%	4%	-1%	4%	6%
Department Revenue	\$ 781,956	\$ 762,246	\$ 771,802	\$ 779,689	\$ 780,012	\$ 814,518	\$ 830,373
Designated FB Allocation	\$ (1,289)	\$ 3,910	\$ (8,685)	\$ 10,610	\$ -	\$ -	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Alamance County
General Fund - MRB FY 21-22
WIC

Budget Changes

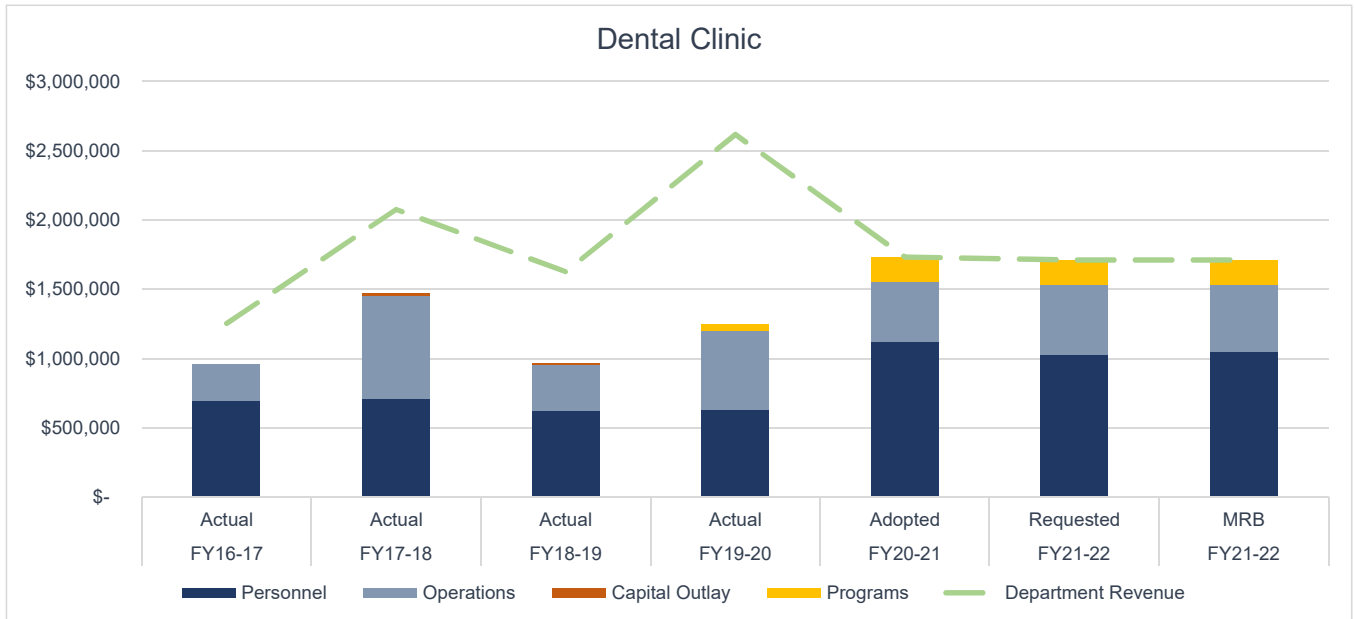
<u>Expenditure Category</u>	<u>Change</u>
Personnel Increases in personnel include 2% COLA and service bonuses.	\$ 2,860
Operations Operational increases include contracted services (\$12,815), utilities (\$15,000), medical supplies (\$6,974), and other various inflationary adjustments.	\$ 47,501
<hr/>	
Net Expenditure Change	\$ 50,361



Alamance County
General Fund - MRB FY 21-22
Dental Clinic

Summary

The Children's Dental Clinic offers cleanings, fluoride treatments, infant oral care, nutrition counseling, sealants, fillings, crowns, extractions, and general oral care for children. The dental clinic also offers emergency treatment for children (0-21 years old). The Alamance County Dental Clinic is budgeted as a self-supporting unit receiving no general revenue funds.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 698,571	\$ 707,518	\$ 622,195	\$ 628,627	\$ 1,120,996	\$ 1,028,378	\$ 1,047,592
Operations	\$ 260,787	\$ 745,354	\$ 334,725	\$ 571,469	\$ 430,322	\$ 501,622	\$ 482,408
Programs	\$ -	\$ -	\$ -	\$ 47,849	\$ 180,000	\$ 180,000	\$ 180,000
Capital Outlay	\$ -	\$ 16,563	\$ 13,872	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 959,358	\$ 1,469,435	\$ 970,792	\$ 1,247,945	\$ 1,731,318	\$ 1,710,000	\$ 1,710,000
% Change		53%	-34%	29%	39%	-1%	-1%
Department Revenue	\$ 1,252,855	\$ 2,076,572	\$ 1,626,729	\$ 2,616,566	\$ 1,731,318	\$ 1,710,000	\$ 1,710,000
Designated FB Allocation	\$ (293,497)	\$ (607,137)	\$ (655,937)	\$ (1,368,621)	\$ -	\$ -	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Alamance County
General Fund - MRB FY 21-22
Dental Clinic

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Personnel Personnel changes represent the net effect of a 2% COLA, service bonuses, and decreases due to the compensation plan implemented by the department.	\$ (73,404)
Operations Operational changes include computer supplies (\$18,000), medical supplies (\$12,000), contracted services (\$4,358), small tools (\$5,000), future development (\$23,872), and various other inflationary adjustments.	\$ 52,086
Programs	\$ -
Capital Outlay	\$ -
<hr/>	
Net Expenditure Change	\$ (21,318)



**Alamance County
General Fund - MRB FY 21-22
Social Services**

Summary

The Alamance County DSS budget funds more than 28 mandated state and federal programs as well as vital additional services such as Fraud Investigations, the Family Justice Center, and Domestic Violence Male Batterer’s Treatment. There are three main focus areas within DSS that include family, children, and adult services.

FAMILY SERVICES

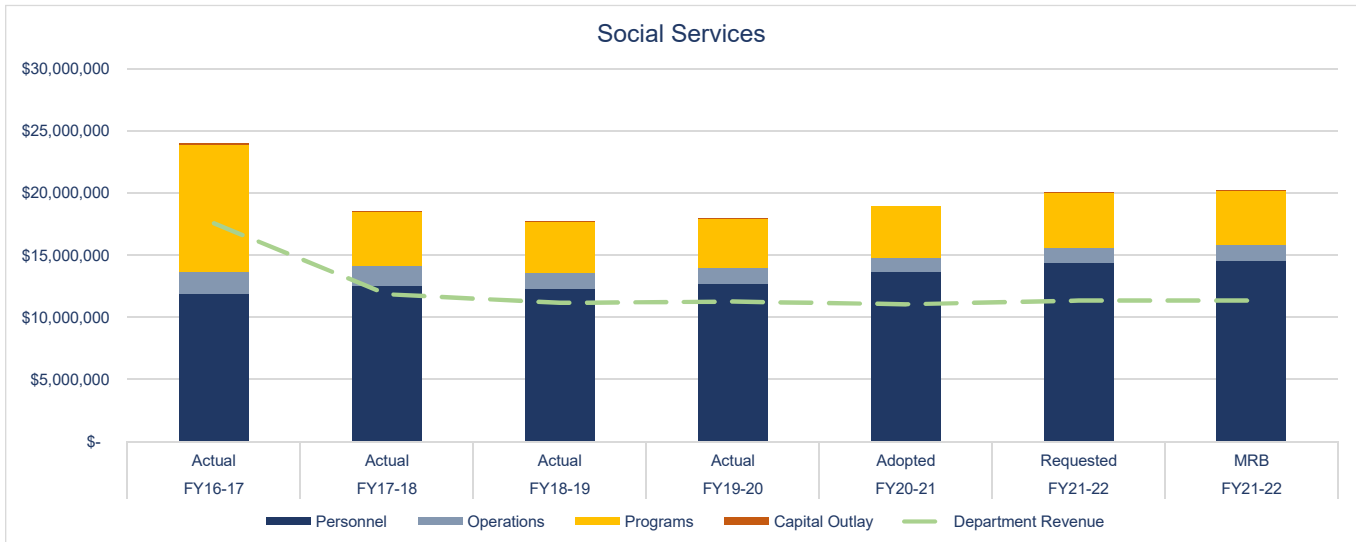
Alamance County Department of Social Services’ Economic Independence Departments partners with individuals and families to achieve success, permanence, and safety. These departments enable families to become self-sufficient or assist families during a crisis through several different programs. The following are available to help families with their needs: Food and Nutrition Services, Family & Children’s Medicaid, Work First Family Assistance, Adult Medicaid (Private Living Arrangement, Special Assistance and Long-Term Care), Child Care, Work First Employment Services, and Energy Assistance.

CHILDREN'S SERVICES

The Children’s Services Unit of Alamance County Department of Social Services provides the following services: Adoption, Child Protective Services, and Foster Care.

ADULT SERVICES

Alamance County Department of Social Services’ Economic Independence Departments partners with individuals and families to achieve success, permanence, and safety. These departments enable families to become self-sufficient or assist families during a crisis through several different programs. The following are available to help families with their needs: Food and Nutrition Services, Family & Children’s Medicaid, Work First Family Assistance, Adult Medicaid (Private Living Arrangement, Special Assistance and Long-Term Care), Child Care, Energy Assistance, and Work First Employment Services.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Personnel	\$ 11,921,322	\$ 12,527,299	\$ 12,269,919	\$ 12,719,446	\$ 13,616,120	\$ 14,366,031	\$ 14,566,752
Operations	\$ 1,762,285	\$ 1,661,361	\$ 1,338,686	\$ 1,305,994	\$ 1,196,890	\$ 1,226,433	\$ 1,226,433
Programs	\$ 10,227,644	\$ 4,270,908	\$ 4,043,457	\$ 3,894,974	\$ 4,142,667	\$ 4,400,360	\$ 4,400,360
Capital Outlay	\$ 102,839	\$ 79,394	\$ 69,625	\$ 40,571	\$ -	\$ 44,000	\$ 49,214
Total Expenditures	\$ 24,014,090	\$ 18,538,962	\$ 17,721,687	\$ 17,960,985	\$ 18,955,677	\$ 20,036,824	\$ 20,242,759
% Change		-23%	-4%	1%	6%	6%	7%
Department Revenue	\$ 17,575,546	\$ 11,864,936	\$ 11,157,467	\$ 11,281,917	\$ 11,053,805	\$ 11,336,800	\$ 11,336,800
General Revenue Allocation	\$ 6,438,544	\$ 6,674,026	\$ 6,564,220	\$ 6,679,068	\$ 7,901,872	\$ 8,700,024	\$ 8,905,959



Alamance County
General Fund - MRB FY 21-22
Social Services

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Personnel Personnel changes include restoring DSS to fully-funded level, a 2% COLA, and service bonuses.	\$ 950,632
Operations This operational increase includes \$37,116 of increase to contracted services due to the inclusion of some contracts left out of the previous year's budget in error. Computer supplies also increase by \$10,000. Some operational lines are budgeted to decrease, such as professional services, janitorial supplies, utilities, and equipment maintenance.	\$ 29,543
Programs Multiple programmatic changes.	\$ 257,693
Capital Outlay Capital outlay increases include 2 replacement vehicles.	\$ 49,214
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Net Expenditure Change	\$ 1,287,082



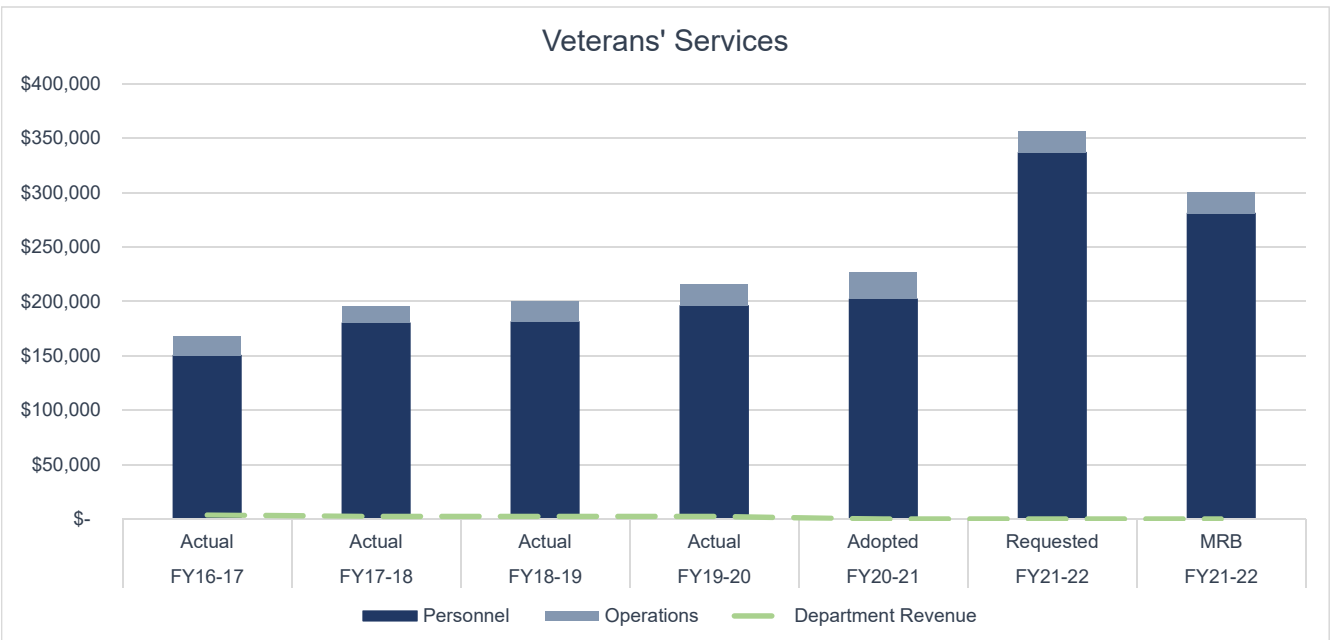
Alamance County
General Fund - MRB FY 21-22
Veterans' Services

Summary

Veteran Services interviews and counsels veterans and their dependents to determine eligibility for VA benefits. Prepares and processes applications for federal VA and NC veterans benefits. Gathers and develops supporting documentary evidence to assist veterans with claims to VA. Prepares and processes formal appeals to the VA by reviewing case statements, researching VA laws and regulations and developing appeals to be presented to the Board of Veterans Appeals. Conducts follow up inquires of all pending claims to ensure satisfactory claims processing. Reviews and interprets medical records in reference to disability claims to determine if the evidence supports benefit claims. Prepares and maintain monthly activity reports. Coordinates activities and events with the veteran community.

Mission Statement

Advise, educate, assist and support veterans and their families in obtaining benefits through state and federal programs and to act as an advocate on their behalf and do so by adhering to the highest standards of compassion.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 150,328	\$ 180,091	\$ 181,129	\$ 195,968	\$ 202,082	\$ 336,761	\$ 281,007
Operations	\$ 17,698	\$ 15,478	\$ 18,573	\$ 19,879	\$ 24,900	\$ 19,850	\$ 19,850
Total Expenditures	\$ 168,026	\$ 195,569	\$ 199,702	\$ 215,847	\$ 226,982	\$ 356,611	\$ 300,857
% Change		16%	2%	8%	5%	57%	33%
Department Revenue	\$ 3,659	\$ 2,390	\$ 2,216	\$ 2,207	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 164,367	\$ 193,179	\$ 197,486	\$ 213,640	\$ 226,982	\$ 356,611	\$ 300,857



Alamance County
General Fund - MRB FY 21-22
Veterans' Services

Budget Changes

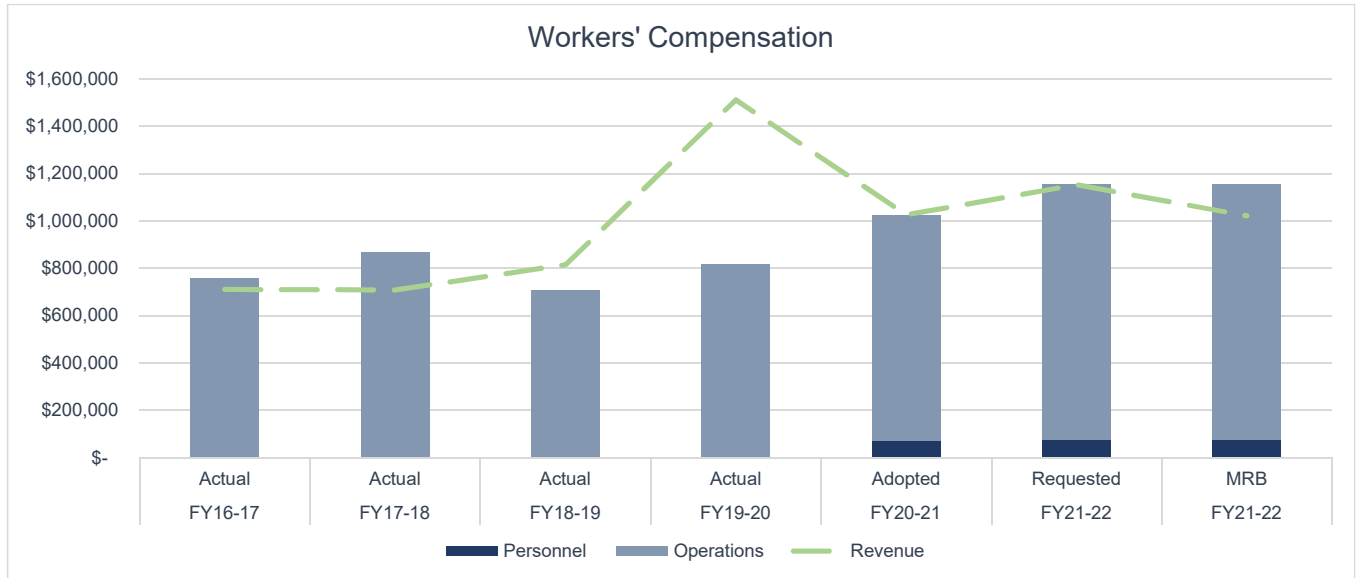
<u>Expenditure Category</u>	Change
Personnel The change in this category includes one new Administrative Assistant position at a total cost of \$42,139, salary reclassification per NC OSP guidelines and service bonuses.	\$ 78,925
Operations This change represents the VA's requested decrease in training expenses to assist with the costs of the new position and a small inflationary adjustment to department supplies and computer supplies.	\$ (5,050)
<hr/>	
Net Expenditure Change	\$ 73,875



Alamance County
Workers' Compensation Fund - MRB FY 21-22
Workers' Compensation

Summary

Program Revenues consist of premiums paid by the appropriate departments within the General Fund.
 Current Fund Balance is \$1,308,327 per Schedule H-2 of fiscal year 2020 audited financial statements.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 4,451	\$ -	\$ -	\$ -	\$ 72,418	\$ 73,788	\$ 73,788
Operations	\$ 752,169	\$ 867,576	\$ 707,123	\$ 815,551	\$ 952,582	\$ 1,078,679	\$ 1,078,679
Total Expenditures	\$ 756,620	\$ 867,576	\$ 707,123	\$ 815,551	\$ 1,025,000	\$ 1,152,467	\$ 1,152,467
% Change		15%	-18%	15%	26%	12%	12%
Revenue	\$ 711,020	\$ 707,980	\$ 814,432	\$ 1,510,536	\$ 1,025,000	\$ 1,152,467	\$ 1,021,400
Net Position Allocation	\$ (45,600)	\$ (159,596)	\$ 107,309	\$ 694,985	\$ -	\$ -	\$ 131,067



Alamance County
Workers' Compensation Fund - MRB FY 21-22
Workers' Compensation

Budget Changes

Fund Balance

FY19-20 Audited fund balance for Worker's Compensation Fund \$ 1,308,327

Expenditure Category

Change

Personnel

\$ 1,370

This change represents a 2% COLA and service bonuses.

Operations

\$ 126,097

Operations adjustments include increases to excess insurance, claims administration, workers' compensation claims, contracted services, and administrative costs. Decreases include occupational health nurse costs.

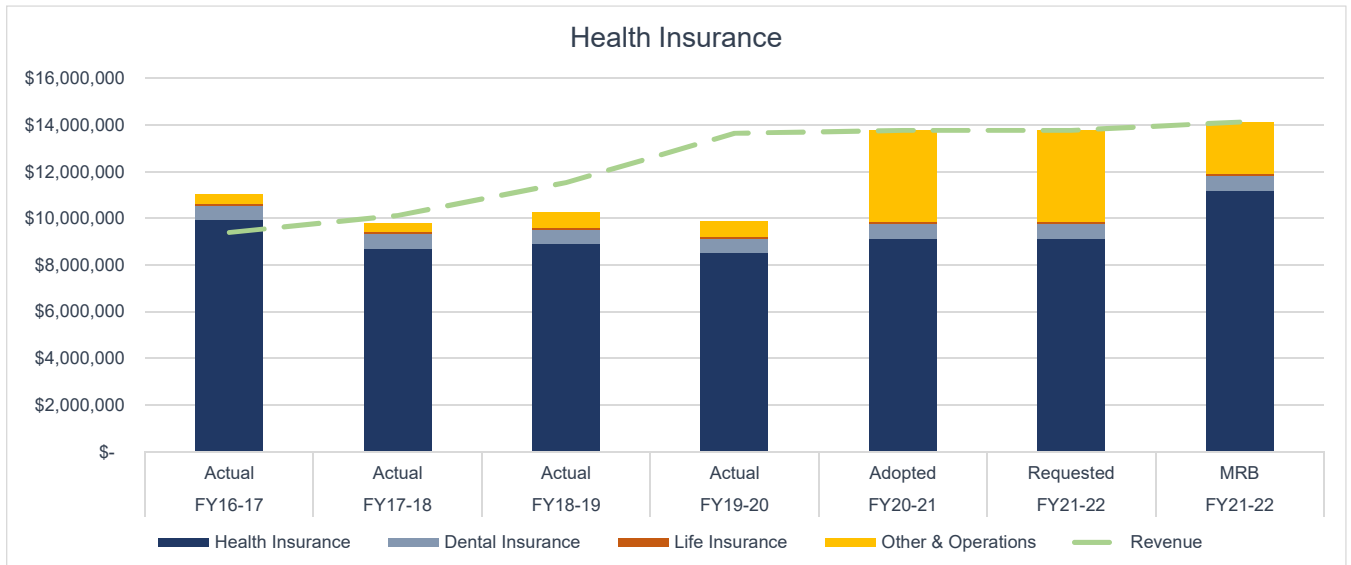
Net Expenditure Change **\$ 127,467**



Alamance County Health Insurance Fund - MRB FY 21-22 Health Insurance

Summary

Program Revenues consist of premiums paid by the appropriate departments within the General Fund. The Employee Insurance Fund has operated at a deficit in recent years using all available fund balance to pay the rising costs of health care. The County continues to contribute to the Health Insurance Finance Plan which started in December 2015 to reverse this trend. Current Fund Balance is \$2,996,868 per Schedule H-2 of fiscal year 2020 audited financial statements.



	FY16 17	FY17 18	FY18 19	FY19 20	FY20 21	FY21 22	FY21 22
	Actual	Actual	Actual	Actual	Adopted	Requested	MRB
Health Insurance	\$ 9,920,902	\$ 8,679,663	\$ 8,910,293	\$ 8,538,621	\$ 9,136,894	\$ 9,136,894	\$ 11,158,720
Dental Insurance	\$ 606,850	\$ 628,424	\$ 601,347	\$ 566,997	\$ 631,600	\$ 631,600	\$ 679,955
Life Insurance	\$ 81,594	\$ 85,129	\$ 77,945	\$ 93,851	\$ 92,150	\$ 92,150	\$ 95,836
Other & Operations	\$ 429,958	\$ 379,144	\$ 643,040	\$ 691,008	\$ 3,905,928	\$ 3,905,928	\$ 2,191,125
Total Expenditures	\$ 11,039,305	\$ 9,772,360	\$ 10,232,625	\$ 9,890,476	\$ 13,766,572	\$ 13,766,572	\$ 14,125,636
% Change		-11%	5%	-3%	39%	0%	3%
Revenue	\$ 9,392,866	\$ 10,119,696	\$ 11,534,236	\$ 13,641,436	\$ 13,766,572	\$ 13,766,572	\$ 14,125,636
Revenues Over Expenditures	\$ (1,646,439)	\$ 347,336	\$ 1,301,611	\$ 3,750,960	\$ -	\$ -	\$ -



Alamance County
Health Insurance Fund - MRB FY 21-22
Health Insurance

Budget Changes

Revenue Category

FY19-20 Audited fund balance for the Employee Health Insurance Fund \$ 2,996,868

Change

Revenue Category

Health Insurance fund revenues include premiums paid by department budgets, pharmacy rebates, interest earnings and employee family premiums. Increases in revenues reflect a rising number of employees, retirees, or elective family coverage as well as increases in pharmacy rebates that offset lower interest income. \$ 359,064

Expenditure Category

Health Insurance

Increases in Health Insurance include \$174,945 in medical administration, \$64,920 for Stop Loss Coverage, \$818,220 in employee medical claims, \$135,941 in retiree medical claims, and \$395,000 in pharmacy claims. \$ 2,021,826

Dental & Life Insurance

Dental insurance increased \$48,355 while life insurance increased \$3,686. \$ 52,041

Operations

The decrease in operations is due to a net effect of an increase in contracted services of \$42,480, a decrease in county administrative costs of \$3,216, and a decrease in future spending of \$1,321,267. \$ (1,714,803)

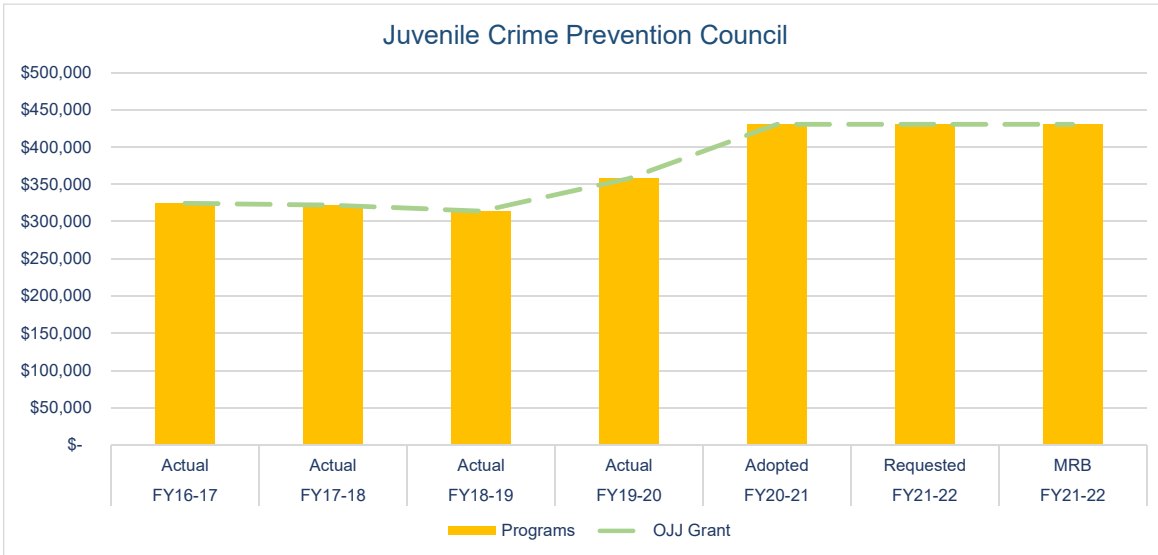
Net Expenditure Change \$ 359,064



Alamance County
General Fund - MRB FY 21-22
Juvenile Crime Prevention Council (JCPC)

Summary

Agency allocations are funded by a pass-through state grant for juvenile programs from the Office of Juvenile Justice (OJJ). The N.C. Department of Public Safety partners with Juvenile Crime Prevention Councils in each county to galvanize community leaders, locally and statewide, to reduce and prevent juvenile crime. JCPC board members are appointed by the county Board of Commissioners and meet monthly in each county. The Division of Adult Correction and Juvenile Justice allocates approximately \$22 million to these councils annually. Funding is used to subsidize local programs and services to prevent juvenile crimes (Via NC Department of Public Safety).



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Programs	\$ 324,349	\$ 322,107	\$ 313,934	\$ 357,539	\$ 430,442	\$ 430,442	\$ 430,442
Total Expenditures	\$ 324,349	\$ 322,107	\$ 313,934	\$ 357,539	\$ 430,442	\$ 430,442	\$ 430,442
% Change		-1%	-3%	14%	20%	0%	0%
OJJ Grant	\$ 324,349	\$ 322,107	\$ 313,934	\$ 357,539	\$ 430,442	\$ 430,442	\$ 430,442
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Budget Changes

Expenditure Category

Change

Programs

\$ -

Program changes include the addition of one employee previously paid under Social Services while two FJC employees move to Social Services.

Net Expenditure Change \$ -



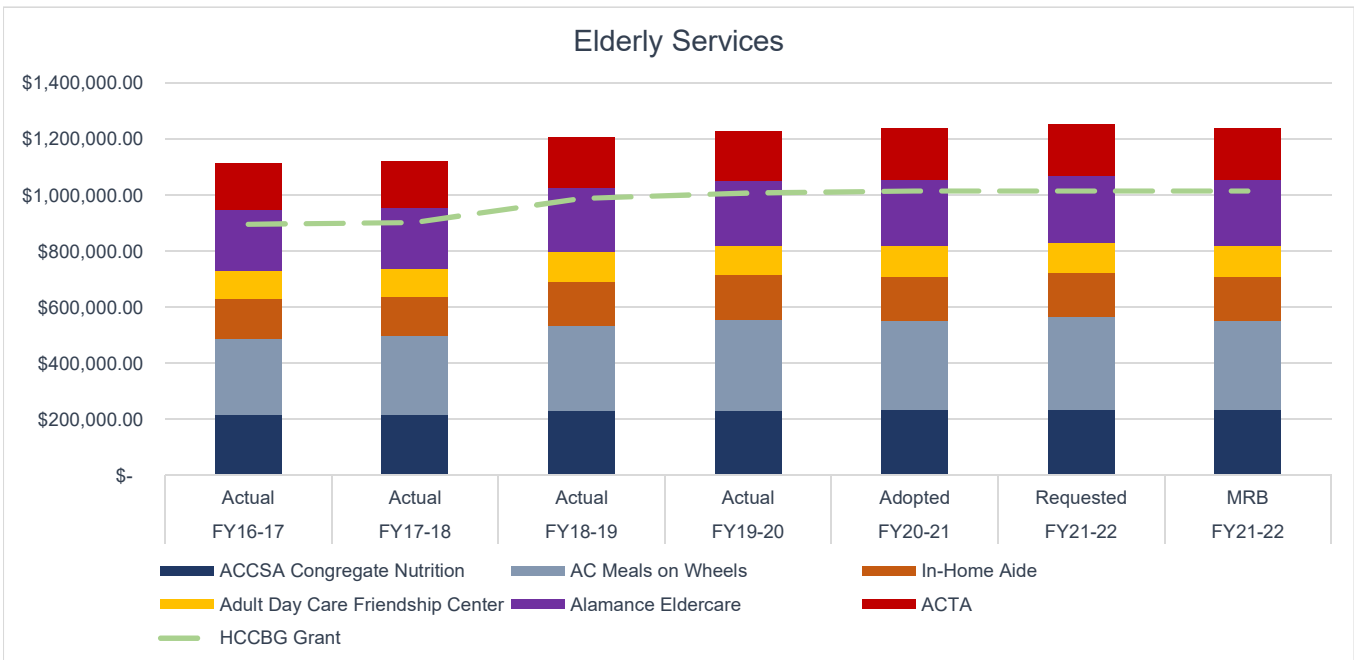
Alamance County
General Fund - MRB FY 21-22
Elderly Services

Summary

Services allowable under the Home and Community Care Block Grant (HCCBG) are intended to provide in-home and community based services in support of older adults and their unpaid primary caregivers. The Home and Community Care Block Grant allows for the provision of a broad range of services designed to improve the quality of life for older adults by:

- Supporting frail older adults in their preference to be cared for at home
- Improving/maintaining the physical and mental health status of older adults
- Enabling older adults to maintain/regain independent functioning
- Assisting older adults and persons acting on behalf of older adults with accessing needed services and information
- Providing relief to caregivers of older adults so they may continue their caregiving responsibilities
- Providing community service opportunities for older adults

(Source: NC Department of Health and Human Services)



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
ACCSA Congregate Nutrition	\$ 215,855.00	\$ 216,253.00	\$ 228,034.00	\$ 229,806.00	\$ 231,849.00	\$ 232,970.00	\$ 231,849.00
AC Meals on Wheels	\$ 272,602.00	\$ 280,401.00	\$ 305,873.00	\$ 323,860.00	\$ 319,405.00	\$ 331,102.00	\$ 319,405.00
In-Home Aide	\$ 141,049.00	\$ 141,509.00	\$ 156,124.00	\$ 161,822.00	\$ 158,775.00	\$ 159,327.00	\$ 158,775.00
Adult Day Care Friendship Center	\$ 99,890.00	\$ 98,144.00	\$ 106,593.00	\$ 101,889.00	\$ 108,207.00	\$ 108,592.00	\$ 108,207.00
Alamance Eldercare	\$ 219,289.00	\$ 219,293.00	\$ 231,746.00	\$ 235,894.00	\$ 234,499.00	\$ 236,070.00	\$ 234,499.00
ACTA	\$ 164,822.00	\$ 164,819.00	\$ 178,863.00	\$ 176,222.00	\$ 183,784.00	\$ 184,327.00	\$ 183,784.00
Total Expenditures	\$ 1,113,507	\$ 1,120,419	\$ 1,207,233	\$ 1,229,493	\$ 1,236,519	\$ 1,252,388	\$ 1,236,519
% Change		1%	8%	2%	1%	1%	0%
HCCBG Grant	\$ 895,972	\$ 902,884	\$ 988,422	\$ 1,008,032	\$ 1,014,695	\$ 1,014,695	\$ 1,014,695
General Revenue Allocation	\$ 217,535	\$ 217,535	\$ 218,811	\$ 221,461	\$ 221,824	\$ 237,693	\$ 221,824



Alamance County
General Fund - MRB FY 21-22
Elderly Services

Budget Changes

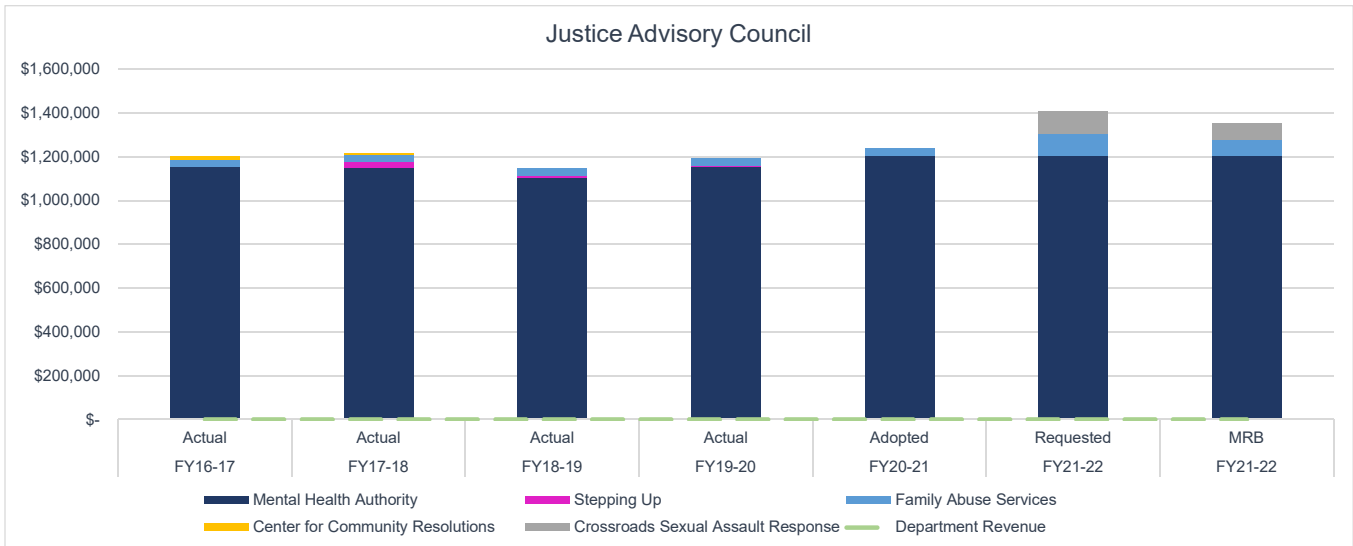
<u>Expenditure Category</u>	<u>Change</u>
Total Programs	\$ -
Various funding request differences. Please see outside agencies funding request document for details.	
<hr/>	
Net Expenditure Change	\$ -



**Alamance County
General Fund - MRB FY 21-22
Justice Advisory Council**

Summary

The purpose of the Alamance County Justice Advisory Council is to provide oversight for the criminal justice continuum in a comprehensive community-based, and cross-disciplined approach as it responds to issues that require a community response including domestic violence, human trafficking, mental illness, detention, and other justice-related issues.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Mental Health Authority	\$ 1,153,324.00	\$ 1,149,251.00	\$ 1,103,251.00	\$ 1,153,415.00	\$ 1,203,556.00	\$ 1,203,556.00	\$ 1,203,556.00
Stepping Up	\$ -	\$ 25,719.00	\$ 6,575.00	\$ 3,396.05	\$ -	\$ -	\$ -
Family Abuse Services	\$ 33,313.00	\$ 35,000.00	\$ 35,000.00	\$ 32,725.00	\$ 35,343.00	\$ 100,000.00	\$ 75,000.00
Center for Community Resolutions	\$ 15,000.00	\$ 7,463.00	\$ -	\$ -	\$ -	\$ -	\$ -
Crossroads Sexual Assault Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ 75,000.00
Total Expenditures	\$ 1,201,637	\$ 1,217,433	\$ 1,144,826	\$ 1,189,536	\$ 1,238,899	\$ 1,403,556	\$ 1,353,556
% Change		1%	-6%	4%	4%	13%	9%
Department Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 1,201,637	\$ 1,217,433	\$ 1,144,826	\$ 1,189,536	\$ 1,238,899	\$ 1,403,556	\$ 1,353,556

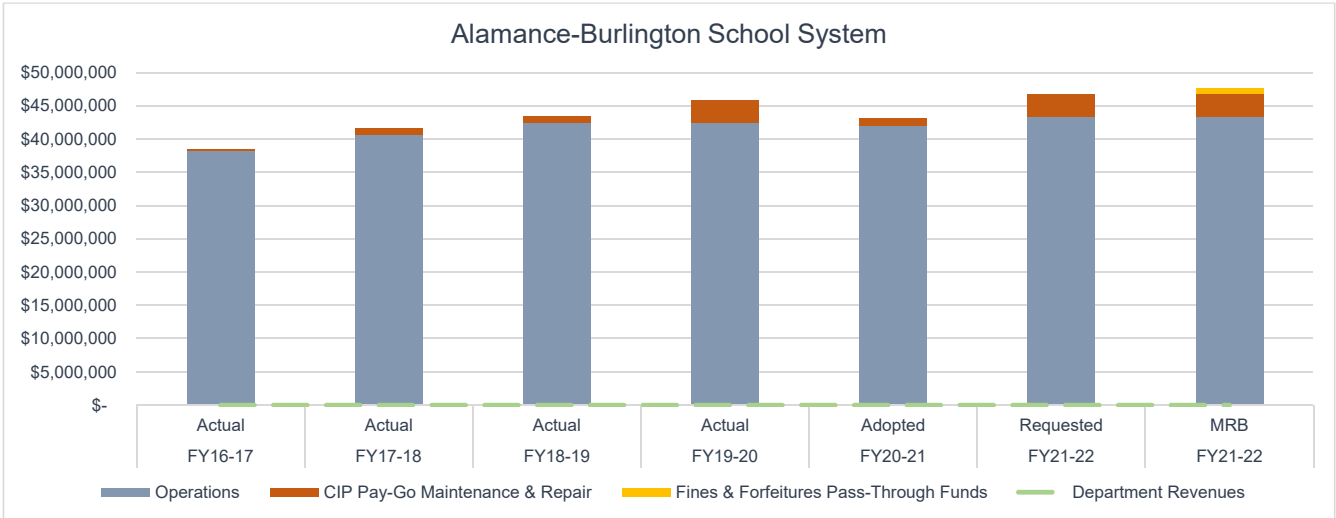


**Alamance County
General Fund - MRB FY 21-22
Alamance Burlington School System**

Summary

Alamance County provides operational and *Pay-Go* capital funding support for Alamance-Burlington School System (ABSS) as part of the annual budget adoption process. Operational assessments and requests are made yearly by ABSS, while capital funding support is determined by the County's capital plan and funded with revenues identified therein.

County spending on debt-financed ABSS capital projects is identified on the Debt Service summary page.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Operations	\$ 38,264,189	\$ 40,681,907	\$ 42,463,142	\$ 42,463,142	\$ 42,003,142	\$ 43,463,142	\$ 43,463,142
CIP Pay-Go Maintenance & Repair	\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ 3,300,000	\$ 1,200,000	\$ 3,300,000	\$ 3,300,000
Fines & Forfeitures Pass-Through Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Total Expenditures	\$ 38,514,189	\$ 41,681,907	\$ 43,463,142	\$ 45,763,142	\$ 43,203,142	\$ 46,763,142	\$ 47,563,142
% Change		8%	4%	5%	-6%	8%	10%
Department Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fines & Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
General Revenue Allocation	\$ 38,514,189	\$ 41,681,907	\$ 43,463,142	\$ 45,763,142	\$ 43,203,142	\$ 46,763,142	\$ 47,563,142



Alamance County
General Fund - MRB FY 21-22
Alamance Burlington School System

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Operations \$1,000,000 derives from funding formula and \$460,000 derives from reversing FY 20-21 reduction due to COVID-19. Operational increases include \$1,100,000 for continuation of budget items, \$50,000 for an Enrollment Specialist, \$40,000 for an Interpreter/Translator, and \$260,000 for three School Resource Officer Deputies and one Sergeant School Resource Officer.	\$ 1,460,000
Maintenance & Repair Maintenance & Repair increases result from the planned FY21-22 allocation for PAYGO capital improvements adopted in the Alamance County Capital Plan.	\$ 2,100,000
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Net Expenditure Change	\$ 3,560,000

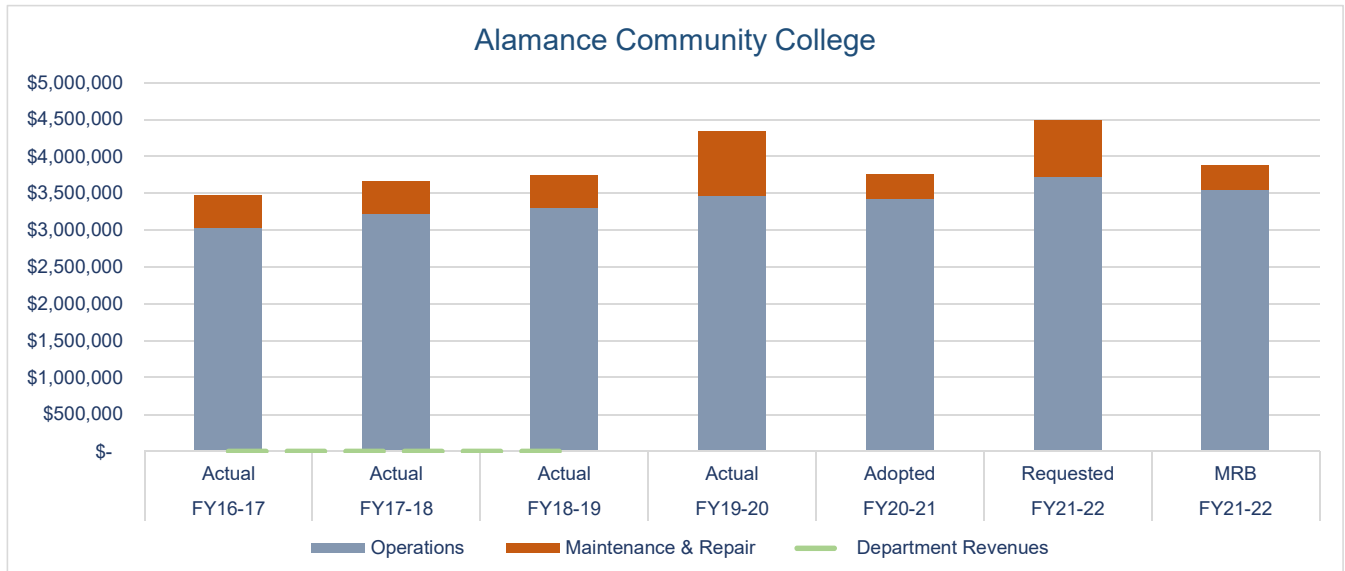


Alamance County
General Fund - MRB FY 21-22
Alamance Community College

Summary

Alamance County provides operational and *Pay-Go* capital funding support for Alamance Community College (ACC) as part of the annual budget adoption process. Operational assessments and requests are made yearly by ACC, while capital funding support is determined by the County's capital plan and funded with revenues identified therein.

County spending on debt-financed ACC capital projects is identified on the Debt Service summary page.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Operations	\$ 3,031,621	\$ 3,223,202	\$ 3,299,339	\$ 3,464,312	\$ 3,424,312	\$ 3,722,028	\$ 3,544,892
Maintenance & Repair	\$ 440,000	\$ 440,000	\$ 440,000	\$ 870,000	\$ 330,000	\$ 773,350	\$ 334,000
Total Expenditures	\$ 3,471,621	\$ 3,663,202	\$ 3,739,339	\$ 4,334,312	\$ 3,754,312	\$ 4,495,378	\$ 3,878,892
% Change		6%	2%	16%	-13%	20%	3%
Department Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenue Allocation	\$ 3,471,621	\$ 3,663,202	\$ 3,739,339	\$ 4,334,312	\$ 3,754,312	\$ 4,495,378	\$ 3,878,892



Alamance County
General Fund - MRB FY 21-22
Alamance Community College

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
Operations	\$ 120,580
Maintenance & Repair	\$ 4,000
Maintenance & Repair increases result from the planned FY21-22 allocation for <i>Pay-Go</i> capital improvements adopted in the Alamance County Capital Plan.	
Net Expenditure Change	\$ 124,580



Alamance County General Fund - MRB FY 21-22 Library

Summary

Alamance County Public Libraries include four facilities. May Memorial Library, located in the City of Burlington, serves as the headquarters. Branches include the North Park Library, the Graham Public Library, and the Mebane Public Library. The libraries' collections include books, magazines, CDs, DVDs, books on CD, downloadable books and audiobooks, streaming resources, and more. Each facility offers a variety of services to people of all ages. Some examples for adults include Book Clubs, exercise and mindfulness classes, Computer classes, Job and Career skills, GED classes and ESL classes, as well as genealogy services and a variety of databases for research and life enrichment. Programs such as Story times, Book Clubs, STEM and crafting Clubs, and more are offered for children of all ages on a regular basis. Day care and after-school groups may be scheduled for programs in each of the libraries on a regular basis. Families are encouraged to check out passes from our award-winning ZOOM Pass program, which offers passes to the North Carolina Zoo, the Alamance County Children's Museum, the Animal Park at the Conservators Center, and many other places. The libraries' outreach program coordinates the work of volunteers to deliver large print and other books to the homes of people who are visually or physically impaired, as well as taking programs out into the community. Our Mobile Café is uniquely capable of taking free Wi-Fi out into the community and a full service Mobile Library will be available soon. Other library services include meeting room facilities for community use, photocopying and fax services, computers, internet and wireless internet access, Passport Services, and a website geared towards providing resources and assistance to our community.

Our Mission

Alamance County Public Libraries provide learning opportunities for all members of our community to be successful in living a larger life by nurturing the heart and the mind.

Our Values

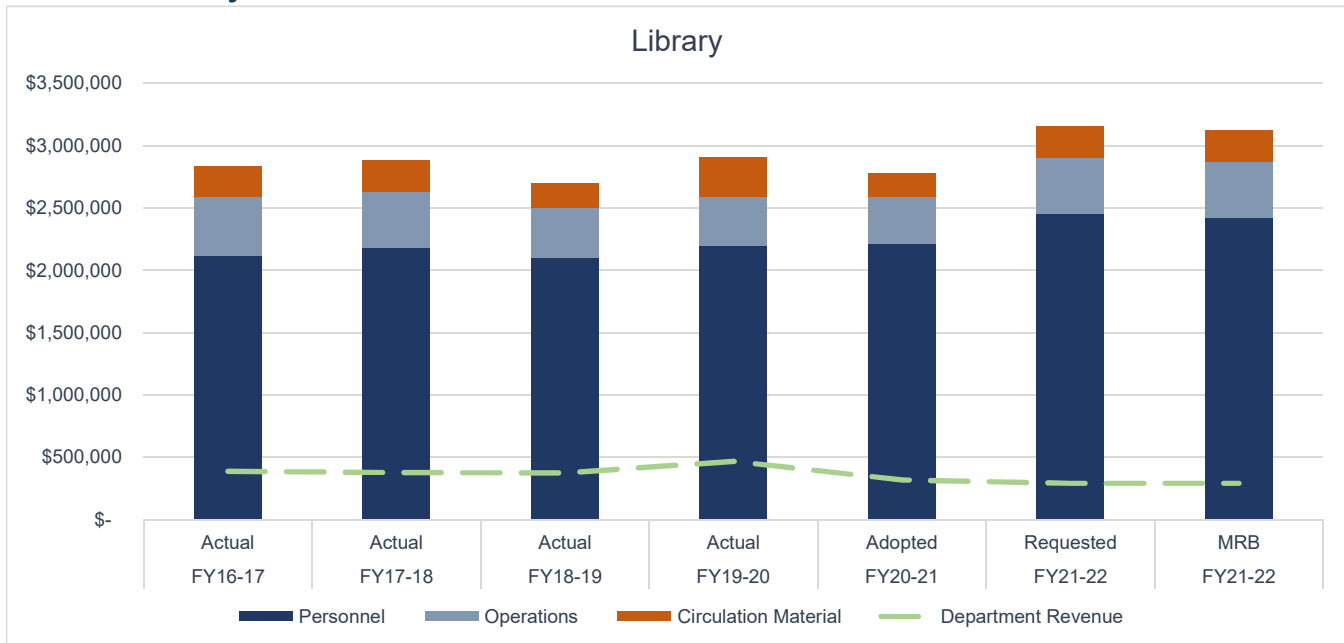
- Approachable and Inviting
- Knowledgeable and Professional
- Open Minded and Respectful of Diversity
- Supportive and Positive
- Resourceful and Innovative

Our Priority Goals

- Access to high quality, trusted information and knowledge across the lifespan
- Inviting, convenient, and user-friendly spaces and services
- Innovative educational programs



Alamance County
General Fund - MRB FY 21-22
Library



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 2,116,043	\$ 2,184,613	\$ 2,095,135	\$ 2,196,498	\$ 2,215,392	\$ 2,458,039	\$ 2,422,581
Operations	\$ 471,208	\$ 442,487	\$ 401,313	\$ 393,329	\$ 377,524	\$ 444,059	\$ 444,059
Circulation Material	\$ 246,029	\$ 253,389	\$ 199,411	\$ 319,455	\$ 185,000	\$ 252,150	\$ 252,150
Total Expenditures	\$ 2,833,280	\$ 2,880,489	\$ 2,695,859	\$ 2,909,282	\$ 2,777,916	\$ 3,154,248	\$ 3,118,790
% Change		2%	-6%	8%	-5%	14%	12%
Department Revenue	\$ 387,500	\$ 377,311	\$ 374,163	\$ 466,498	\$ 316,842	\$ 290,314	\$ 290,314
General Revenue Allocation	\$ 2,445,780	\$ 2,503,178	\$ 2,321,696	\$ 2,442,784	\$ 2,461,074	\$ 2,863,934	\$ 2,828,476



Alamance County
General Fund - MRB FY 21-22
Library

Budget Changes

Expenditure Category	Change
Personnel The increase in personnel costs include a 2% COLA, service bonuses, and unfreezing currently frozen positions (\$139,492).	\$ 207,189
Operations The change in operations costs represent inflationary adjustments to the FY20-21 budget and partial restoration of typical operational allocations that were removed from the FY20-21 budget.	\$ 66,535
Circulation Material This increase represents the restoration of typical circulation material allocations that were removed from the FY20-21 budget.	\$ 67,150
<hr/>	
Net Expenditure Change	\$ 340,874



Alamance County General Fund - MRB FY 21-22 Occupancy Tax

Summary

Occupancy Tax is authorized by General Statute and was adopted in Alamance County on August 15, 1988. State law determines that after a 3% administrative fee is retained by the County on collection of tax, 1/3 of the remaining collection is allocated at the direction of the County Commission to fund agencies that promote tourism and visitation to Alamance County by preserving and providing cultural, historical, and recreational resources. The remaining 2/3 collection is allocated directly to the local tourism development agency, known as the Community Visitor's Bureau (CVB) in Alamance County, which has its own governing body to direct the allocation of those funds. The agencies listed below are organized by budget unit in the annual budget:

African American Cultural Arts Center: General Fund, Other Culture & Recreation Budget Unit

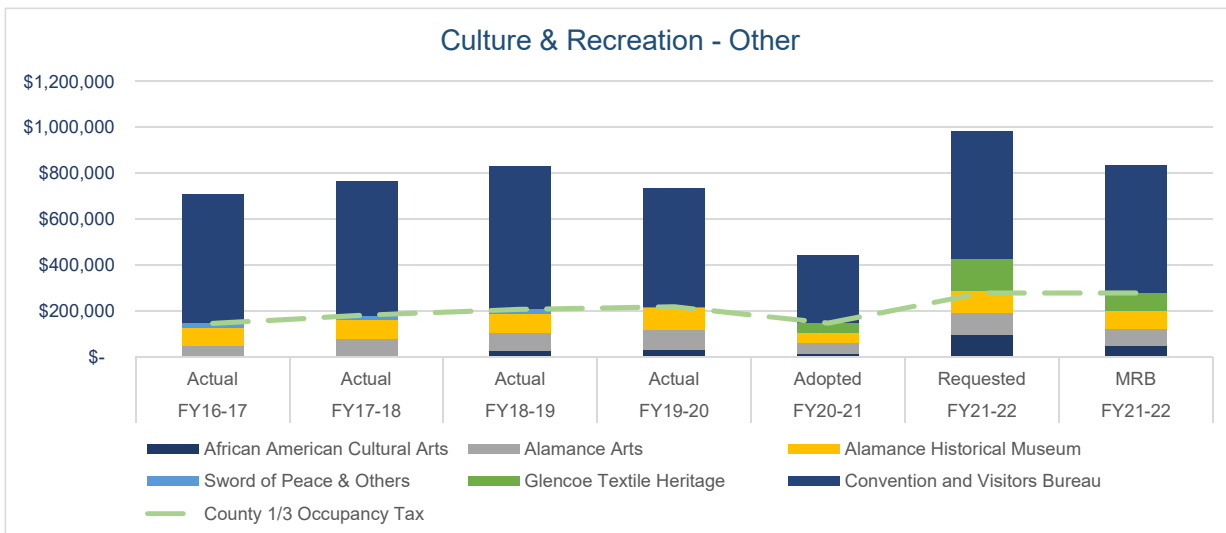
Alamance Arts: General Fund, Other Culture & Recreation Budget Unit

Alamance Historical Museum: General Fund, Other Culture & Recreation Budget Unit

Glencoe Textile Heritage Museum: General Fund, Parks Budget Unit

Community Visitors Bureau: General Fund, Economic & Physical Development Budget Unit

Note: *General Fund Expenditures on CVB equal revenues in the CVB Fund.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
African American Cultural Arts	\$ -	\$ -	\$ 25,000	\$ 28,306	\$ 14,153	\$ 95,000	\$ 46,663
Alamance Arts	\$ 46,000	\$ 80,000	\$ 80,000	\$ 90,578	\$ 45,289	\$ 100,000	\$ 75,320
Alamance Historical Museum	\$ 82,000	\$ 84,000	\$ 84,000	\$ 95,106	\$ 47,553	\$ 95,450	\$ 79,585
Sword of Peace & Others	\$ 17,812	\$ 17,500	\$ 17,500	\$ 5,000	\$ -	\$ -	\$ -
Glencoe Textile Heritage	\$ -	\$ -	\$ -	\$ -	\$ 40,606	\$ 135,000	\$ 76,498
Convention and Visitors Bureau	\$ 562,387	\$ 584,384	\$ 622,325	\$ 515,061	\$ 295,204	\$ 556,134	\$ 556,134
Total Expenditures	\$ 708,199	\$ 765,884	\$ 828,825	\$ 734,051	\$ 442,805	\$ 981,584	\$ 834,200
% Change		8%	8%	-11%	-40%	122%	88%
County 1/3 Occupancy Tax	\$ 145,812	\$ 181,500	\$ 206,500	\$ 218,990	\$ 147,601	\$ 278,066	\$ 278,066
CVB 2/3 Occupancy Tax	\$ 562,387	\$ 584,384	\$ 622,325	\$ 515,061	\$ 295,204	\$ 556,134	\$ 556,134
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (147,384)	\$ -
General Revenue Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,384	\$ -



Alamance County
General Fund - MRB FY 21-22
Occupancy Tax

Budget Changes

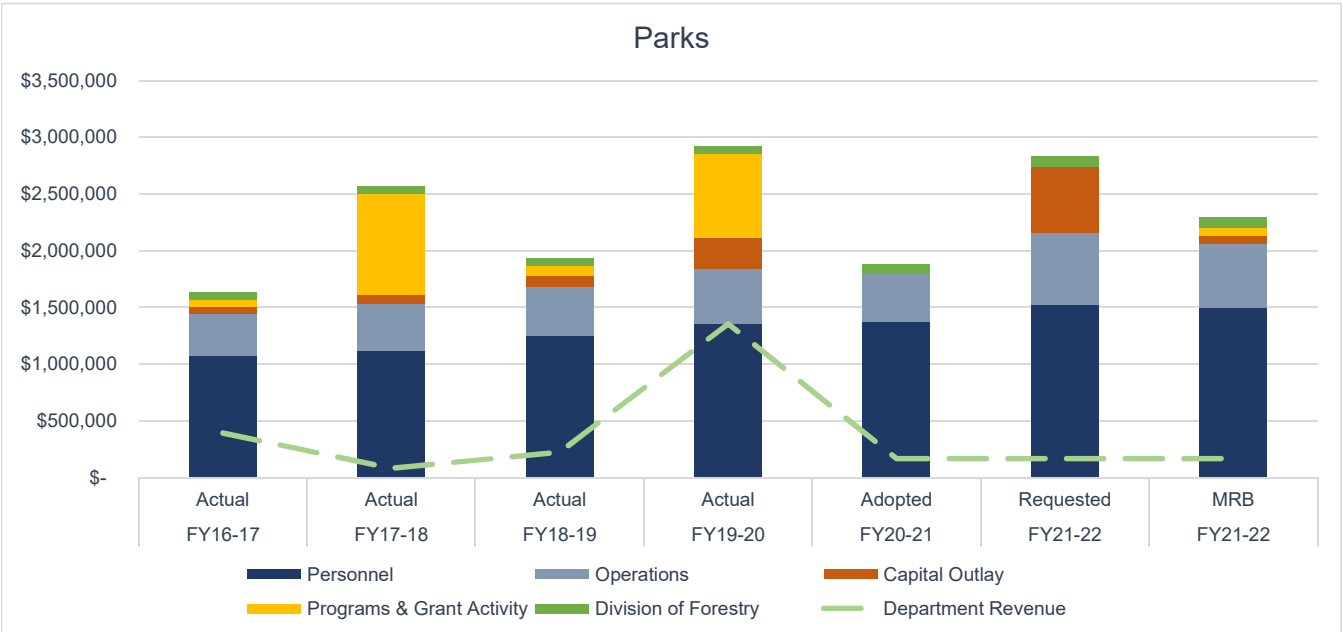
<u>Expenditure Category</u>	<u>Change</u>
Other Culture & Recreation	\$ 32,510
Please see outside agency applications document for further details. Available at: https://www.alamance-nc.com/finance/budget-information/outside-agency-funding-application/	
<hr/>	
Net Expenditure Change	\$ 32,510



Alamance County
General Fund - MRB FY 21-22
Parks

Summary

Alamance Parks works to improve the quality of life of each of the 500,000 visitors we host at our 20 parks each year. Through our parks and programs, we encourage healthy lifestyles for children and adults, offer inclusive activities for all of our citizens, and provide access to the natural world.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 1,067,970	\$ 1,114,633	\$ 1,251,077	\$ 1,356,200	\$ 1,370,421	\$ 1,525,057	\$ 1,488,363
Operations	\$ 370,417	\$ 411,273	\$ 427,345	\$ 486,980	\$ 431,871	\$ 631,934	\$ 564,982
Programs & Grant Activity	\$ 58,758	\$ 892,673	\$ 83,163	\$ 738,676	\$ -	\$ -	\$ 66,952
Capital Outlay	\$ 69,129	\$ 84,687	\$ 101,762	\$ 265,051	\$ -	\$ 583,990	\$ 79,925
Division of Forestry	\$ 62,772	\$ 68,340	\$ 70,488	\$ 69,695	\$ 77,049	\$ 89,538	\$ 89,538
Total Expenditures	\$ 1,629,046	\$ 2,571,606	\$ 1,933,835	\$ 2,916,602	\$ 1,879,341	\$ 2,830,519	\$ 2,289,760
% Change		58%	-25%	51%	-36%	51%	22%
Department Revenue	\$ 393,326	\$ 81,599	\$ 221,830	\$ 1,355,019	\$ 164,990	\$ 166,600	\$ 166,600
General Revenue Allocation	\$ 1,235,720	\$ 2,490,007	\$ 1,712,005	\$ 1,561,583	\$ 1,714,351	\$ 2,663,919	\$ 2,123,160



Alamance County
General Fund - MRB FY 21-22
Parks

Budget Changes

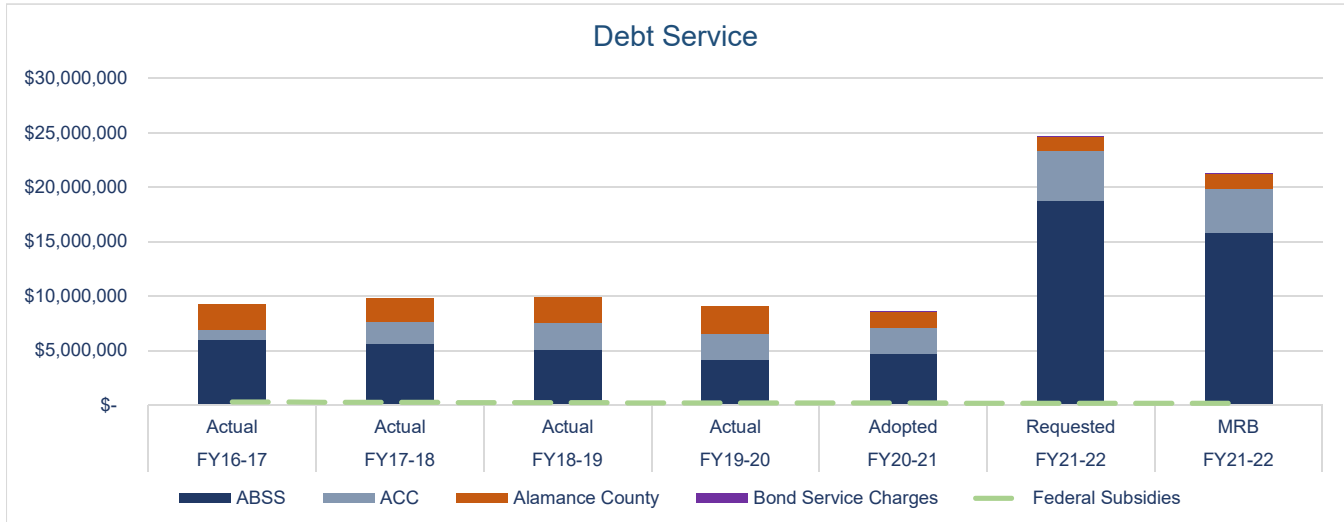
Expenditure Category	Change
Personnel The personnel increases include one new Park Technician II position at a total cost of \$48,431, a 2% COLA, and service bonuses.	\$ 117,942
Operations Operational increases are mostly due to the restoration of cuts made in the previous fiscal year related to the Covid-19 pandemic. Contracted services account for approximately \$84,000 increase from FY20-21.	\$ 133,111
Programs and Grant Activity The increase in programs represents the restoration of cuts previously made in the FY20-21 budget due to the Covid-19 pandemic, including various summer camp programming and recreation activities.	\$ 66,952
Capital Outlay Capital outlay includes one replacement vehicle (\$29,925) and funding (\$50,000) to preserve and renovate historic structures.	\$ 79,925
Division of Forestry This increase represent requests made in outside funding applications. Please see outside agency applications document for details.	\$ 12,489
<hr/>	
Net Expenditure Change	\$ 410,419



Alamance County
General Fund - MRB FY 21-22
Debt Service

Summary

Debt Service includes the cost of installment debt used to finance the purchase of County buildings and equipment as well as existing bond debt used to finance land purchases, construction, and upgrades associated with Alamance-Burlington School System capital projects and Alamance Community College capital projects.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
ABSS	\$ 5,999,589	\$ 5,618,817	\$ 5,035,158	\$ 4,105,264	\$ 4,710,527	\$ 18,782,366	\$ 15,813,360
ACC	\$ 933,054	\$ 2,042,929	\$ 2,511,027	\$ 2,424,712	\$ 2,362,638	\$ 4,544,539	\$ 4,076,912
Alamance County	\$ 2,308,720	\$ 2,147,878	\$ 2,312,504	\$ 2,542,188	\$ 1,494,837	\$ 1,294,266	\$ 1,309,266
Bond Service Charges	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ 3,000
Total Expenditures	\$ 9,241,362	\$ 9,809,624	\$ 9,858,689	\$ 9,072,164	\$ 8,571,002	\$ 24,624,171	\$ 21,202,538
% Change		6%	1%	-8%	-6%	187%	147%
Federal Subsidies	\$ 275,100	\$ 238,662	\$ 202,018	\$ 166,200	\$ 167,452	\$ 140,511	\$ 140,511
Lottery Funds	\$ -	\$ -	\$ -	\$ 1,459,068	\$ 1,459,068	\$ 1,459,068	\$ 1,459,068
General Revenue Allocation	\$ 8,966,262	\$ 9,570,962	\$ 9,656,671	\$ 8,905,964	\$ 8,403,550	\$ 24,483,660	\$ 21,062,027



Alamance County
General Fund - MRB FY 21-22
Debt Service

Budget Changes

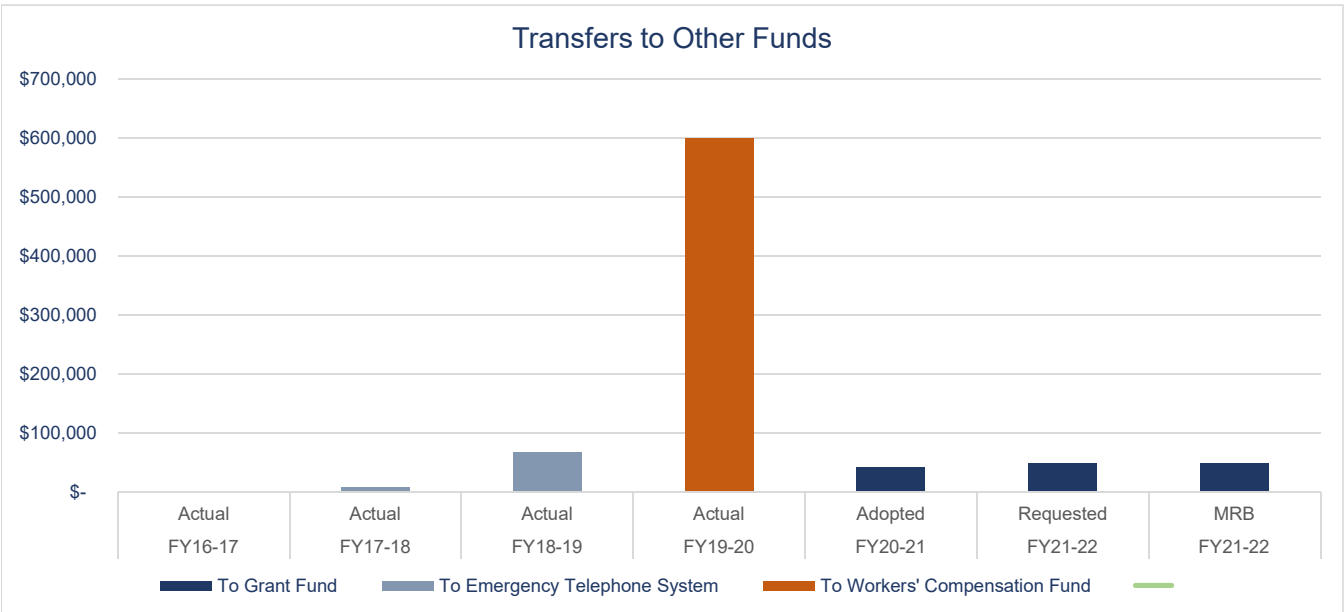
<u>Expenditure Category</u>	<u>Change</u>
Debt Service	\$ 12,631,536
The increase is attributed to expected debt service costs associated with the spring 2021 bond issuance, per the adopted capital plan.	
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Net Expenditure Change	\$ 12,631,536



Alamance County
General Fund - MRB FY 21-22
Transfers to Other Funds

Summary

Other transfers included in the budget are transfers to funds not related to capital projects. The transfers shown in FY21 and FY22 are Alamance County's matching share of the COPS Hiring Program to hire law enforcement personnel to combat human trafficking.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
To Grant Fund	\$ -	\$ -	\$ -	\$ -	\$ 41,232	\$ 49,480	\$ 49,480
To Emergency Telephone System	\$ -	\$ 8,410	\$ 67,805	\$ -	\$ -	\$ -	\$ -
To Workers' Compensation Fund	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ 8,410	\$ 67,805	\$ 600,000	\$ 41,232	\$ 49,480	\$ 49,480
% Change			706%	785%	-93%	-92%	20%

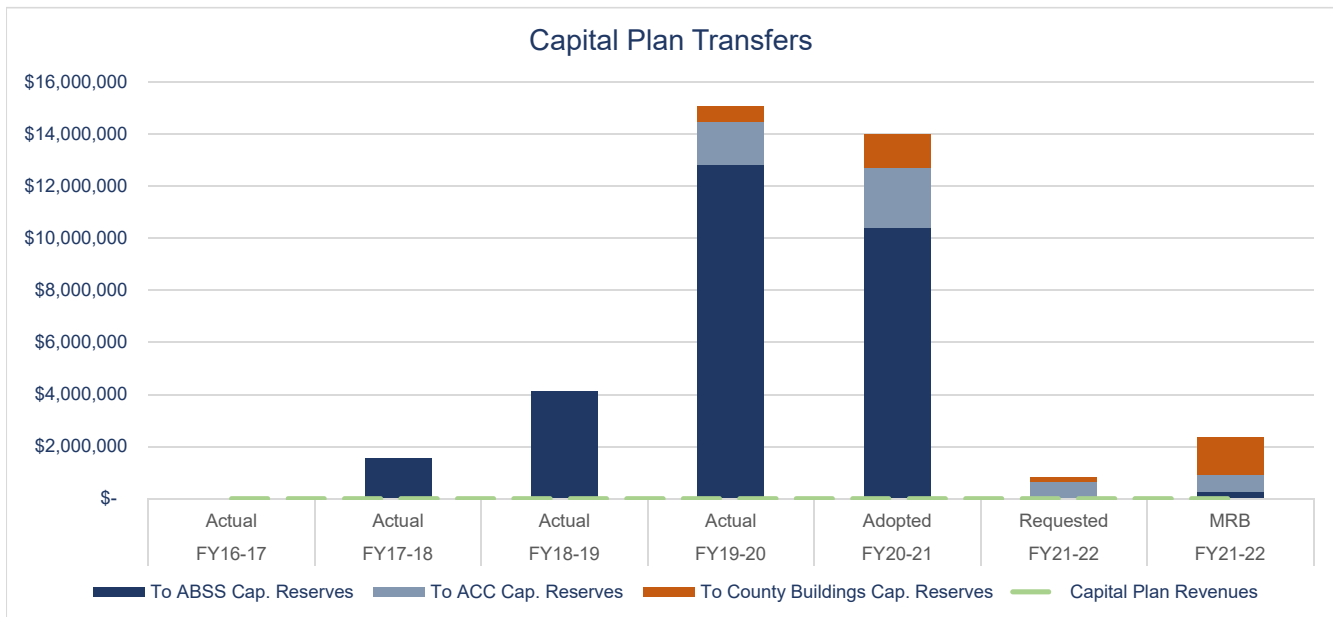
General Revenue Allocation	\$ -	\$ 8,410	\$ 67,805	\$ 600,000	\$ 41,232	\$ 49,480	\$ 49,480
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Alamance County General Fund - MRB FY 21-22 Capital Plan Transfers

Summary

Capital plan transfers are the planned flow of resources either into Capital Reserve accounts from the General Fund, or into the General Fund from Capital Reserve accounts. When the identified revenues collected in the General Fund associated with the adopted Capital Plan exceed what is to be paid in that year from the General Fund, the difference is set aside into the reserves as a source of savings and available future resources. When identified capital revenues are not sufficient to cover the year's General Fund capital expenditures, the difference is withdrawn from Capital Reserve accounts. Planning for capital plan transfers is provided by County staff who estimate the pre-identified revenues and expenditures needed in any given fiscal year over the long-term to execute the debt service obligations incurred from the issuance of bonds for education, PAY-GO capital projects, and Alamance County's facility plan.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
To ABSS Cap. Reserves	\$ -	\$ 1,549,519	\$ 4,102,366	\$ 12,818,355	\$ 10,387,029	\$ -	\$ 252,641
To ACC Cap. Reserves	\$ -	\$ -	\$ -	\$ 1,673,897	\$ 2,327,214	\$ 656,101	\$ 681,834
County Buildings Cap. Reserves	\$ -	\$ -	\$ -	\$ 576,404	\$ 1,281,898	\$ 182,473	\$ 1,432,473
Total Expenditures	\$ -	\$ 1,549,519	\$ 4,102,366	\$ 15,068,656	\$ 13,996,141	\$ 838,574	\$ 2,366,948
% Change			165%	267%	-7%	-94%	-83%
Capital Plan Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Revenues	\$ -	\$ 1,549,519	\$ 4,102,366	\$ 15,068,656	\$ 13,996,141	\$ 838,574	\$ 2,366,948



Alamance County
General Fund - MRB FY 21-22
Capital Plan Transfers

Budget Changes

<u>Expenditure Category</u>	<u>Change</u>
To ABSS Cap. Reserves Per adopted Capital Plan	\$ (10,134,388)
To ACC Cap. Reserves Per adopted Capital Plan	\$ (1,645,380)
To County Buildings Cap. Reserves Per adopted Capital Plan	\$ 150,575
<hr/>	
Net Expenditure Change	\$ (11,629,193)



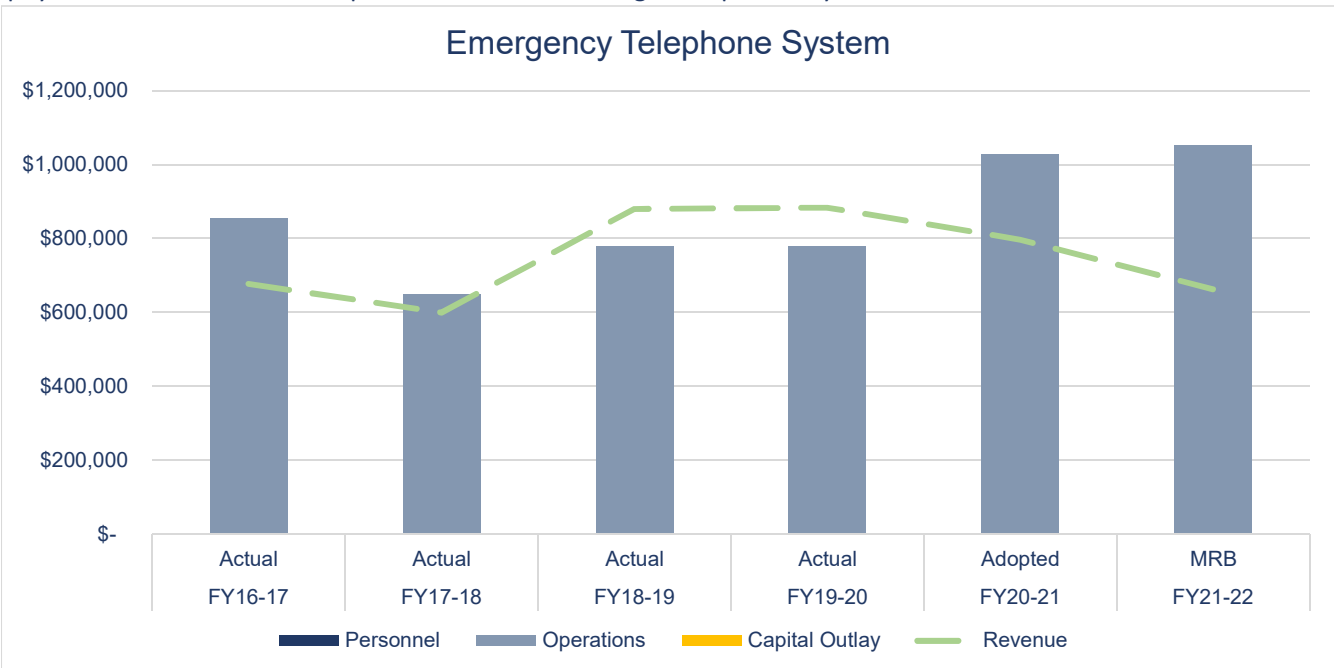
Alamance County Emergency Telephone System Fund (E-911 Fund) - MRB FY 21-22 Emergency Telephone System

Summary

ENHANCE 911 Act of 2004, which stands for “Ensuring Needed Help Arrives Near Callers Employing 911.” The two purposes of this Act were to coordinate 911 and E911 services at the federal, state, and local levels, and to ensure that 911 funds are not diverted for non-911 purposes.

Internet Protocol (IP) based replacement for E9-1-1 features and functions that supports all sources of emergency access to the appropriate PSAPs, operates on reliable, secure, managed, multi-purpose IP networks, and provides expanded multimedia capabilities for PSAPs and other emergency responders.

Local governments receive monthly distributions (per G.S. §143B-1406) for eligible 9-1-1 expenses. Local governments must allocate funds for other expenses associated with PSAP operations, such as personnel costs, physical facilities and other expenses excluded from eligible expenses by G.S. §143B-1406.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 MRB
Personnel						
Operations	\$ 854,918	\$ 648,892	\$ 778,584	\$ 778,584	\$ 1,028,990	\$ 1,051,644
Capital Outlay						
Total Expenditures	\$ 854,918	\$ 648,892	\$ 778,584	\$ 778,584	\$ 1,028,990	\$ 1,051,644
% Change					32%	2%
Revenue	\$ 677,850	\$ 599,706	\$ 880,368	\$ 883,531	\$ 797,026	\$ 662,774
E911 Fund Balance	\$ (177,068)	\$ (49,186)	\$ 101,784	\$ 104,947	\$ (231,964)	\$ (388,870)



Alamance County
Emergency Telephone System Fund (E-911 Fund) - MRB FY 21-22
Emergency Telephone System

Budget Changes

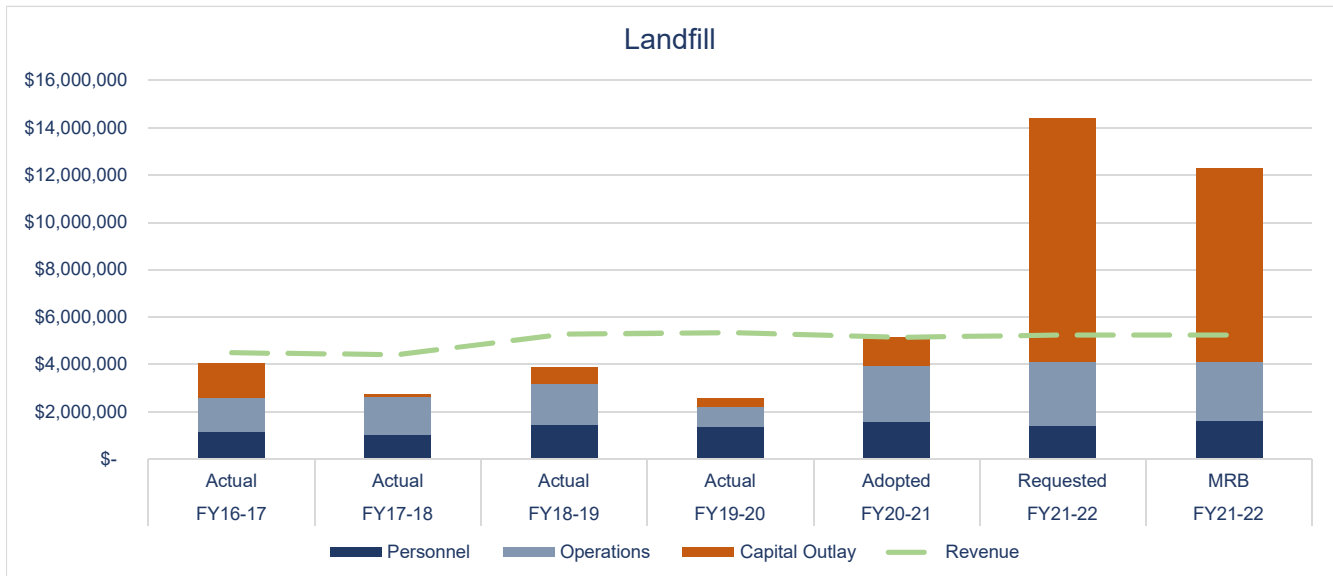
<u>Expenditure Category</u>	<u>Change</u>
Personnel Additional costs to support existing hardware and communication equipment to accommodate a new state-wide system.	\$ -
Operations	\$ 22,654
Capital Outlay	\$ -
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Net Expenditure Change	\$ 22,654



Alamance County Landfill Enterprise Fund - MRB FY 21-22 Landfill

Summary

The Landfill Department provides waste disposal services for the county's industrial, commercial, and residential sectors. It receives yard waste, scrap tires, white goods, and recyclables and provides for proper disposal as well as enforces the county's solid waste and recycling ordinances. It also manages contracts related to waste and recycling franchises.



	FY16 17 Actual	FY17 18 Actual	FY18 19 Actual	FY19 20 Actual	FY20 21 Adopted	FY21 22 Requested	FY21 22 MRB
Personnel	\$ 1,133,128	\$ 1,043,424	\$ 1,430,043	\$ 1,368,719	\$ 1,573,295	\$ 1,406,550	\$ 1,611,192
Operations	\$ 1,443,993	\$ 1,586,791	\$ 1,755,767	\$ 820,365	\$ 2,354,705	\$ 2,686,251	\$ 2,493,766
Capital Outlay	\$ 1,458,988	\$ 117,025	\$ 711,297	\$ 352,955	\$ 1,219,000	\$ 10,290,000	\$ 8,190,000
Total Expenditures	\$ 4,036,109	\$ 2,747,240	\$ 3,897,107	\$ 2,542,039	\$ 5,147,000	\$ 14,382,801	\$ 12,294,958
% Change		-32%	42%	-35%	102%	179%	139%
Revenue	\$ 4,496,809	\$ 4,409,374	\$ 5,277,936	\$ 5,339,467	\$ 5,147,000	\$ 5,239,318	\$ 5,239,318
Net Position Allocation	\$ (460,700)	\$ (1,662,134)	\$ (1,380,829)	\$ (2,797,428)	\$ -	\$ 9,143,483	\$ 7,055,640



Alamance County
Landfill Enterprise Fund - MRB FY 21-22
Landfill

Budget Changes

Expenditure Category	Change
Personnel The change in personnel expenditures represents the absence of an OPEB calculation, a 2% COLA, and service bonuses.	\$ 37,897
Operations The change in operational expenditure budget represents the net effects of a standard 1.5% inflationary calculation for most line items, targeted direct decreases to vehicle maintenance, vehicle supplies, contract services, Sweptonville post closure expenses, and future development, and an increase to state-mandated financial assurance payments indexed to capacity volume.	\$ 139,061
Capital Outlay Capital outlay requests include the addition of a 4x4 fuel truck (30,000), C&D landfill closure (1,050,000), Landfill cell expansion construction (6,650,000), 4x4 ATV (20,000), 40-yard dumpsters (15,000), new water truck (175,000), and a bulldozer rebuilding (250,000).	\$ 6,971,000
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Net Expenditure Change	\$ 7,147,958